

UN accuses Iraq of denying food to foreigners

By Michael Littlejohns, UN Correspondent in New York

THE CHAIRMAN of the UN sanctions committee, Mrs Marjatta Rasi of Finland, yesterday accused the Iraqis of "using food as a weapon" by denying rations to foreign workers in Iraq and Kuwait.

At a meeting with reporters, she said there was no evidence of a food shortage and that, according to some estimates, Iraqi stocks were adequate for up to a year.

However, the UN embargo was beginning to bite and would be having a serious effect by Christmas.

Mrs Rasi spoke after Mr Xavier Pérez de Cuellar, the UN Secretary General, sidestepped her request for UN personnel to determine whether essential foodstuffs were reaching vulnerable groups in Iraq and Kuwait, including children and the elderly.

Mr Saddam Hussein, the Iraqi president, has said that the military must have first call on supplies.

Mr Pérez de Cuellar said in his reply to Mrs Rasi that the UN system did not have the capability to verify the food situation through its own resources, but that he was prepared to ask the Iraqi authorities to co-operate.

He said it was apparent from information received from the sanctions committee and to him that nationals of India, Bangladesh, the Philippines and Sri Lanka were already experiencing in Iraq and Kuwait serious shortages of food, water, and other essential supplies.

Following the committee's failure to reach a consensus on how to get supplies to these

Iranian officials have denied any plans to swap food and medicine for Iraqi oil, a Tehran newspaper said yesterday. Reuter reports from Tehran.

The Tehran Times quoted an informed source as saying reports Iran and Iraq had agreed to exchange food and medicine for Iraqi oil and cash were "totally baseless".

In Havana, Cuba denied it had struck oil deals with Iraq or conducted trade in defiance of the UN.

nationals, especially some 130,000 Indians, the issue was returned to the full Security Council. Diplomats said they believed there would soon be broad agreement on a resolution.

They said the Indian ship,

Akhbar, was likely to be allowed to transport food supplies to Kuwait, but that these must be distributed among the stranded workers and their families by humanitarian agencies, not by the Iraqi authorities or commercial enterprises.

The Security Council was expected to approve guidelines for Iraq and Kuwait to receive food shipments for their own nationals if and when the need to relax the overall embargo on humanitarian groups was established through independent inquiries.

As for medical supplies, these are not subject to the embargo, but the working group proposed that they be provided under the strict supervision of the government of the exporting state or by humanitarian agencies.

US exporter to sue Baghdad for \$62m

By Alan Friedman in New York

CONSARC, a US company whose export to Iraq of high-temperature furnaces which could be used to make nuclear weapons was blocked in July by President Bush, yesterday filed a lawsuit against Iraq charging fraud and breach of contract and seeking \$62m (\$23.5m) of damages.

The suit, the first of its kind since Iraq's invasion of Kuwait, was authorised by the US Treasury earlier this week and filed in court yesterday in Washington.

The New Jersey-based Consarc also sued on behalf of Consarc UK, its Scottish subsidiary which was to have supplied two of the four furnaces.

The suit comes amid recalculations by the Pentagon over the role of the Commerce Department in approving export licences to the east.

The lawsuit claims that Iraq deliberately misrepresented the intended use of the furnaces by providing end-user certificates stating they would

be employed for medical research and not for military purposes.

The export licence for Consarc's shipment was approved by the Commerce Department in June 1989 but the US Customs Service, acting on a tip, seized the furnaces 11 weeks ago.

The company is seeking \$55m of potential damages as well as \$6.4m that is held in an account at the Bank of New York as part of a letter of credit issued by Iraq's Raifadain Bank and \$1.3m held in a similar account at Midland Bank in London. The US account is part of the Iraqi assets frozen by the Bush Administration.

Also named in the suit are the Royal Bank of Scotland and the Pittsburgh National Bank, which forwarded advance payments to Consarc of £220,000 and \$1.1m respectively last year. The company wants to prevent Iraq or these banks from seeking a refund of the advance payments.



The Kuwait Airways building in Kuwait City set ablaze last week by Iraqi gunfire

Baghdad troops plunder Kuwait

IRAQI occupation forces are systematically plundering Kuwait City and ruthlessly hunting down resistance bands, according to diplomats and refugees, Reuter reports from Dubai.

Houses, shops, warehouses and palaces have been broken into, looted and then blown up with explosives or artillery fire in the hunt for foreigners, food and rebel fighters.

For medical supplies,

"The looting now seems to be systematic," said a Western diplomat from Riyadh.

Even street lights and traffic signals have been ripped out and trucked back to Iraq.

"They first steal and then they destroy the palaces, the businesses, the offices, they don't leave anything," said Faisal al-Ghanim, first-secretary at Kuwait's embassy in Abu Dhabi. "We will have to

start from the beginning. We will have to build it all again."

But Iraq apparently has other plans for what it now calls its 19th province. Refugees reaching Dubai say Palestinians are being moved into Kuwait City in large numbers and taking over businesses and properties left by fleeing foreigners. Palestinian leader Yasir Arafat is one of Iraqi President Saddam Hussein's allies.

Yemen stops short of urging the return of Kuwaiti rulers

Eric Watkins interviews the Yemeni president

PRESIDENT Ali Abdullah Saleh of Yemen, yesterday called for the withdrawal of Iraqi forces from Kuwait, but stopped short of supporting the restoration of the al-Sabah family, the rulers ousted by the Iraqi invasion on August 2.

In an interview in Sanaa, the Yemeni capital, General Saleh said his Government's position was clear and firm. "It is against the invasion," he said. "It is against the annexation of Kuwait territory to Iraq."

"We call for the withdrawal of both the Iraqi forces and the international foreign forces from the region."

Since the start of the Gulf crisis Saudi Arabia and the west have regarded Yemen with suspicion because of its equivocal attitude towards the invasion and towards UN sanctions against Iraq.

Gen Saleh's latest remarks, however, suggest that Yemen is not prepared to flout UN resolutions against Iraq despite the long-standing ties between Sanaa and Baghdad.

"His words represent a significant change of emphasis from Yemen's earlier concerns about foreign intervention to the more pressing matter of Iraq's invasion and annexation of Kuwait," said one western diplomat in Sanaa yesterday.

Mr Douglas Hurd, the British



President Ali Abdullah Saleh

Foreign Secretary, met Gen Saleh during a visit to Sanaa last week and urged Yemen not to disrupt international efforts to isolate Iraq.

Gen Saleh emphasised yesterday that Yemen would send food and medicine to Iraq only under the auspices of the UN Security Council and in agreement with the international community.

Yemenis, however, continue to feel sympathetic towards Iraq, and Gen Saleh said: "We do not wish to see the Iraqi people starving."

He refused to commit himself to the restoration of the al-Sabah family. "We do not have the right to dictate to the Kuwaiti people or to impose a certain regime, whether the previous regime or a new one," he said. "We do not have the right to choose for them. We should leave the whole decision and the whole matter for them to choose and select their own regime."

Dependent on Kuwait, Saudi Arabia and the other Gulf states for worker remittances and financial aid over the past two decades, Yemen can ill-afford to side openly with Iraq.

But long-standing military, political and economic ties with Baghdad — to say nothing of widespread popular support for President Saddam Hussein of Iraq — have likewise inhibited Yemen from openly denouncing the Iraqis.

American intervention in Saudi Arabia has given Yemen an opportunity to avoid taking sides openly by making an issue of the presence of foreign powers in the region.

Western officials attribute Yemen's change of emphasis towards the weight of world opinion against Iraq, to the tightening of the sanctions net and, in particular, to the build-up of international military forces in the region.

American intervention in

BAKER FLIES TO SYRIA

Visit confirms an old adage on diplomatic wiles

By Tony Walker in Damascus

THE VISIT to Syria today of Mr James Baker, the US Secretary of State, confirms the old Middle East adage that "the enemy of my enemy is my friend".

Relations between Syria and the US have been plagued for a number of years by such issues as Lebanon and terrorism, but Iraq's invasion of Kuwait in August 2 has speeded a process of reconciliation that had been under way for some time.

The Gulf crisis has also projected President Hafez al-Assad, one of the wiliest operators in the Arab world, back to centre-stage after a period in the wilderness. Mr Assad, whose support for Iran in the Gulf War

put him at odds with many of his fellow Arab rulers, was not among those Arab heads of state who gathered in Baghdad in May for a summit meeting presided over by his arch-enemy, President Saddam Hus-

sein.

Mr Baker's visit is seen as a way of the US thanking Syria for its commitment of troops to stand alongside American forces in Saudi Arabia. Syria has already deployed about 3,200 paratroopers in Saudi Arabia and 1,000 in the United Arab Emirates.

President Assad told a military parade in Damascus on Wednesday he was ready to send more troops if asked. The

US State Department, in its latest report on terrorism, lists Syria as a sponsor, and says the PFLP-GC is "closely allied with" supported by and probably receives direction from Syria."

The US official's presence in the Syrian capital seems certain to boost Mr Assad's standing regionally. Western officials see Syria as a potential winner out of the present crisis with prospects for a resumption of diplomatic relations with Britain and additional aid flows from the European Community.

But these officials also warn that if war erupts in the Middle East, Mr Assad no less than

President Mubarak of Egypt and the Gulf rulers have reason to be extremely nervous about domestic opinion being inflamed by the presence of foreign troops in Sanaa.

Mr Baker said in Brussels this week that he would raise the issue of terrorism and other contentious subjects such as human rights, along with Mr Assad, but he made it clear that Washington's main concern was to strengthen the resolve of its Arab allies in the Gulf.

"I don't think anything heightens more the isolation of Saddam Hussein in the Arab world than Syrian involvement," Mr Baker said.

Not even the most pessimistic observers expect things to be as bad this time as they were during the chemical crisis at the beginning of the 1980s. All the main manufacturers have diversified to a greater or lesser extent away from bulk chemicals to higher value, more research-intensive products. These "specialty chemicals" are much less exposed to the changing costs of raw materials and to economic cycles.

Monsanto of the US and Bayer of West Germany have moved furthest in this direction and seem most insulated from the effects of a prolonged

lull in the oil price.

The greatest losers from the Gulf crisis may be the east European chemical producers which are facing a second leap upwards in raw material costs this year, following the Soviet decision in January to charge world market prices for crude oil.

Manufacturers are trying to raise the price of the main polymers (plastics) such as polyethylene and acry-

lonitrile by 10 to 20 per cent this month, but it is not clear if these increases can be made to stick.

The demand for the products of the heavy chemical industry is generally slack. BP Chemicals says there is no sign of panic buying by chemicals and plastics users, who might want to build up stocks in anticipation of future price increases or shortages if the Gulf crisis turns to war. Short term demand of that sort gave the industry a temporary boost after the 1973 and 1979 oil price

peaked to compete with western producers.

Worst placed of the western compa-

nies is probably Enimont, Italy's private-public joint venture which has been racked by unrelenting conflict between its parents ENI and Montedison. "If any company among the world's chemical majors needs the strongest management possible in today's difficult trading conditions, that company is Enimont, the second largest producer of petrochemicals and plastics," says Mr Stuart Wamsley, publisher of the newsletter Focus on Chemicals.

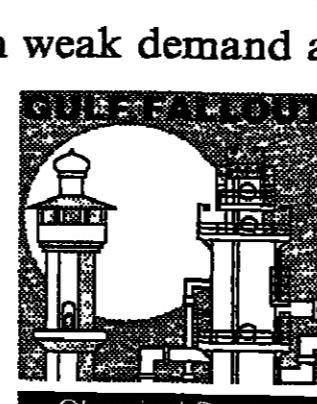
Enimont's product portfolio,

which is dominated by bulk chemi-

cals, makes it particularly vulnera-

ble to the Gulf crisis. Mr Wamsley

says "Enimont's strengths are much needed by the rest of the chemicals industry at this time but it is now one of the weakest links in the



Chemical Sector

ns, says Mr Cox. "At the very least there will be a considerable time lag between the impact of higher naphtha costs and their recovery in higher plastics, synthetic fibres, solvents, etc. prices."

There are grave doubts as to how much of the extra costs can be passed on to consumers, given the current flaccid state of most end

chemical companies. Barclays Bank, Wedd has cut its estimate of ICI's 1991 profits from £1.35bn to

£1.25bn. D.R. Hoelzl and B.A. T. Hyde, publishers of Chemical Insight, an industry newsletter.

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AMERICAN NEWS

Brazil signs agreement with IMF

By Christine Lamb in Rio de Janeiro and Stephen Fidler in London

THE Brazilian Government yesterday signed a letter of intent with the International Monetary Fund entitling it to a \$2bn loan, and said it would set up a reserve account into which it would pay interest due to commercial banks.

The Economy Minister, Ms Zelia Cardoso, said the 30-page agreement included no promise to restart interest payments on its foreign debt nor any predictions of inflation.

She said Brazil would not resume interest payments on bank debt until a new rescheduling agreement was reached. It would establish an escrow account for payments to banks in October when debt negotiations begin, and funds would be released when the agreement was completed, which she said.

Brazil has not made any payments to commercial banks since June last year and its

arrears on bank debt and debt to governments totalled \$3.7bn at end-June, Ms Cardoso said. The first \$300m parcel of the standby loan was expected next month. "We will now renegotiate simultaneously with the IMF, the Paris Club and the commercial banks," she said.

The proposal for an escrow account will not please commercial bankers since it implies they will receive no

interest payments from Brazil this year. Brazil's bank creditor committee, led by Citicorp, meets on Wednesday to discuss the situation.

It is also unclear whether Brazil's statement will satisfy all members of the IMF board which must ratify the agreement before disbursements can be made. A number of directors have been pressing for a more explicit commitment to start paying interest to banks.

Canada's deficit slows growth, says OECD

By Bernard Simon in Toronto

CANADA'S stubbornly high budget deficit is a major impediment to sustained non-inflationary growth, says the OECD's latest annual report on the Canadian economy, published today.

While applauding recent fiscal restraint measures, which are expected to reduce the deficit from 3.4 per cent to 2.7 per cent of gross domestic product between 1989 and 1991, the OECD says that the policy mix has put too much of the burden of fighting inflation on monetary policy.

"This imbalance has restricted efforts to contain domestic demand while contributing to monetary conditions that are tighter than they would

otherwise have needed to be," the report says. By holding up the Canadian dollar, high interest rates have put a disproportionate burden on the goods sector of the economy. "There is a risk that holding to a restrictive policy too long could tip the economy into a sharp slowdown or recession," it adds.

However, the Bank of Canada has in recent weeks signalled some easing of its high interest rate policy. Local banks began dropping their prime lending rates yesterday from 14 per cent to 13.75 per cent, a full percentage point below the level at the beginning of August.

The OECD predicts a marked slowdown both in domestic demand and overall growth this

year. Real GDP growth is expected to fall to 2 per cent (1.8 per cent in the second half) from 2.9 per cent last year. A slight recovery is forecast for 1991, with growth climbing to 2.6 per cent.

The brunt of the slowdown will be borne by consumer spending, public sector investment, and by the housing market.

The report predicts that business investment will remain relatively buoyant, thanks largely to restructuring caused by the US-Canada free trade pact, introduction of a new value-added tax next January and steady falls in the prices of capital goods – especially for computers.

Recent economic data suggests that the downturn may be more severe than the OECD forecasts. While the report predicts a rise in unemployment from 7.5 per cent in 1989 to a peak of 8.3 per cent in the second half of 1991, the jobless rate last month took an unexpected jump to that level.

Inflation, measured by the GDP price deflator, is expected to slip to 4.1 per cent this year against 4.8 per cent in 1989. However it is then forecast to rise slightly to 4.2 per cent in 1991, due largely to the one-time impact of the new Goods and Services Tax. The OECD expects the inflation rate to cool markedly in the second half of 1991.



Judge Souter: enigmatic

Judge Souter to face tough questioning

By Lionel Barber in Washington

THE Senate Judiciary committee yesterday opened confirmation hearings on Judge David Souter, serving notice on the Supreme Court nominee that he will face some politically charged questions.

But it was unclear how forthcoming Mr Souter would be on key issues such as abortion, privacy and affirmative action during his two days of scheduled testimony.

If successful, the Souter nomination could tip the Supreme Court further in a conservative direction, though the views of the 50-year-old former Appeals Court Judge from New Hampshire remain something of an enigma.

Senator Joseph Biden, Democrat, committee chairman, said senators had "a duty to discover" Mr Souter's views. But this did not extend to seeking a commitment on how the judge would rule on specific cases.

Senator Edward Kennedy, who is most likely to lead a Liberal Democratic charge against Mr Souter, said: "Our constitutional freedoms are too important to entrust them to justices who would turn back the clock."

Republicans cast the nomination in broader terms.

Senator Strom Thurmond, the senior Republican on the committee, said the confirmation hearings should not include "direct questioning about sensitive issues that may come before the court."

Many Souter supporters have advised him to avoid being specific on sensitive issues such as a woman's right to an abortion. Three years ago, Judge Robert Bork, a prominent intellectual, lost his bid to join the Supreme Court because of his delight in voicing controversial views, both in academic papers and before the committee.

Mr Souter may be able to avoid making any controversial statements during the hearings by saying it would not be proper for him to comment on matters he might have to rule on at a future date. Previous court nominees have taken that position.

Judge Souter, a self-effacing ascetic man who likes to listen to classical music and take long mountain walks, was chosen by President George Bush last July to succeed Justice William Brennan who served for more than 30 years as the liberal powerhouse on the Court.

Peru rejects US cocaine proposal

By Sally Bowen in Lima

PERU will not sign a \$36m military assistance agreement with the US aimed at fighting cocaine trafficking, President Alberto Fujimori said on Wednesday.

Mr Fujimori, who had repeatedly warned he would not sign the agreement unless it included economic aid to wean farmers from growing coca, said Peru's military advisers "consider it against our interests."

Peruvian politicians have criticised the agreement, fearing it could lead to direct US involvement in a guerrilla war that has left nearly 20,000 dead since 1980.

The aid, approved by the US Congress in November 1989 for disbursement in the current fiscal year, had been intended to help out Peru's ragged army with essential clothing, equipment and rations, as well as providing training in anti-narcotics operations.

Mr Fujimori's predecessor, Mr Alan Garcia, had also refused to sign the agreement.

American law stipulates that funds such as those offered to Peru be utilised solely for anti-narcotics activities. But the Peruvian army is constitutionally charged with fighting subversion and terrorism rather than the drug trade. Anti-narcotics matters are the province of the police, although in some emergency zones, like the coca-growing Upper Huallaga valley, drugs and terrorism are inextricably intermingled.

Mr Anthony Quainton, US ambassador to Peru, announced that the US would be virtually doubling direct anti-drug financial aid to Peru in the coming year to \$20m. This includes assistance to the Peruvian anti-drugs police and the interior ministry as well as funding for drug awareness and training programmes.

El Salvador prepares for FMLN offensive

By Tim Coone in Managua

THE Government of El Salvador is preparing itself for a renewed offensive by the left-wing FMLN guerrillas. A new round of peace talks fail to produce any significant advances.

Representatives of the FMLN and the right-wing government of President Alfredo Cristiani, yesterday began their fifth round of peace talks this year in the Costa Rican capital of San José.

Shortly before the meeting started, President Cristiani said from San Salvador that the Government was not prepared to cede to the guerrilla demand that both the FMLN and the armed forces be disbanded and a new police force be established in their place.

He described the FMLN as "capricious. It has gone from more-or-less acceptable to extremist". He added that the army "is ready to confront any offensive by the FMLN".

The FMLN meanwhile are insisting that there must be a clean-up of the armed forces, and that the military's impunity to charges of human rights violations must end. An FMLN representative on a

Panama purges police force

By Tim Coone in Managua

PANAMA has purged its 12,000-strong police force, retiring almost 20 per cent of the 750 officers.

The list of 142 retirements, which was published yesterday, includes 25 officers with the rank of major or above, and follows a series of civil disturbances in which police used teargas and birdshot to disperse students protesting against the government's economic austerity measures.

The official explanation for the unexpected retirements is that the officers had served for more than 20 years, or were retired early due to "accumulated vacation entitlement".

Officially however, it is thought that as social tensions rise due to the country's deep economic problems, the government has decided to purge the officers it considers unreliable.

The new national police was formed in January, shortly after the US invasion. Its members were mostly drawn from the ranks of the defeated Panamanian Defence Forces (PDF) which had formerly pledged their loyalty to General Manuel Antonio Noriega, the country's military强人.

Gen Noriega was captured after the invasion and flown aboard a US military aircraft to Miami to face drug-trafficking charges in the US.

Carter to visit Haiti

Former US President Jimmy Carter will visit Haiti next week to consult top officials on the prospects for organising free elections even though they have been postponed.

Reuter reports from Atlanta.

The trip follows a July visit to discuss international observers for elections, which had then been set for November.

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INTERNATIONAL NEWS

Singh to grasp the nettle of Punjab elections

By K.K. Sharma in New Delhi

M.R. V.P. Singh, India's Prime Minister, yesterday began consultations with political parties which support his minority government on the thorny issue of elections in Punjab, where Sikh militants have launched a violent movement for independence.

The consultations began after a meeting of the Indian cabinet discussed the Punjab issue and favoured early elections there - the first for more than five years. If Mr Singh's efforts are successful, elections for the state legislature will be held before November 12.

Punjab has been under president's rule - direct administration from New Delhi - since May 1987, when the local administration elected in 1985 was dismissed after its failure to check the militants.

President's rule is normally possible under the Indian constitution for only a year, but has been extended in Punjab by special amendments supported by all national parties. One reason for deciding on early elections is that a further amendment of the constitution would be difficult.

Amendments require a two-

thirds majority in both houses of parliament. Since the National Front does not command such a majority, it needs the support of Mr Rajiv Gandhi's Congress party.

Mr Gandhi has refused to hold talks on the issue unless the prime minister indicates what the government is doing to settle the Punjab issue. Mr Gandhi says Mr Singh has visited Punjab twice and conceded some long-standing demands of the Sikhs, but this led to no improvement in law and order there.

Early elections are supported by some factions of the Akali Dal, the Sikhs' main political party in Punjab, which wants restoration of democratic institutions in the state.

However, Mr Singh's main allies, the Hindu fundamentalist Bharatiya Janata Party and the Marxists, oppose elections on the grounds that conditions in Punjab will not permit a free and fair poll. But since President's rule cannot be extended beyond November 12 without Congress support, the Sikhs may be forced to agree to the elections.

Pakistan seeks help to ease Gulf shocks

By David Housego in Islamabad

THE Pakistan government has privately approached several western governments for emergency foreign exchange assistance to help offset the additional balance of payments and budgetary costs of the Gulf crisis.

Mr Sartaj Aziz, the Finance Minister, said last night that Pakistan was seeking \$500m to help offset the \$1bn a year of additional costs caused mainly by a rising oil bill and the loss of remittances from Pakistani workers in Kuwait and Iraq.

Pakistan hopes to cover the remaining \$500m through savings in oil consumption and accelerated exports, particularly of rice. Western observers fear this figure is optimistic.

The appeal made to individual western governments including the US, Japan, Britain, Canada and West Germany comes at a time when the International Monetary Fund is refusing to release to Pakistan the final SDR 78m (£106.2m) of a standby credit which had been drawn by Pakistan due to key changes in policy are carried through.

An IMF mission ended a visit to Pakistan earlier this week after failing to reach agreement with the government over measures needed to achieve IMF fiscal and monetary targets. The failure could also put in jeopardy a further SDR 100m drawing by Pakistan due as the final tranche of a structural adjustment facility.

Mr Aziz confirmed that the Fund was seeking a 40 per cent increase in domestic oil prices - or equivalent fiscal measures - to cover the additional burden to the budget of an increased oil bill. The interim government, which faces gen-

eral elections on October 24, announced earlier this week that there would be no increase in oil prices "at this stage".

Mr Aziz said in an interview, however, that the government "will have to pass on the increase in petrol prices" - indicating that a 20 per cent rise in domestic prices was possible after next month's election.

The minister said that Pakistan's macroeconomic management had been blown off course by the threat of war with India earlier this year which had increased the defence bill by PRs12bn (£283m), or 20 per cent, and most recently by the Gulf crisis. Claiming that Pakistan had earlier been on course in meeting IMF targets, he said: "An adjustment programme cannot meet two exogenous events."

As a result of the Gulf crisis, the current account deficit of \$1.9bn, or 4 per cent of GDP, at the end of the latest fiscal year in June is expected to rise by 50 per cent, or \$1bn, in the current year. At the same time the budget deficit, which amounted to 6.7 per cent of GDP at the end of 1989-90, would rise by a further 1 to 2 per cent if no compensatory measures were taken.

In Washington next week Mr Aziz is to resume negotiations over the standby credit which is due to expire on November 30. Prime Minister Chaudhry Mustafa Jatoi is also currently seeking financial assistance from Saudi Arabia and the Gulf states.

Pakistan's foreign exchange reserves stand at about \$500m - equivalent to about three weeks of imports. The interim government, which faces gen-

Israel approves radical economic reforms

By Hugh Carnegy in Jerusalem

THE ISRAELI Cabinet last night approved significant reforms of the country's labour and capital markets, designed to generate sufficient growth in the economy to cope with a current huge influx of Soviet Jewish immigrants.

The proposals, presented to the Government yesterday by Mr Yitzhak Modai, the Finance Minister, contain a mixture of liberalisation and incentives, financed by some tax increases. They will be followed later by revised

budgetary measures.

The aim is to stimulate an economy that has been virtually at a standstill for two years but which must now absorb annual immigration expected to total some 200,000 over the next five years.

There was resistance among ministers to a central financing measure in the plan, a proposal to apply value added tax at the standard rate of 16 per cent on fruit and vegetables and on tourist services. This did not appear to

threaten the overall thrust of the plan. Mr Modai must also win parliamentary approval for the measures to be put into effect.

Much of the emphasis was on promoting private investment and employment expansion by removing long-standing rigidities. The plan proposes cutting unemployment benefits and limiting minimum wage entitlements. It envisages breaking link between public and private sector wage agreements, reducing employers'

national insurance contributions, and granting government subsidies for new employment.

A series of reforms in the capital markets includes dropping the percentage of funds which savings institutions are obliged to invest in government instruments to 50 per cent from around 70 per cent. Restrictions on foreign borrowing by Israeli companies are to be significantly reduced and the freedom for Israeli banks to operate in foreign currency increased.



Mahathir pulls back from road toll scheme

By Lim Siong Hoon in Kuala Lumpur

THE Malaysian Government yesterday halted a toll collection scheme on one of the two main roads leading south from Kuala Lumpur, the capital, following several days of violent protests and the arrest of more than 50 people in the past week.

The decision has left one of Malaysia's largest infrastructure privatisation contracts in ruins after only 12 days in operation. It also represents a political setback for Dr Mahathir Mohamad, the Prime Minister, whose United Malays National Organisation (Umno) has made privatisation of the country's roads a centrepiece of his administration.

The disturbances at the Cheras Road tollgate were among the worst seen in Kuala Lumpur since racial riots in 1969. Cheras is predominantly a Chinese populated area, whose inhabitants accuse the Malaysian Government of being not only insensitive to their grievances but also - in connivance with Teratai, the Cheras Road concession holder - out to exploit them.

On September 1, when toll collection started, Dr Mahathir had reiterated his personal support for the scheme, and said no negotiation was possible.

Sri Lankan army breaks siege of fort

By Mervyn De Silva in Colombo

THE SRI LANKA army yesterday broke a two-month siege of the old Dutch fort at Jaffna, capital of the country's northern province and a stronghold of the separatist Tamil Tigers.

Eight soldiers were killed and more than 40 wounded in the fighting. A Marchetti aircraft, one of five in the island's air force, was also shot down and its crew drowned in the nearby lagoon.

General Cyril Ramatunge, Defence Secretary, said the troops "have now to take control of Jaffna city, and that will be tough going".

As many as 48 Tigers were killed in the fighting as the troops poured into Jaffna from the three islands south of the fort. The army's advance had been painfully slow since the causeway leading to the fort was blown up by Tamil frogmen.

The army will now start to bring back the 210 soldiers and policemen who were trapped in the fort, encircled by heavily fortified Tiger bunkers. "Fighting from now on may be from street to street," said an army official.

Over the toll rate. His government has now ordered a "comprehensive review" of the toll system and governing contracts, though it gave no indication of deadlines for the proposed review.

Three of those arrested - including Mr Tan Kok Wai, the area's opposition MP - were held under the Internal Security Act, which permits indefinite detention without trial; 48 others face charges for rioting.

The government's decision appears to mean the end of a current privatisation contract with Teratai. The company, which is alleged to have close connections with the government, groups four local and two foreign investors.

The violence centred on the relatively high cost of the toll charges on the road, which runs for some 10km through Cheras, a densely populated suburb. For the vast majority of the road users who live within a 3km to 4km radius of the toll interchange, a MS2 (40p) daily round trip meant annual toll charges of at least M\$700 (£140), representing 14 per cent of annual average per capita income.

Hundreds of protesters had been blocking the way to the toll plaza. Riot policemen last week responded with batons and later teargas against residents who, from the vantage point of an abandoned hill-top construction site, had pelted them with stones.

The government yesterday took the unusual step of admitting that there had been "negligence" in the way the toll had been introduced. However, Mr Ghafar Baba, the deputy prime minister, dismissed any suggestion of government responsibility, saying that the privatisation was concluded between Kuala Lumpur's City Hall authorities, the Public Works Department and Teratai.

A new toll rate structure will have to be drawn up if the scheme is to restart. Teratai and its group of 14 financial backers will have to negotiate a new financing package. J. Henry Schroder Wagstaff, the British financial group, advised on the original.

Payments to Mitau Construction, an equity holder and civil works contractor to the still unfinished overall project, may have to be partly rescheduled now the project has stalled.

Collection on the Cheras Road toll constituted up to half of Teratai's total projected revenue. The official line is that were the Cheras toll charge halved, the government would incur a subsidy payment of M\$200m to Teratai.

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China hopes for ties with Hanoi

By Peter Ellingsen in Peking

CHINA expects its troubled relations with Vietnam to improve now that an apparent solution to the Cambodian impasse is in place.

Li Jin Hua, a Foreign Ministry spokeswoman, said yesterday Peking's links with Hanoi would "gradually improve" as the United Nations sponsored formula for a ceasefire followed by election for a new Cambodian Government was implemented.

She said China would maintain contacts with all four parties to the Cambodian conflict, including the Vietnamese-backed regime of Hun Sen, once the framework of the comprehensive peace settlement was operating. China has been the main arms supplier to the Khmer Rouge.

Credit for small and medium scale businesses

World Bank scheme questioned

By William Keeling in Lagos

PROBLEMS faced by small and medium scale businesses in developing countries in getting access to credit have been highlighted by a \$270m (£146m) World Bank project in Nigeria.

In 1988 the Bank opened a line of credit to be used specifically for such businesses but to date less than 2.5 per cent of the facility has been taken up.

World Bank officials say the slow uptake is partly the fault of local currency to the commercial and merchant banks who have been reluctant to take part in the scheme. Other negative factors during

the period have been persistent high inflation and generally unattractive interest rates.

Many Nigerian bankers, however, question the suitability of the programme. The foreign exchange risk for the scheme is taken by the Central Bank of Nigeria which pays the World Bank a floating interest rate of about 7 per cent.

The central bank on-lends in local currency to the commercial and merchant banks who have to take the overall credit risk in the event of the recipient of the loan failing to repay.

Analysts believe banks consider small and medium scale companies as high-risk areas. Although 22 banks have been authorised to take part in the scheme only four have taken on new clients. And some bankers have complained that the scheme misjudges the need of the economy.

To date 11 companies have received finance under the scheme. Activities range from the manufacture of mosquito coils to mining lead and zinc ore.

Payments to Mitau Construction, an equity holder and civil works contractor to the still unfinished overall project, may have to be partly rescheduled now the project has stalled.

Collection on the Cheras Road toll constituted up to half of Teratai's total projected revenue. The official line is that were the Cheras toll charge halved, the government would incur a subsidy payment of M\$200m to Teratai.

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The banks' high interest current accounts are a definite no, no, no, no, no.

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Certainly they all provide you with direct debits and standing orders? No, and, er, no.

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US-Soviet relations now seem closer than at any time since end of wartime alliance

Gorbachev proposes summit before year's end

By Anthony Robinson in Moscow

PRESIDENT Mikhail Gorbachev yesterday held out the prospect of another US-Soviet meeting before the end of the year.

Speaking at the end of three hectic days of superpower diplomacy, he proposed that the next summit take place after the 35-nation Conference on Security and Co-operation in Europe (CSCE) expected to be held in Paris in November.

Mr Gorbachev said his talks with Mr James Baker, the US Secretary of State, had concentrated on reducing strategic and conventional weapons. The US is demanding wants prior agreement on conventional arms reductions at the Vienna talks as a precondition for holding the CSCE summit in November as planned.

With broad agreement on the Gulf and other major foreign policy issues confirmed at the weekend summit in Helsinki, US-Soviet relations now appear to be closer than at any time since the end of the old wartime alliance.

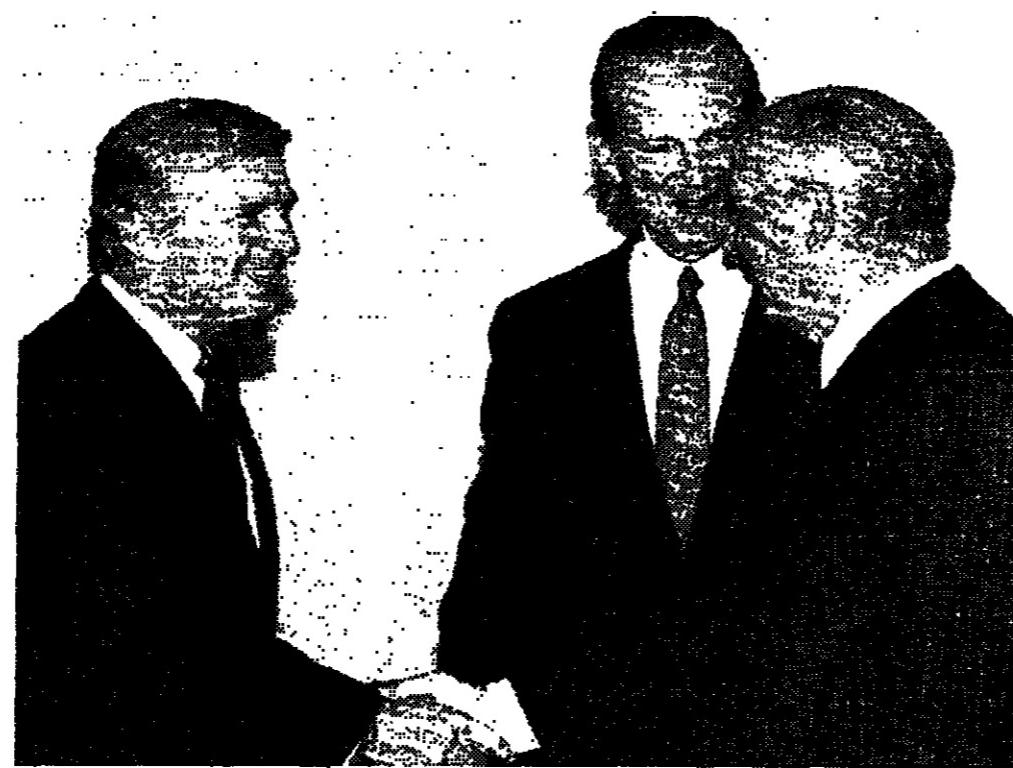
This is also reflected in a new urgency from both sides to cement their political relations with improved trade and

business links. A group of 15 chief executives led by Mr Robert Mosbacher, the US Commerce Secretary, yesterday spent over three hours with Mr Gorbachev, who expressed keen interest in US investment and told them that the Supreme Soviet (parliament) would pass new emigration laws within the next two months.

That would free President George Bush to ask Congress to repeal the Jackson-Vanick amendment which has prevented the Soviet Union gaining most favoured nation status.

At the same time Mr Mosbacher urged the Soviet authorities to honour their commitments to US businessmen and eliminate arrears on trade payments which recently exceeded \$200m and are now between \$100m and \$200m.

Mr Baker left Moscow for Damascus after discussing the Gulf with both Mr Gorbachev and Mr Shevardnadze. He is due to meet Syria's president Hafez al-Assad today as part of Washington's bid to add to the pressure on Iraq to withdraw troops from Kuwait.



Mr Baker (centre) introduces Mr Mosbacher to the Soviet President

Shatalin aims to turn economy upside down in 500 days

By Quentin Peel in Moscow

THE SHATALIN group programme for the Soviet economy, named after President Mikhail Gorbachev's close adviser Stanislav Shatalin, is a revolutionary plan to turn the economy upside down inside 500 days.

In its first 100 days alone – supposed to begin on October 1, if all the republics follow the lead of Russia in backing it – it calls for a start on wholesale privatisation of state property, sweeping land reform leading to dissolution of the giant state and collective farms, drastic cuts in the budget deficit, and a half to virtually all subsidies for state enterprises.

By November, a stock exchange is supposed to be established, and 50-60 state enterprises transformed into joint stock companies by the end of the year.

Housing and land plots will be transferred or sold for a token price to long-term tenants, while shops and small businesses are to be sold on leasehold or freehold.

The primary aim is to bring the huge monetary overhang in the Soviet economy (officially estimated at Rbs80bn, or 40 per cent of all cash and savings) under control before prices are liberalised. That would begin in the second phase – liber-

alisation – from January to June 1991.

But the prices of up to 150 "essential goods" would be frozen, and strict rationing possibly introduced, in order to prevent the poorest from being devastated by the reforms.

The budget deficit, currently estimated at Rbs80bn-Rbs90bn for the present year, is supposed to be reduced to zero at the same time, with potentially drastic effects for loss-making enterprises, the government bureaucracy, and the military. At the same time wages will be indexed, although the index will not include many non-essentials.

Members of the 13-strong Shatalin group, brought together by President Gorbachev and Mr Boris Yeltsin, the Russian federation president, to work out a joint programme, admit that inflation, unemployment, and the destruction of a part of outdated Soviet industry is inevitable.

"In my opinion a mild tempo of inflation is the least painful way of transitioning to a market," says Professor Yevgeny Yasin, one of the leading members, who previously worked with the Government's own economic reform commission.

"I think it is inevitable whether we want

it or not." The aim is to keep it under some control.

He says the programme does draw significantly on the Polish experience, but the Soviet population would not be able to suffer the same inflation rate. "Our population on the whole is much poorer than in Poland. That means that the standard of living of the greatest part of the population is already so low that it cannot be lowered."

The third phase of the programme – from 250 days to 400 days – is called "stabilisation of the market." Privatisation of state property will continue, space, with up to 40 per cent of industrial enterprises, 50 per cent of construction and transport industries, and 60 per cent of retail trade and services, supposed to be sold off by Day 400.

By then, the plan admits blandly, "recession should be expected, especially in the basic industries, construction and engineering." Professor Nikolai Petakov, Mr Gorbachev's personal economic assistant, is convinced that the worst of unemployment can be absorbed by small businesses and the inevitable growth of the service sector.

On the other hand, Prof Yasin admits

that eventually – although over a far longer period – up to half the capacity of present heavy industries, including iron and steel, and the mining industry, will have to shut down.

Phase Three also includes the dramatic acceleration of rouble convertibility. Already, by next month, a hard currency market will be introduced, extending the present auction system. By the end of 1991, "the market rate of exchange will become the sole one."

The last 100 days are labelled "the beginning of recovery," in which the market mechanisms are supposed to begin to operate. Housing reform, a cornerstone of the plan, is supposed to encourage formation of a genuine labour market, with the abolition of the hated residence permits.

"Every support must be given to independent trade unions as defenders of workers' interests," the plan declares, as well as to associations of entrepreneurs and managers. Finance and credit policy should be eased, assuming "the development of competition, entrepreneurship and the stabilisation of prices."

Given the time-scale, that must be very much open to question.

Swedish ruling party faces tough choices as support ebbs away

SWEDEN'S ruling Social Democrats gather in Stockholm this weekend for their triennial congress amid signs that the party is losing the domination it has enjoyed for nearly 50 years.

Only about a third of the electorate supports the party. It has lost ground especially among young voters and in the cities and faces an uphill battle to recover its popularity by next September's general election.

The Social Democrats have some crucial decisions to take during the six-day congress. The 350 delegates must decide whether to drop their commitment to phasing out nuclear power by 2010. They are expected to approve the introduction of commercial television and the building of a road and rail bridge over the Oresund waters between Sweden and Denmark, both of which have been long postponed and are likely to be resisted by a vocal minority.

Sweden's future relations with the European Community will be up for debate, although the increasingly positive attitude being taken by the party leadership towards EC membership is not expected to cause an open split at the moment.

But the main task of the congress will be to endorse a programme for the 1990s designed to revive the party as the leading force in Swedish politics. This is already arousing controversy. A growing number of rank-and-file traditionalists seem unsure what the Social Democrats stand for these days and worry about what they see as the Government's right-wing policies.

Others outside the party question whether social democracy can survive much longer in its present form. Doubts are being raised about the durability of the old ideology of equality, security and solidarity that gave the Social Democrats their distinctive character.

The trouble with our party is that the members think we are an 80 per cent party but in fact we are in a minority and we always have been," says one of Mr Carlsson's shrewd advisers.

However, the Social Democrats retain an impressive organisational machine and their powers of recovery should not be underestimated. In the late 1960s the party found the inner strength for renewal and went on to one of its most famous election victories in 1969.

While warning that talk of the death of the "Swedish model" is misconceived, the report suggests that the present is characterised by individualism and the internationalisation of Sweden.

Only about a third of the electorate supports the party. It has lost ground especially among young voters and in the cities and faces an uphill battle to recover its popularity by next September's general election.

The party seems to have lost much of its self-confidence. Earlier this year, Mr Ingvar Carlsson, the Prime Minister, and party ideologues such as Mr Pierre Schori, believed the emerging democracies in eastern Europe would look to Sweden in their attempts to establish a middle way of economic and social justice.

The Social Democrats have only a year to recover their popularity before the next general election, writes Robert Taylor

This has not happened on any significant scale. And, indeed, Sweden is finding itself under pressure to change as its economy becomes more integrated with the rest of western Europe. The egalitarians of the movement lack the popular appeal they enjoyed even 10 years ago.

Whether the rank-and-file remain faithful in the midges of greater emphasis on personal choice will depend very much on the leadership's capacity to inspire. Since the murder of Mr Olof Palme in February 1986, Swedish social democracy has lacked a visionary voice. Too often Mr Carlsson finds himself on the defensive.

The trouble with our party is that the members think we are an 80 per cent party but in fact we are in a minority and we always have been," says one of Mr Carlsson's shrewd advisers.

The debate has been fuelled by publication of a Government-sponsored report on democracy and power in Sweden. It states bluntly that the period of Swedish history characterised by strong public sector expansion and centralised agreements between capital and labour is over.

EC merger control plan flawed, says UK study

By Guy de Jonquieres, International Business Editor

THE European Community's new merger control regulation, which comes into force later this month, is seriously flawed and may need to be substantially revised if it is to have any real impact, according to a study of EC competition policy.

The study, commissioned by the Royal Institute of International Affairs, says the regulation would be more effective if the EC set up a European Cartel Office, independent of the European Commission, to enforce it.

However, it also says that any such attempt to change the workings of regulation, which were agreed only after lengthy and difficult negotiations between EC governments, would be likely to face stiff political resistance.

The study, edited by Mr Peter Mandelson, World Trade Editor of The Financial Times, says the regulation, which takes effect on September 24, suffers from a number of weaknesses:

- Its scope is severely limited by the decision to apply it initially only to mergers between companies with a combined annual turnover of £125m (£150m) or higher. That would exclude most mergers and could prevent Brussels intervening at all in mergers in niche industries such as pharmaceuticals.

- The wording of the regulation is confused and inconsistent, creating uncertainties about how far the EC should judge mergers purely on competition grounds, and how far it should take "public interest" considerations into account.

- The regulation does not go far enough to eliminate wide differences between EC countries' attitudes to mergers, or to curb the power of individual governments to pursue anti-competitive industrial policies.

- The Commission's procedures for administering the regulation are cumbersome, and it would be hard-pressed to reach balanced decisions within the stipulated time-scale. It would also be difficult to prevent unauthorised leaks of information and insider trading.

The study says Sir Leon Brittan, the competition commissioner, has adopted an uncompromising line on merger control. However, there is no guarantee that his successors in the job would be equally strict, and further institutional change is needed to enhance free competition as the guiding force of EC economic policy, it says.

The study proposes that a European Cartel Office be created to assess mergers by a purely competitive yardstick. When the office prohibited mergers, the companies involved could challenge its decisions in the European Court or apply to the Commission for exemptions.

The study also suggests that the Commission's competition directorate should have a bigger say in EC trade policy, particularly in anti-dumping cases. The directorate should be made responsible for assessing the injury caused by alleged dumping to EC industries and for estimating the cost to consumers of imposing anti-dumping duties on imports.

European Competition Policy, Royal Institute of International Affairs/Pinter Publishers, 25 Floral Street, London WC2E 9DS. £7.55

Youths die in Kosovo clash

EC decision may raise use of gas

By David Buchan in Brussels

TWO ethnic Albanian teenagers were killed yesterday in a clash with police in Yugoslavia's Kosovo province, the first deaths since about 30 people were killed in riots in January and February, Belgrade Radio said. Reuters reports.

The two died as police armed with automatic rifles raided three villages looking for weapons. Two policemen were also injured and 30 people were arrested.

Yugoslavia's biggest republic, Serbia, dissolved Kosovo's government and parliament in July after ethnic Albanian deputies to the regional assembly declared independence from Serbia.

East Germany wins interim EC deal

Interim arrangements that will allow East Germany to be absorbed into the European Community yesterday won final approval in the European Parliament, allowing them to come into force after Germanification on October 3, writes Lucy Kellaway in Brussels.

On Wednesday member states agreed in an emergency session to the parliament's amendments, which granted greater power to the European Commission and less to the Council of Ministers during the interim period.

Greeks stage general strike

Several hundred thousand Greeks yesterday joined a 24-hour general strike called by the country's two biggest trade union federations to protest against the conservative government's decision to overhaul the deficit-ridden state pension system, writes Karin Hope in Athens.

US disk drive plant planned in Europe

Seagate Technology of the US, the world's largest independent manufacturer of computer disk drives, is to build a new European factory, Mr Alan Shugart, the company's chairman, said in London yesterday. Michael Skapinker, Mr Shugart said Ireland was the leading contender for the plant, although he was also looking at other European countries. The factory, which will make several of Seagate's disk drive products, will start production by the end of next year.

West European car sales falter after five years of buoyancy

By Kevin Done, Motor Industry Correspondent

WEST EUROPEAN new car sales fell by 3.9 per cent in August to 1.16m, confirming industry fears that demand is weakening after five years of record sales.

In the first eight months sales across 17 markets in western Europe were 0.6 per cent lower than a year ago at 5.4m.

Sales last month were depressed in particular by the sharp 13.4 per cent fall in demand in the UK, where August is the most important sales month.

In the first eight months, sales were lower than a year ago in five markets, led by falls of 1.8 per cent in both Sweden and Finland. In the UK sales dropped 11.6 per cent and in Spain 8.3 per cent, according to industry estimates. Sales were higher in 12 markets.

In August alone new car demand was lower than a year ago in nine markets and higher in eight. New car sales are

becoming increasingly dependent on West Germany, the biggest single market in western Europe, where sales jumped by 16.8 per cent in August to an estimated 224,000.

The Volkswagen group of West Germany, which includes Audi and SEAT, is widening its lead at the top of the western European sales league helped by faltering sales by Fiat of

a year ago, while the Fiat group's share has dropped to 14.3 per cent from 14.8 per cent. VW is set to remain top selling car maker in western Europe for the sixth successive year.

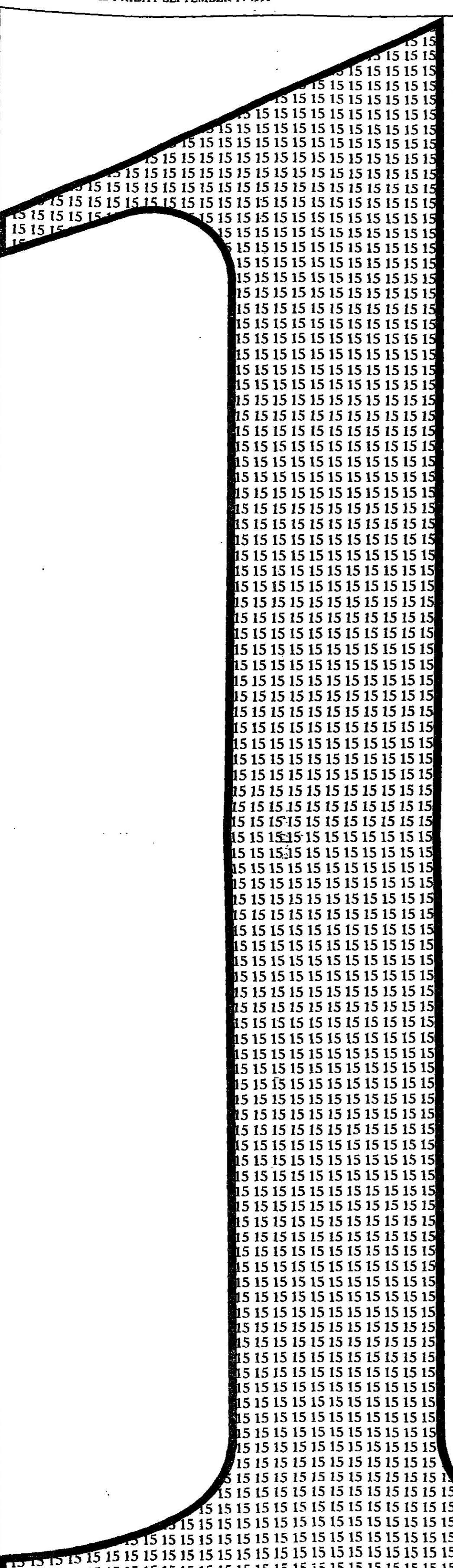
General Motors, the world's biggest car producer, is maintaining its strong performance in western Europe, where it is the fastest growing volume car maker. Sales by its Opel/Vauxhall subsidiaries rose by 3.6 per cent in the first eight months this year its sales volume has fallen by an estimated 3.6 per cent, however, and the company is being forced to lay off workers during autumn at several Italian car plants.

Nissan sales have fallen, as the company has been hit by the weakness of the UK market and by the change of model generation at its UK plant, but Japanese sales overall have been boosted by strong performances from Toyota, Honda and Mazda.

WEST EUROPEAN NEW CAR REGISTRATIONS January-August 1990

	Volume (Units)	Volume Change (%)	Jan-Aug '90	Jan-Aug '89
TOTAL MARKET	9,434,000	-0.6	100.0	100.0
MANUFACTURERS:				
Volkswagen (inc. Audi & SEAT)	1,420,000	+0.7	15.1	14.8
Fiat (inc. Lancia, Alfa Romeo & Ferrari)	1,351,000	-3.6	14.3	14.8
Peugeot (inc. Citroen)	1,218,000	-0.2	12.9	12.9
General Motors (Opel/Vauxhall, US & Saab)	1,112,000	+2.8	11.8	11.4
Ford (Europe, US & Jaguar)	1,084,000	+2.8	11.3	10.6
- Saab	40,000	-17.1	0.4	0.5
Ford Europe	1,088,000	-3.0	11.5	11.8
Jaguar	14,000	-14.3	0.1	0.2
Renault	9			

14/9/90 15:50



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EC hosts German 'guests'

By Lucy Kellaway in Strasbourg

EIGHTEEN East German MPs in smart new suits peered down from the visitors gallery on to the great democratic chamber of the European Parliament down below. The ranks of empty seats and the voices protesting about the new postage stamp put out by the United Nations were their first taste of democracy EC style.

To jaundiced westerners the European Parliament can appear a travelling circus whose performers never seem to do anything. Seen through the eyes of Mr Reinhard Weis, a young SPD member of the Volkskammer, the Parliament was "perfectly organised, and impressive in the way people from different countries work together so happily."

Mr Weis - who said that his ambition was to become an MEP one day - was particularly impressed at the warm welcome. A similar reception was not accorded to all his East German colleagues. French MEPs pointedly declined to refer to the extra members as colleagues, calling them guests instead.

The party of 18 who attended this week's session may have been mere observers, but their presence highlighted the difficulties ahead if a united Germany is to get the extra MEPs that its population suggests.

Despite opposition from some French MEPs the Parliament is keen to have more German



representatives as soon as possible. Already it has agreed that an unspecified number of observers can participate in Brussels Committee and at the Strasbourg plenary sessions, although they will not be allowed to vote.

The Parliament has left it up to East Germany to decide on how many observers to send, and it has been hit upon as a fair compromise, although this would leave Germany worse represented than most other member states.

Securing a permanent increase in the number of deputies will be more difficult. The Parliament may be in favour, but the decision is in the hands

The interim arrangements to allow East Germany to be absorbed into the European Community yesterday cleared the final hurdle of approval in the European Parliament. The measures now come into force after October 3.

On Wednesday member states agreed in an emergency session to the Parliament's amendments, which granted greater power to the European Commission and less to the Council during the interim period. The package was approved by the Parliament yesterday in a second reading.

of member states, which need to agree unanimously to change the Treaty of Rome. West Germany can argue with a larger population than either France or Italy it is already discriminated against as each of the three countries has 81 deputies.

Other member states, however, are sensitive on the issue of Germany increasing its power in the Community, and are likely to have grave doubts about an increase in the numbers of its representatives. It is perhaps lucky that the next European elections are not until 1994. That gives them plenty of time to warm to the idea.

Fears of being swamped in Europe

David Buchan in Brussels and Enrique Tessier in Helsinki on why Finland is wary of losing its voice in the face of a united Europe

FINLAND'S Foreign Trade Minister, Mr Isidor, is adamant that his country should not be sidelined in the talks that he and his European Free Trade Association colleagues are conducting with Brussels to create the 19-nation "European Economic Area."

If Efta countries are ready to swallow 30 years of past European Community decisions, it is surely not too much to ask that we have a say in future decisions affecting us," he argued.

The necessity for Finland, and the rest of Efta, to have a real voice in decisions and laws governing the EEA free trade zone is considered paramount by all political parties in Helsinki. So far, the Government and opposition are in broad agreement about the task that Finland should take in the EEA negotiations.

But the political consensus could yet fall apart. The negotiations will come to a crunch just as Finns enter the campaign for elections next March that will focus on how the country balances its hard-won sovereignty with its need not to move closer to Europe's emerging single market.

Mr Eero Aho, leader of the Centre Party, the main component of the opposition whose traditional support is agrarian

and economically nationalist, says Finland must retain sovereignty, which he defines as "a free hand to make decisions." This is particularly vital for small countries which do not have the clout of larger countries, whether in the EC, Efta or the putative EEA arrangement.

The Centre Party has no quarrel with the "free trade" concept of the EEA, which attempts to add the free circulation of capital, labour and services to the free circulation

to speculate publicly on this. "But, come the late 1990s, it would be very odd if countries like Hungary and Czechoslovakia were in (the EC), and we Scandinavians still out," said Mr Ilka Suominen, Industry Minister and president of the Conservatives, one of the two main parties in the ruling coalition.

He pointed out that President Mikhail Gorbachev made clear that he would have no objection to Finland filing an application with Brussels when

For the Government and the business community, however, the world is changing and with it Finland's neutrality.

of goods that exists between the EC and Efta. But it has "supranational" nightmares about how the EEA might work in practice, with the Helsinki parliament having to rubber-stamp decisions taken in Brussels and foreigners free to buy up Finnish forests.

For the Government and the business community, however, the world is changing and with it Finland's neutrality. A recent poll of Conservative Party members showed a strong majority in favour of joining the European Community. The Government refuses

he visited Helsinki last autumn. Pushing Helsinki in the same direction, are Moscow's moves to end its long-standing semi-barter arrangements with Finland.

The business climate is bolder in its predictions. Mr Bjorn Wahroo, deputy chief manager of Union Bank of Finland, forecasts EC membership for Finland in five years' time. "So, we might as well apply now," he said, on the assumption that the EC becomes no more than a fairly loose federation of states. For the time being, Finnish

Greek workers in protest over state pension

By Kerin Hope in Athens

SEVERAL hundred thousand Greeks yesterday joined a 24-hour general strike called by the country's two biggest trade unions federations to protest at the conservative government's decision to overhaul the deficit-ridden state pension system.

Traffic jammed central Athens as public transport halted and strikers demonstrated outside the Economy Ministry. Flights by Olympic Airways, the state-owned carrier, were cancelled, and the public power company warned of blackouts later in the day.

Trading was called off at the Athens Stock Exchange, where administrators belong to the powerful civil service union federation, Adey.

The Greek Labour Confederation, the other union behind the strike, claimed it was "so per cent successful", although private employers said participation was low. With a 48-hour general strike already planned for next week, the unions appeared poised for a prolonged confrontation with the government over the pensions issue.

Mr George Souflas, the Economy Minister, has postponed presenting the new measures to parliament for several days in response to a request by the unions for further talks. But he told the strikers that only minor changes would be made to the pensions bill. "The entire state pension system faces collapse," he said.

The reforms are essential so that we can go on paying pensions. The budget deficit for health and pension outlays this year will amount to 9.3 per cent of Greece's gross national product, according to the government.

The reforms will raise the pensionable age to 58 for women and 60 for men by 1998.

At present women are entitled to a pension at the age of 55 after only 15 years of work, while men can retire at 45 after 35 years on the job.

Belgrade to curb spending

By Laura Silber
in Belgrade

YUGOSLAVIA will conduct a restrictive monetary policy in the fourth quarter of this year because public spending has exceeded planned figures.

"The money supply grew by 21bn dinars (\$1.9bn) in July and August, which was the figure the National Bank of Yugoslavia (NBY) had targeted for the end of the year," Mr Ratko Benovic, general director for monetary policy of the NBY, said earlier this week.

Mr Benovic said recent monetary policy was aimed at bringing down inflation and maintaining a stable exchange rate for the dinar.

Yugoslavia has built up \$10bn in currency reserves and since 1987, has reduced external debt by \$6bn to \$17.4bn.

Korea Growth Trust Notice to IDR holders

In accordance with Clause 4 of the second schedule of the trust deed of the Korea Growth Trust (the "Trust Deed") and Clause 31 of the trust deed and Clause 7 of the first schedule to the deposit agreement for the Korea Growth Trust, we hereby publish to the unitholders and IDR-holders notice of holding of the meeting of the unitholders as follows:

Place of meeting:

Hong Kong Representative Office

China Investment Trust Management Co., Ltd.

Suite 706-708, Jardine House,

1 Connaught Place, Central, Hong Kong

Day and Hour of Meeting:

11:00 am Sept. 28, 1990

The term of the resolutions to be proposed:

The following provisions of the Trust Deed shall be amended:

1. Capitalisation:

The principal investment of the Trust into equity and equity-related securities shall be included.

2. Clause 14 (9) (1)

The limit of the Trust's equity holdings in the portfolio shall be eliminated and the Manager shall be allowed to invest up to 10% of net asset value of the Fund in liquid assets.

3. Clause 19

The voting language will be changed reflecting the following:

(a) The Manager will exercise his right to nominate all Council members.

(b) The functions of the Council will be adjusted in conformity with other current practices in the financial markets in Korea, including review of the Manager's performance, provision of advice regarding the investment policy of the Trust, etc.

4. Clause 21

The remuneration of the Manager and the Council expenses shall be changed as follows:

(a) The remuneration of the Manager from 1.25% to 1.25%.

(b) The Council expenses shall be paid out of the fund at the rate of 0.1% of net asset value up to 100 billion won, 0.1% of net asset value in excess of 100 billion won and 0.05% of net asset value in excess of 200 billion won.

5. Fifth Schedule:

The fifth schedule of the Trust Deed shall be changed reflecting the above changes.

Attention to IDR-holders

In your capacity as an IDR-holder, you shall have no right to attend, vote or speak at the meeting of unitholders. You may instruct us in writing as to the exercise of the voting rights of any IDR-holders by presenting their deposited certificates. We will endeavor, so far as practicable and subject to any applicable provisions of the trust deed, to exercise such voting rights in accordance with such instructions.

Any such instructions shall be in writing and shall not be valid unless there shall be delivered therewith either a certificate for the number of which such instruction is given or (ii) a certificate from an agent (or any other holder) of the IDR-holders which is approved by us for the purpose to the effect that such IDR has been deposited with it and is to be held by it for the benefit of the IDR-holders for the time in which the voting rights in respect of if, prior to the time established by us for such purpose, no instructions are transmitted in accordance with the terms and conditions of the deposited certificates at the meeting of unitholders of the fund, we may at our discretion give a discretionary proxy to a person nominated by us (we shall have no liability as a result of doing so or failing to do so.)

September 11, 1990

Citizens Investment Trust Management Co., Ltd.

Morgan Guaranty Trust Company of New York - Brussels

Lava Thai

By Roger Mac

A PRO

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WORLD TRADE NEWS

Brazil to open up computer market to foreign companies

By Christina Lamb in Rio de Janeiro

THE BRAZILIAN government is to open the country's computer market to technological joint ventures and restrict the scope of the market reserved for Brazil's information technology industry.

Dr Jose Goldemberg, the Science and Technology Minister, said that from next month foreign companies would be able to subscribe 30 per cent of capital and also bring in technology. Brazilian companies would no longer have part of the market reserved for them but instead a list would be drafted of items that would continue to receive protection up to 1992. The government intends that this will only include items with the potential to compete with foreign products.

The move is a clear sign of the Collor administration's commitment to opening Brazil to foreign competition. Information technology has traditionally been the most protected sector of the highly protected Brazilian economy but Brazilian industry insists it cannot compete with foreign imports unless it is allowed to import computer equipment freely.

Dr Goldemberg said: "Protection has been so fierce that we're at least five years behind on personal computers and these things evolve so quickly the lag is widening daily. We are in danger of missing a whole generation of computers."

Foreign computer companies see great potential in Brazil which currently buys just 120,000 personal computers a year, a tiny amount for a population of 140m and the world's eighth largest economy. Mr Allan White, regional director of Apple Computer, which is studying entering into local partnerships in Brazil, points

out that Taiwan with a population of just 24m buys 600,000 personal computers a year.

At present foreign companies have no hope of breaking into Brazil because of the rigorously enforced Informatics Law of 1984 which created a reserved market for the Brazilian computer industry. Under this the import or foreign manufacture inside Brazil, of any computerised equipment or components produced by Brazilian companies is prohibited, which in practice means almost everything.

When the Collor government announced its new industrial policy in July ending non-tariff barriers and bringing down tariffs it was assumed this would apply to information technology too. A commission, due to report by the end of this month, was set up to investigate the ending of the Informatics Law, one of the major thorns in trade relations between Brazil and the US. However foreign computer companies recently in Rio to attend an information technology fair were disappointed to discover the government had backtracked and the law would now remain in force until it expires in 1992 though with the reserved market replaced by a list.

Dr Goldemberg, who is clearly unhappy about the situation, said: "We had no choice. The Informatics law must be changed by Congress which is clearly opposed. I'm caught in the crossfire between on one side the US which wants to export computers, the motor and textile industry which complain they cannot modernise and thus compete without a change in the law, and on the other side the Brazilian computer industry which argues we're leading them to bankruptcy."

Row looming over Polish oil project

By Christopher Bobinski in Warsaw

A PROJECT aimed at developing Poland's capacity to import, refine and market oil and gas is coming under fire because it involves the participation of former senior Communist government officials.

The row comes as Poland faces the possibility that oil and gas supplies from the Soviet Union will be cut next year, forcing purchases from elsewhere.

Mr Czeslaw Nowak, a Solidarity parliamentary deputy, has attacked involvement by Poinippion, a small Polish-Japanese joint venture, in the plan to invest funds from Saudi Arabia, Nigeria and western Europe in a new oil and gas terminal in Gdansk.

Poinippion is partly owned by Mr Ireneusz Sekula, the Communist deputy prime minister who until last year was responsible for the economy, and Mr Mieczyslaw Wilczeck, the former Industry Minister.

Last month, Poinippion offered to lease 500 hectares in the Gdansk port, where the oil and gas storage facilities would be built.

Mr Nowak, who is a port employee and reflects local feelings, says he has "nothing against capitalists" but that he does not want Mr Wilczeck and Mr Sekula involved.

Lavalin clinches Thai rail contract

By Roger Matthews in Bangkok

LAVALIN International of Canada looks finally to have clinched the \$1.7bn contract to build and operate a mass transit system, known as Skytrain, in the Thai capital Bangkok. Three years after the initial invitation to tender, the cabinet has decided to give the contract to Lavalin despite the clear preference by independent consultants for the rival Asia-Euro Consortium.

Gen Chatichai Choonhavan, the Prime Minister, came out strongly in favour of the Lavalin proposal and the cabinet meeting urged ministers to consider the political aspects of the deal as well as the financial and technical merits.

Canada has lobbied strongly for the contract and its Export Development Corporation is making available in loans, nearly half of it on highly concessional terms. The Thai government has refused to guarantee that the loan will be repaid, arguing that under local law such guarantees are only available for companies which have a government stake of at least 70 per cent.

The Thai government will have only 25 per cent of the equity in the company set up to build, operate and after 30 years hand over the rail system to the state. Most of the 36km of track will be elevated and construction could start early next year, provided the

remaining details of the contract can be successfully negotiated within the next three months.

The government has been under increasing pressure to reach a decision on Skytrain - a project first discussed more than 20 years ago - because of the ever worsening traffic and air pollution in Bangkok. But allegations of corruption have blighted consideration of the rival bids and seem likely to break out again in the weeks ahead as opponents of the government coalition seek to weaken it further.

The Skytrain issue was further complicated in early May by a decision of the inner cabinet of economic ministers to approve in principle another mass transit scheme put forward by Hopewell Holdings of Hong Kong, together with the State Railway of Thailand. This \$3.3bn project involves elevated roads and rail lines to be built over existing tracks and to be substantially financed by developing property owned by the state railways.

There is no indication yet of the status of this project as a result of the Skytrain decision, but it seems unlikely that Bangkok could cope with the simultaneous construction of two mass transit systems.

Turkey's textiles pleas fall on deaf ears

Peter Montagnon, World Trade Editor, finds the EC unwilling to make concessions

ON THE surface, the request by Mr Turgut Ozal, Turkey's President, for textile trade concessions from the west in return for his assistance in enforcing sanctions against Iraq seems to contain the essence of an elegant bargain.

Yet as far as the European Community is concerned, the idea is likely to fall on deaf ears.

European trade officials are

concerned that singling Turkey out for textile trade concessions would open the floodgates to demands for similar benefits from other exporters, such as India, which can also claim to have been hit by the Gulf crisis. More important still, the Community's textile trade with Turkey is beset by long-standing frustration over European access to Turkey's own market.

Under its associate status

with the Community, Turkey is pledged to remove trade barriers with the eventual aim of creating a bilateral customs union, but officials say that it has fallen far behind schedule with promised cuts in tariffs. It has also imposed a range of additional quasi-tariffs as quantitative curbs on textile imports from the Community have been removed.

A combination of charges

ranging from municipal tax,

mass housing fund tax, trans-

port and infrastructure duty and price stability fund tax mean that some categories of European textile exports carry effective duties as high as 46 per cent in the Turkish market. At one stage, businessmen say, the effective Turkish duty on imports of bed linen from the Community was over 200 per cent, though this was subsequently reduced following pressure from Brussels.

By contrast, the EC admits

Turkish exports of textiles and

clothing duty-free under preferential arrangements that have

allowed that country to

become its largest outside sup-

plier of these products. The rub

for Turkey is that about half

its exports, amounting to some

\$1.2bn, are affected by quota

restrictions. It is these that it

would like to see eliminated

under the Ozal bargain.

These quotas are voluntary

industry-to-industry arrange-

ments outside both the General

Agreement on Tariffs and

Trade and the Multi-Fibre

Arrangement which governs

international trade in textiles.

"They don't have a very good

legal basis," says Mr Namik

Kemal Kilic, Under Secretary

for Foreign Trade in Ankara.

Turkey would like to sit

down with the EC and negoti-

ate them away over a period of

two or three years. In return it

would be prepared to do away

with its quasi-tariffs and other

restrictions, accelerating the

completion of the customs

union in the textiles area,

something it would also like

to do for agro-industrial products.

This would be good for Tur-

key because it is competitive in

textiles trade and because it

would help attract foreign

investment, says Mr Kilic.

Realising such a deal would

be difficult, however, even

given the moral advantage

Turkey is now claiming as a

result of its Gulf effort. One

problem is abiding concern of

European brands.

Any deal would meanwhile

face vehement opposition from

Greece, which is itself a tex-

Duties on EC Textile Exports to Turkey

	Basic tariff (%)	Effective tariff (%)
Synthetic filament yarn	1	26
Wool cloth	10	35
Cotton cloth	5	30
Synthetic staple fibre	1	26
Spun synthetic yarn	1	27
Jerseys, pullovers	15	46
Men's suits	15	46
Socks	1	31
Bed linen	15	46

*approximate effective tariff after inclusion of municipal tax, stamp duty, price support and stability tax, transport infrastructure duty, and mass housing fund tax.

Source: British Textile Confederation.

dies complaint concerning polyester fibres. This was lodged in February last year by the European Man-Made Fibres Association and could yet result in countervailing duties being imposed.

For the time being talks are scheduled for this autumn on renewing the quotas for European imports of Turkish clothing products for a further two years. These are, however, a routine part of the present arrangements under which quotas on textiles and clothing are renewed in alternate years.

But there is no immediate sign of the Community taking up Mr Ozal's request, although Commission officials say they would be prepared to consider removing European curbs on Turkish textile and clothing goods if Turkey created free access for European products. The completion of a customs union with Turkey is at the top of its list of priorities for strengthening Community ties with Ankara, they add.

On the other hand, aid for Turkey - and the other Gulf front line states such as Jordan and Egypt - is unlikely to take the form of special trade concessions, which could upset other, more distant countries. Differences over textiles trade will have to be settled through other, less exceptional channels.

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E-mail Address		
<input type="checkbox"/> Please send me a copy of your Combined Heat and Power brochure. <input type="checkbox"/> Please arrange for me to be contacted by your Technical Consultancy Service. <input type="checkbox"/> Position _____		

British Gas

Zeebrugge jury told of 'inefficient' safety rules

Financial Times Reporter

THE SYSTEM for ensuring safety on P&O European Ferries ships at the time of the Zeebrugge disaster was "thoroughly inefficient" at director level down to those on board ship, the Central Criminal Court heard yesterday.

The court was also told that there had been other incidents of ships in the fleet sailing with their doors open, these apparently included the Herald of Free Enterprise which was involved in the disaster.

Mr David Jeffreys made the allegations while continuing to open the prosecution case against P&O European Ferries and seven former employees, who face one specimen charge each of manslaughter in the disaster, caused when the Herald capsized on leaving Zeebrugge on March 6, 1987, with the loss of 192 lives.

The company: Mr Wallace Ayers, the technical director; Mr Jeffrey Develin, the chief marine superintendent; Mr John Alcindor, his deputy; Mr John Kirby, the senior master; Mr David Lewry, the ship's master; Mr Leslie Sable, the chief officer and Mr Mark Stanley, the assistant bosun, have all denied the charge.

Mr Jeffreys said the ship sailing with her bow doors open showed a "failure in the system to make sure such things did not happen". Senior masters and the company's marine department were supposed to liaise, but relations "did not always seem to have been as harmonious as they should have been".

Mr Jeffreys described a system of "negative reporting" in the company. One order stated that, unless he received a report of a fault, the master of a vessel "will assume at the due sailing time that the vessel is ready for sea in all respects".

Masters interpreted this as meaning that unless they received a report to the contrary they would assume the vessel was ready for sea in all respects.

Mr Sabel was required to be

in two places at once - ensuring that Mr Stanley closed the bow doors while at the same time being on the bridge.

The trial continues.

Evidence that tight monetary policy is squeezing demand

Unexpected rise in jobless raises interest rate hopes

By Peter Marsh, Economics Staff

A HIGHER than expected rise in UK unemployment announced yesterday produced a further sign that the economy is slowing down, boosting speculation that the Government might move to cut interest rates over the next few months.

Seasonally adjusted unemployment rose in August by 22,300 compared with July, the biggest monthly increase since March 1988, to give a jobless tally of 1,653,500.

The figures come above the top end of City of London forecasts and mark a significant acceleration in the rise of jobless people, as registered by Department of Employment statistics.

The monthly rise was the fifth successive increase in the jobless total since unemployment started to rise in April. Job losses are now running at an underlying rate of about 15,000 a month, as against roughly half this number in August.

Mr Robert Jackson, the Employment Minister, said good news. But the figures are likely to cheer Mr John Major, the Chancellor of the Exchequer,

as providing evidence that the Government's tight monetary policies are squeezing demand out of the economy in the effort to bring down inflation.

City of London economists said they thought the unemployment numbers showed the UK was moving closer to a recession. That could lead to a cut in UK interest rates over the next few months, a move which could be accompanied by a decision by Britain to join the exchange rate mechanism of the European Monetary System.

Government caution on a possible interest-rate cut is likely to be reinforced today when it announces the annual rate of retail-price inflation for August, which is expected to be above 10 per cent. Mr Major is thought unlikely to cut rates with inflation at this level.

Mr Derek Scott, an economist at Barclays de Zoete Wedd, a London investment bank, said: "It's absolute hell for those who are out of work but there is no way inflation is going to come down without unemployment going up. The figures are a sign the Government's policies are working."

He predicted unemployment climbing rapidly over the next year to reach 2m by the end of 1991, a forecast in line with other City forecasts.

The Department of Employment also said yesterday that average wages rose by an annual rate of 10 per cent in July, the same as in June. Mr Jackson said he wanted to see the rate of increase come down to ensure that UK stayed competitive with other nations.

"Moderation in pay remains essential if future job prospects are not to be put at risk," he said.

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Mr Tony Blair, the Labour Party's employment spokesman, said: "It is now clear that unemployment is rising inexorably, and equally clear that Government ministers are content to see it do so."

Miners accept payment from Paris of pit strike donations

By John Gapper, Labour Editor

NATIONAL UNION OF MINERS leaders yesterday accepted a payment of £742,000 from the International Miners Organisation in a deal which Mr Arthur Scargill, NUM president, said vindicated his handling of funds.

Mr Scargill called for miners to unite in a fight against "the common enemy" of British Coal after the NUM's executive ratified a donation from the Paris-based IMO rather than pressing a legal claim to at least £1.75m of IMO funds.

He rejected a suggestion by Mr Kevin Barron, a Labour MP and ex-officio member of the NUM executive, that he should resign and seek re-election because of his handling of

funds donated during the 1984-85 miners' strike.

The NUM is to hold a delegate conference next month which will decide finally on whether Mr Scargill acted correctly and will also consider calling an industrial action ballot over British Coal's rejection of its pay claim.

Mr Scargill is likely to be backed by the conference because four NUM areas holding a majority of votes have already declared their support for him.

The executive unanimously accepted a recommendation from four members that it accepted the £742,000 offered by the IMO - of which Mr Scargill is also president -

rather than risking further legal costs.

The union has spent more than £350,000 inquiring into £1.4m donated by Soviet and east European miners in IMO-controlled accounts.

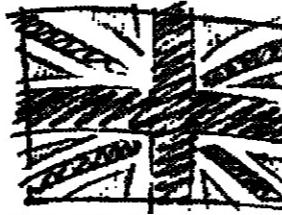
Mr Scargill said he still did not accept that east European money had been intended for the NUM rather than miners internationally. He believed the £742,000 would have been given to the NUM eventually anyway.

The executive accepted that it had already received £950,000 from the IMO. The £742,000 payment from an IMO account in Dublin will be paid if the deal is agreed by IMO leaders next week.

London's health service could be pushed "over the edge into crisis" by many of its hospitals becoming self-governing trusts, says a report.

Applications to become trusts when the Government's health reforms take effect in April have been submitted by

BRITAIN IN BRIEF



BR plans changes to channel link

British Rail has given details of planned changes to the proposed high-speed rail link between London and the Channel tunnel.

The changes affect the 35-mile section between the coast and Upper Halling in Kent which was safeguarded by Mr Cecil Parkinson, the Transport Secretary, in June.

The route is largely unchanged from the alignment announced in October 1988, but BR is planning to build a viaduct across Boxley Valley, near Maidstone, with the aim of lessening the environmental impact on the ancient woodlands of Park Wood, Benlath Wood and Horish Wood.

Verdicts of unlawful killing were returned by a coroner's jury on all 35 victims of the 1988 Clapham rail crash. It took the jury less than an hour to reach its unanimous decision on the fourth day of the resumed inquest into the deaths of the 35 people who were killed when a fast train from Poole, Dorset ran into the back of a stationary train south of Clapham junction, south London, in December 1988.

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SIB publishes draft rules

Securities and Investment Board published details of its draft rules for unit trusts and other collective investment schemes.

The draft regulations are being circulated to subscribers to the SIB's rule book for six months during which managers and trustees in collective investment schemes will discuss the proposals at meetings jointly organised by the Unit Trust Association, the Association of Corporate Trustees, the Investment Management Regulatory Organisation, and the SIB.

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A drive to encourage adults to improve basic literacy and numeracy skills has been launched by a coalition of government, industry and trade unions.

Led by the Adult Basic Literacy Skills Unit, a quasi-governmental body, the drive is aimed at urging employers to enrol their staff in training programmes to be known as Wordpower and Numberpower. Both programmes will award a qualification recognised by the City and Guilds of London Institute.

The gas is to come from Mobil's Camelot and Welland fields and would be delivered to industrial and commercial customers on Mobil's behalf from the Bacton Terminal in Norfolk.

Welland is the first field to go into production under a contract in which British Gas has purchased only 90 per cent of the field's output. British Gas was forced by the Government to limit its purchases of North Sea gas in order to foster competition in the industrial gas market.

Mr Mike Stickland, export director, said the order came at a crucial time "helping at least partially to offset the sharp downturn we are experiencing in the UK as a result of the further contraction of British Coal's operation."

The political storm surrounding the career of Mr Colin Wallace reopened after an official

Off-licences were said to have enjoyed a roaring trade as fans stocked up.

Row reopens over Wallace

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UK NEWS

Last Night strikes a down beat at the Proms

Jim Kelly reports that London's famous music season has ended in controversy



Sir Malcolm Sargent at the Last Night in 1954: a scene to be repeated with little change tomorrow

BRITISH troops in the Gulf will this weekend be able to join the regular worldwide audience on radio and television for the flag-waving spectacle of patriotic music which has become The Last Night of the Proms.

Broadcast live from the Albert Hall in London the 90th annual BBC Henry Wood Promenade Concerts are scheduled, as always, to close with that most affecting sight: stiff British upper lips trembling with heartfelt emotion.

But a sour note has disrupted this year's broadcast which will be watched by some eight million viewers on UK television: the dismissal of the conductor, always a central figure in the colourful drama, has focused attention on the patriotic songs which are at the heart of the Last Night.

To the strains of Rule Britannia, Land of Hope and Glory, and Jerusalem, the Last Night has always provided the outpouring of organised emotions

which has made other British cultural exports world favourites: royal weddings, coronations, the Trooping of the Colour and football's FA Cup Final.

Viewers and listeners in other countries, who will receive the programme live, may be unaware of an undercurrent of controversy which has affected this year's Last Night.

It began with an innocent interview in London's evening paper last week.

Mark Elder, one of the most

gifted conductors of his generation and musical director of the English National Opera, had been chosen for the Last Night - the finale of Britain's, and possibly the world's, most concentrated and biggest music festival.

He saw the interview as an opportunity to muse on its emotionally charged programme with respect to present fraught international situation.

He may have had in mind a few passages from Land of Hope and Glory, traditionally sung with ear-splitting fervour by the 6,000 audience, many of them seated in the promenade enclosure.

And, in the context of the Middle East, he may have paused mentally at the thought of conducting the popular choir in these lines from Jerusalem:

"Now, if we were actually

engaged in combat I would not be happy to proceed. It would seem callous in the extreme. I would seriously have to consider removing some of the items."

Mr Elder was neither alone nor first to express his doubts.

Twenty years earlier Sir Colin Davis had dropped Rule Britannia and Land of Hope and Glory as he attempted to follow in the flamboyant footsteps of Sir Malcolm Sargent.

We Shall Not Be Moved replaced Rule Britannia.

But the promenaders did not like it and the programme reverted to tradition.

Nevertheless, Mr Elder's sentiments cost him the job. John Drummond, the head of BBC Radio 3, the country's classical radio network, said: "In the light of the views of Mark Elder...we have asked Andrew Davis, chief conductor of the BBC Symphony Orchestra, to

conduct the Last Night of the Proms.

The Last Night will be performed as advertised and as our worldwide audience expects to hear it."

Mr Elder returned to the ENO and a few thousand letters: most, it was said, expressing their support.

THE BBC's prompt action in dismissing him brought the corporation into unexpected alliance with its most vociferous critics: Conservative MPs who saw Mr Elder's comments as propaganda for the "Peace Party" in the Gulf Crisis.

Mr Davis, of the BBC Symphony Orchestra, and for 13 years the director of both the Toronto Symphony Orchestra and the Glyndebourne Festival Opera, has stepped in.

Ms Lesley Garrett, one of sopranos who will sing at the Last Night summed up a common held view of the entertainment.

One of the sopranos who will sing at the Last Night summed up a commonly held view of the entertainment: "I don't think there is any contemporary relevance in what we sing at all. Britannia just makes me think of old ships in full sail."

She said: "I don't think there is any contemporary relevance in what we sing at all."

Referring to songs sung by football fans, she added: "If that is what you wanted we would be singing You'll Never Walk Alone and 'ere we Go."

"Britannia just makes me think of old ships in full sail."

Tonight's penultimate night of the Proms season has raised no controversy: Benjamin Britten's War Requiem was conceived in a spirit of conciliation after the Second World War.

TRAVEL INDUSTRY**British Airways restructures long-haul holiday operations**

By David Churchill, Leisure Industries Correspondent

BRITISH Airways yesterday announced a £10m restructuring of its long-haul holiday operations to increase its share of the leisure travel market.

The move comes as the airline is also poised to sell its loss-making Four Corners travel agency chain to the Thomas Cook travel group.

Four Corners was launched by BA in the late 1980s as an up-market travel agency.

However, fierce competition between retail travel agents as a result of falling sales of package holidays has undercut Four Corners profitability.

As part of the re-structuring programme announced yesterday BA has also concluded lengthy negotiations to buy the remaining 49 per cent stake in the Speedbird long-haul travel operation it did not already own.

The minority stake in Speed-

bird had been owned by several travel agents and BA has been keen for some time to take complete control of the brand.

Sir Colin Marshall, BA's chairman, yesterday declined to disclose how much had been paid for the 49 per cent stake but he said that it was less than £1m.

BA believes that leisure travel will be the growth area in international travel in the 1990s, in spite of short-term fears about a downturn in travel because of the Gulf crisis.

Mr Liam Strong, BA's marketing and operations director, said yesterday that "contrary to the downturn which the mass package tour market has experienced, our predictions are that scheduled service-based travel will grow significantly in the 1990s as consum-

ers more and more opt for quality and reliability."

The airline is re-organising all its holiday operations under the "Leisure Traveller" brand name and is also offering short-stay hotel accommodation for travellers wanting to break long flights. It also plans to offer short-break holidays in Europe.

The £10m being spent on the re-launch includes the cost of a new computerised reservations system and advertising and promotions for the new brand name.

The key to the new travel operation is the planned re-launch early next year of BA's economy class service. BA believes that after the improvements made to first and business class services in recent years, it now needs to offer more space and better facilities for economy class passengers.

Funds urged for tourist authority

By David Churchill, Leisure Industries Correspondent

MORE financial resources to promote Britain as a tourist destination were called for yesterday by Mr William Davis, chairman of the British Tourist Authority.

Mr Davis, speaking on the publication of the BTA's annual report, said: "It must be recognised that the BTA needs adequate funding to do its job properly."

He said that the world market for tourism was becoming increasingly competitive and many other countries were spending more on promoting themselves overseas.

"In the important US market, for example, France spent \$4.5m on advertising last year while we were only able to spend \$2.5m," he added.

Even so he acknowledged that Britain was still headed for a record year in terms of numbers of tourists. "Prior to the Gulf crisis we were forecasting that Britain would have 15.5m visits this year," he said. "However, it is difficult to judge what effect the crisis will have on tourism in the remaining part of the year."

He also pointed out that there remained a large gap between the amount of tourism revenue generated in Britain and expenditure abroad by British tourists.

"But he also pointed out that there remained a large gap between the amount of tourism revenue generated in Britain and expenditure abroad by British tourists."

Yesterday Mr Davis emphasised that it was up to the tourist boards to find solutions to the problems of too many tourists by better visitor management.

"travel allowances" we had in the 1960s," he said.

"The only solution is to promote the attractions of Britain in overseas markets and to encourage more Britons to take holidays in their own countries," he added.

Last month Mr Davis, who is also chairman of the English Tourist Board, was criticised for his "20 tips for visitors" advice which was seen as discouraging tourists from enjoying themselves.

Yesterday Mr Davis emphasised that it was up to the tourist boards to find solutions to the problems of too many tourists by better visitor management.

Charity finds rural poverty in UK's most affluent countryside

By Alan Pike, Social Affairs Correspondent

DEPRIVATION exists throughout the countryside and can be found in the United Kingdom's most affluent rural areas, a charity report concluded yesterday.

The report, produced by Action with Communities in Rural England, comes two days after publication of the Church of England's study Faith in the Countryside.

Both reports seek to dispel false romanticism about country life and draw attention to growing problems faced by poorer and dependent rural residents.

All the familiar examples of urban deprivation existed to a comparable degree, if not quantity, in rural areas, says the Acme report. In rural areas, however, there was the added dimension of lack of access to services and facilities.

The main reason why it is difficult for many people to grasp the notion of rural deprivation is that rural areas do not have large or concentrated pockets of deprivation in the same way that urban areas do."

Tackling Deprivation in Rural Areas Acme Stroud Road Cirencester GL7 6JR £6

A range of factors which Acme says are putting pressure on the lives of many people in rural areas is listed in the report. It says that:

- A serious lack of low cost housing for rent or sale has been aggravated by commuters, retired people and second-home owners pushing up house prices. The rural housing market was "dominated by urban escapees with capital to invest".

- Job shortages and low pay causes migration from the countryside, particularly by young people. When jobs were available, employers often preferred to import skilled staff rather than train local people.

- People without cars were "effectively housebound" when public transport did not exist. In many areas lack of public transport "tops the list of missing facilities".

- Many village schools have closed and rural areas lack provision for particular groups like the elderly and the disabled.

Trends towards health centres and group practices led to

family doctor facilities disappearing from villages and those needing hospital treatment often had to travel long distances.

The Government's proposed health reforms offered "little help for rural areas".

- Many villages lacked post offices and village shops often had high prices and limited choice.

Acme's report was produced for the Calouste Gulbenkian Foundation, a grant-making trust, and will be presented to other charitable foundations and businesses in an effort to increase financial support for community projects in rural areas.

The report says that "while a great deal more needs to be done by the statutory, voluntary, private and community sectors to alleviate rural deprivation" thousands of local projects have already been set up to tackle different aspects of need.

Tackling Deprivation in Rural Areas Acme Stroud Road Cirencester GL7 6JR £6

Power regulator rules in test case

By David Thomas, Resources Editor

THIS NEW regulator of the UK electricity industry has forced the regional electricity companies to give large industrial companies more flexible contracts.

The decision, announced yesterday by Professor Stephen Littlechild, director general of the Office of Electricity Regulation (OFFER), will set precedent for the new electricity market in England and Wales.

Prof Littlechild's ruling arose from a complaint by BOC, the industrial gas company, following its decision to switch its electricity supply for all its large UK plants to Scottish Hydro-Electric, the electricity company based in the north of Scotland.

As a result, BOC had to negotiate connection agreements with all the regional electricity companies in areas where it had plants. BOC complained to the regulator about Yorkshire Electricity's proposed connection contract for its Scunthorpe plant.

Prof Littlechild accepts his ruling on the BOC-Yorkshire Electricity case - his first on such a dispute - to serve as a

model for other large industrial electricity users.

"I am aware that a number of other companies and public electricity suppliers are waiting for this decision before settling the terms of their own connection agreements," Prof Littlechild said yesterday. His ruling covers four main issues:

- As part of the connection agreement, Yorkshire Electric must not require BOC to pay charges for the electricity to be transported over Yorkshire's network by Scottish Hydro.

- These local charges, known as use of system charges, typically account for 5-10 per cent of an industrial user's electricity bill.

- Yorkshire Electricity and BOC should each be liable for up to £1m for damage arising out of the connection. Yorkshire Electricity had wanted to limit its liability to BOC to £100,000, but to make BOC's liability unlimited, BOC had wanted a £5m limit on Yorkshire's liability.

- BOC must pay for charges to the connection agreement, but it also has the right to seek a ruling on whether the

charges are necessary.

● Further disputes between BOC and Yorkshire Electricity must be settled by an arbitrator. An arbitrator will be appointed.

BOC yesterday welcomed the ruling. "This is a marvellous step forward. I think it reflects a much more commercial position than YEB (Yorkshire) were trying to advance," said Dr Glyn Charlesworth, BOC's general manager for energy resources.

Prof Littlechild's ruling leaves open whether large industrial users might still have to pay local use of system charges, even if they have moved their supply contract to another electricity company.

He has simply ruled out these charges being included in the connection agreement.

However, some industry insiders expect that contracts covering use of system charges could also be referred to the regulator for a ruling. The charges are designed to guarantee some return to the regional electricity companies for investment in their networks.

Agencies criticised over racial policy

By Alan Pike, Social Affairs Correspondent

THE licensing of accommodation agencies was demanded by the Commission for Racial Equality yesterday amid evidence that many discriminate against ethnic minority clients.

A commission investigation in 13 parts of the UK showed that one in five agencies was applying discriminatory poli-

cies.

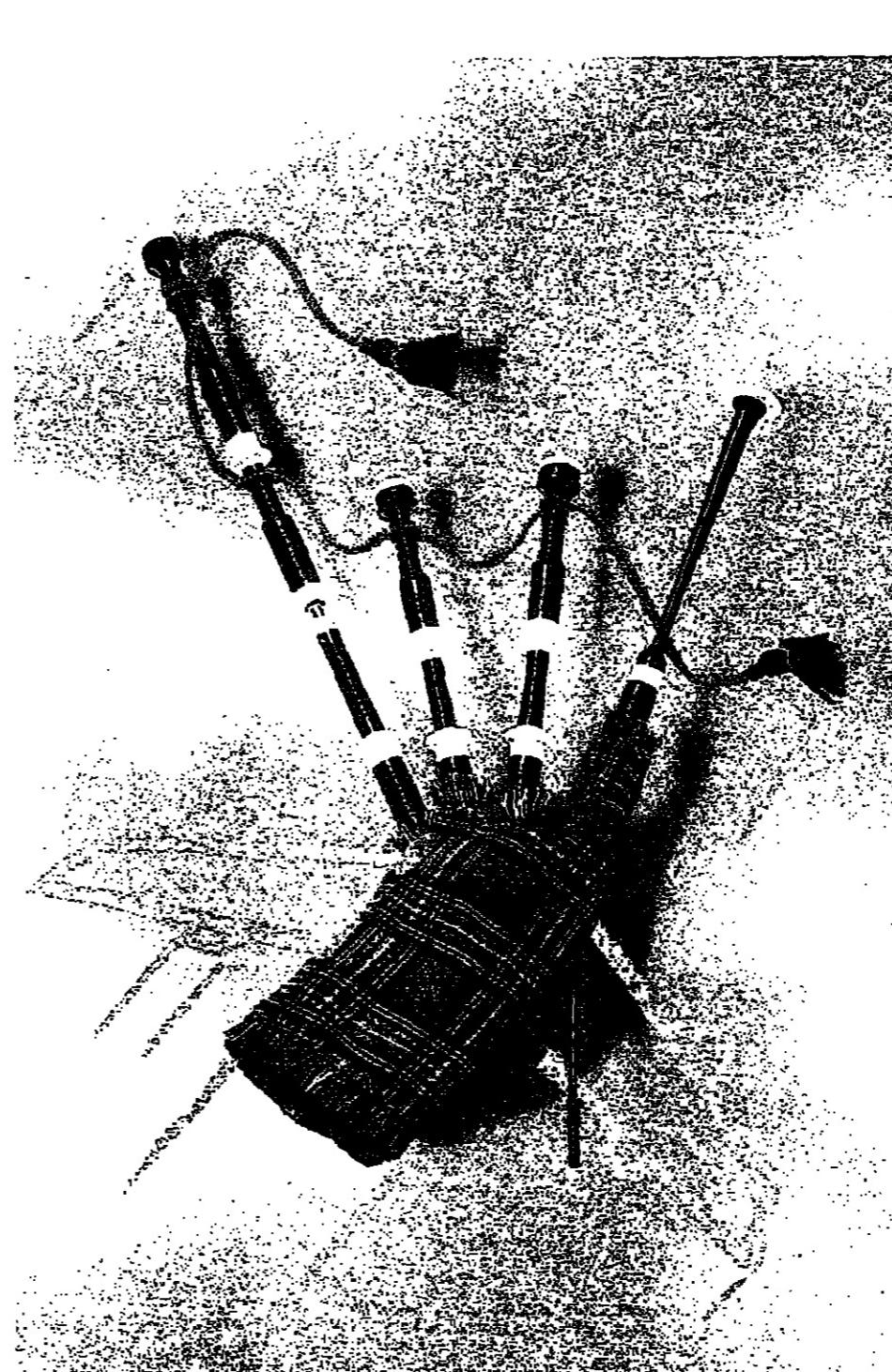
In Ealing, London, nearly half the agencies covered by the investigation were discriminating, and in Bristol one third.

Mr Michael Day, commission chairman, said that the findings were "shameful but not surprising."

Those responsible for the dis-

crimination were breaking the law and the commission would be pressing the Government for agencies to be licensed.

A condition for holding a licence should be evidence of non-discrimination in the provision of services. Accommodation agencies have for too long been able to operate without any checks."



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MANAGEMENT

Simon Holberton talks to Liam Strong about his customers

How BA tries to make friends and keep them

About 30 years ago British European Airways, a forerunner of today's British Airways, sent out an instruction designed to improve pilot service to customers. Pilots were told their duty was not only to fly people but to entertain them as well.

One pilot's first attempt consisted of wearing dark glasses, carrying a white stick and tapping his way to the cockpit of his DC3, Pionair. He later replaced this with impersonations of George Formby, ukulele and all.

For most of the 1980s, having suffered for years from a production-minded mentality which paid inadequate attention to the customer, BA's management tried to convince its employees that it is not enough just to fly people around the world. It didn't quite encourage its pilots to become performing artists, but it set itself the task of improving the services it delivers to customers.

BA is now one of the world's most profitable airlines. In 1987 it relaunched its Club World (long-haul business class) service and now has doubled revenue from that. Early last year it relaunched its First Class; revenue is now up 20 per cent.

BA did not achieve its present status because it invented anything or has the latest technology but because it has put resources into marketing and training. It has shown by focusing on customer service and service delivery that money can be made.

"We know that if we lose a customer it costs five times as much to get them back as it does simply to maintain them," says Liam Strong, director of marketing and operations.

Strong is a 45-year-old northern Irishman with barely a hint of his origins in his clipped and precise speech, joined BA at the beginning of 1989 as director of marketing. He is a noted player of corporate politics in an organisation renowned for the interests its managers take in their masters' comings and goings. At the beginning of this year he was given the additional title. He now manages the biggest division in BA and is the titular boss of some 35,000 BA employees worldwide.

There are sound business reasons for the merging of marketing and operations, especially in a service company such as BA. Strong is now responsible for just about everyone that has anything to do with a customer flying with BA: from reservations to catering to cabin crew to baggage handling - but not the flight crew. Leaving aside the age and air-

worthiness of its fleet, the way in which BA delivers what it offers its customers is the key to its success.

BA has become rare among British companies in the primacy it now accords to marketing - a discipline that survives the company. It is also strong research-based. BA's 100 researchers conduct 250,000 interviews in 60 airports around the world.

Its in-flight surveys elicit a response from 80,000 people a year; it has a business flyers' panel in an attempt to understand what business flyers want; and it does ad hoc research on anything from whether people want flights to be non-smoking, what they think of the airline's meals, the seat pitch, in-flight entertainment, which aspects of BA's service and interaction they like - more or less. If there is money in it (Strong says that BA is getting better at assessing cost/revenue trade-offs) then BA will do something about it.

Clearly then, this research serves to meet more than the merely curious. It is the building blocks for the specifications of BA's brands. BA claims to be the first airline which decided to treat its First Class, Club Class and Economy Class cabins as "brands", much as a fast-moving consumer-goods company treats a brand.

The brands, which are managed by product managers, are defined not only by their physical location in the aircraft but by a specification which details what Strong calls the "promise". BA attempts to define its overall image in terms of safety, security, and a high level of service. Within that, it claims, each brand offers a particular set of promises/services.

"The branding on its own is nothing," says Strong. "It's the combination of the branding, getting the company to understand the branding and making sure the company delivers the branding. What we have achieved is getting the people here to understand the essence of a brand."

The essence he is referring to is the specification, a "model" of the user which defines the level of service BA staff are required to deliver - "that the people joining us in First Class have needs and they are not only physical needs but emotional needs that need to be recognised and treated in a certain way."

The specification pervades the company, including engineering. The interiors of BA's aircraft are engineered to specifications designed and managed by marketing.

"Each of our cabins creates a different ambience," says Strong. He has

clear definitions of and aspirations for First Class, Club and Economy.

As BA moves towards the relaunch of its Economy Class service at the beginning of next year it is looking at ways to entertain passengers more. Its research has shown that, for a lot of people, flying is a major experience. It has been thinking about it for a year, they probably haven't travelled before and they are very excited. So we are trying to get our crew to join in that excitement. Some of the things we will have in the Economy relaunch are designed to help the crew establish that cheerful, friendly relationship."

The specification also explains the level of service necessary in terms of the monetary value the customer has to the airline. "We train them in terms of the overall rationale as to why we are focusing on this market, so our people understand segmentation. People on the check-in desks have got to distinguish, in some of the smaller stations, between different sorts of passenger. We then train them how to treat different people."

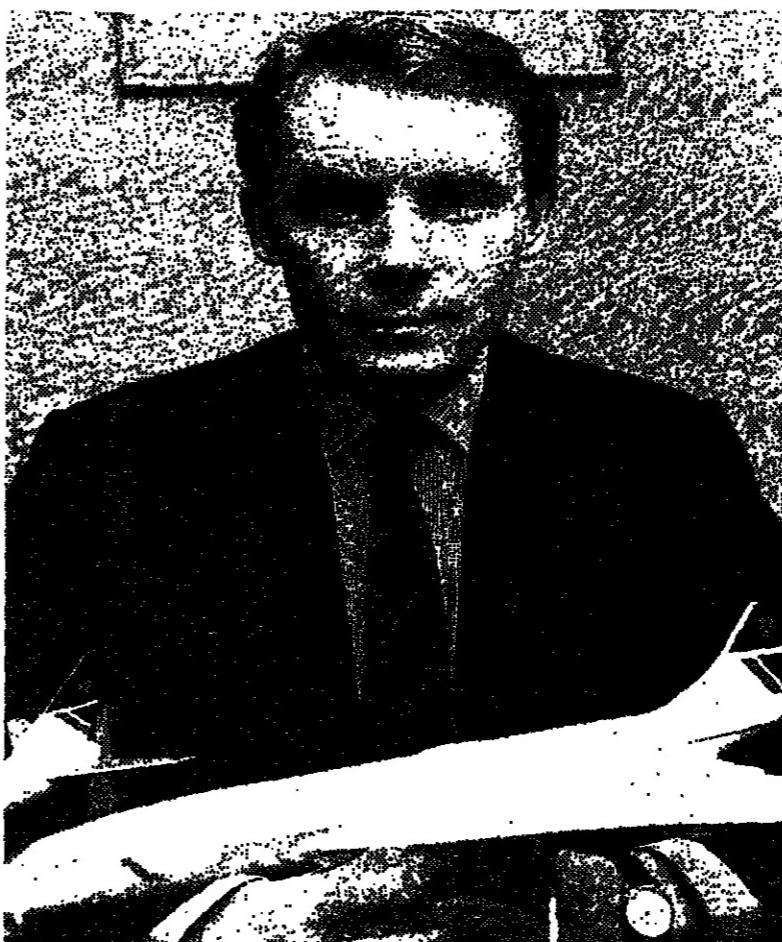
BA says it spends a lot of money (although, curiously, quite how much it refuses to say) on training to make sure its staff understand what is required of them. At least once every 18 months anyone who has anything to do with service delivery - 30,000 employees - is (re)trained.

Strong gets a series of data every week which measure how well the company is performing in delivering service. They include revenue, yield, seats occupied, market share, punctuality, mishandled baggage, passengers very satisfied, in-flight service, airport service, complaint rate per 1,000 passengers, cargo shipped as booked, involuntary off-load rate, cleaning standards, and catering.

All this information is reduced to indices, allowing the service delivery system to be tracked and analysed. Management can then see how the airline is performing against the standards it sets itself internally and how its customers perceive its service. He reviews this with the top 250 managers every month.

Strong talks a lot about focusing on and managing "relationships" with customers. Although he often uses the marketing language of fast-moving consumer goods - the language of "products", "brands" and "specifications" - he is clearly aware that in the marketing of services, a different approach is needed.

He says an airline ticket is an infrequent expensive purchase. "Our cus-



Liam Strong: titular boss of 35,000 employees

tomers experience the service long enough for them to think about it in some considerable detail. So the quality of the relationship we have with them in between, as well as during, their purchase is quite important."

This is now leading BA to focus on improving the service it gives customers from the moment they contact the airline to the time they finish interacting with it at the end of their journey. And it is doing this because it, along with all other airlines, is struggling with the consequences of rapid growth in the airline industry.

The growth in air travel during the 1980s has put strains on the infrastructure around the world - air traffic control and terminal size. If the airline business is becoming growth-constrained then the prize will go to those airlines which can offer superior and differentiated services.

"We are emphasising how we can make the journey from ground to air to ground as painless as possible. Valet parking, portable check-in, better lounges, off-airport check-in, time-saver cards which give you a ticket from a machine - all are examples of ways to differentiate."

Successful as BA may have been in improving the quality of its service it

has not found it easy to maintain the perception of quality among its customers. Strong says people are no longer comparing BA with what it was like in 1988; they are comparing it with 1988 or 1989. In short, its customers have got used to and expect it to deliver a high level of service.

The challenge from our point of view is to surprise people," says Strong. "You have to give them more than they thought they were going to get. If people are going to notice that service is good it has, by definition, to be something in it that they notice and say 'Oh, that's interesting.'

An allied challenge is that of maintaining staff motivation but brand relaunches are a way of doing that. He says the most critical thing in the relaunch of its Economy Class service is taking a "travelling circus" around the world and sitting with cabin crew, explaining to them the thinking behind the relaunch; how important the economy cabin is; and what BA wants them to do.

The people flying with BA, he says, have done so against an expectation. Making sure that customers are not disappointed is a major aim. "This is a time you can make friends as well as lose them."

The merry-go-round of reorganisations

By Christopher Lorenz

It is a truism that no organisation actually operates in the way its official structure suggests, then it is axiomatic that the real significance of changes in those structures can be hard to detect.

Back in the 1960s and 1970s, this hazard notwithstanding, it was usually not too difficult for a company's employees, or even for outsiders, to make sense of reorganisation announcements. Divisionalisation in the fashion that era usually meant what it said: the splitting of unwieldy, centralised organisations into separate divisions.

The decentralisation principle was pushed further in subsequent years by the breaking down of divisions into "strategic business units". There was not much trouble understanding that either.

The introduction of matrix structures within many companies (and their divisions), complicated matters somewhat, but reorganisations were still usually comprehensible, power tended to be shifted reasonably clearly between the three dimensions of most matrix divisions - or "businesses", geographic entities (usually national organisations) and functional bosses at head office.

Even now, some reorganisations are relatively straightforward, six months ago, for example, BP took several further steps to shift its power balance from its former national barons towards the heads of its international businesses, completing a process which began a decade ago.

But in a growing number of cases, reorganisations are becoming extremely confusing, not only to outside observers, but to many insiders as well.

Last week's restructuring by ICI of its European organisation, for example, could be interpreted (and was by some insiders) mainly as a transfer of power from its national subsidiaries to the newly-created ICI Europe. This move did indeed form part of the reorganisation, but its most significant element was a transfer of power from the geographic side of the chemical group's matrix to its international businesses.

In ICI's case, such a shift is deemed to be bringing it "closer to the customer". On the other hand IBM, the computer giant, has moved in precisely the opposite direction in recent years in order to become more market-responsive.

It has put increasing emphasis on the geographic side of its organisation - at least in its marketing activities, to the extent of delegating considerable authority to individual branch offices.

Yet IBM itself created some confusion in July when it announced the transfer of many of its European head office responsibilities to the presidents of its national units. Rather than reinforcing national power, as some outsiders thought, that was actually part of a shift of clout from the national to the European level; the unit presidents are losing some of their national leverage in exchange for becoming part of a pan-European team.

IBM's reorganisation is further complicated by the fact that it is joining the select ranks of "transnational" companies whose reorganisations were still usually comprehensible, power tended to be shifted reasonably clearly between the three dimensions of most matrix divisions - or "businesses", geographic entities (usually national organisations) and functional bosses at head office.

At the same time, IBM is retaining control over manufacturing at its European headquarters in Paris, while global responsibility for product development is still vested back in the US.

Like Unilever, Procter & Gamble and other pioneering "transnationals", IBM is thus balancing increased decentralisation of some decisions with continued or greater centralisation (or at least integration) of others. It is this paradox which makes an increasing number of multinational organisations so difficult to follow.

In essence, ICI, IBM et al are all converging on a similar organisational model across the globe, of "tightness" on some dimensions mixed with "looseness" on others - a difficult balance which will need to be flexible over time. Some companies are moving towards this ideal from a history of extreme decentralisation (whether mainly divisional or, as at ICI, geographical), while IBM and others are coming from an ultra-centralised background.

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VICE-PRESIDENT AND SECRETARY
CALGARY, September 10, 1990

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Arts Week

F | Sa | Su | M | Tu | W | Th
14 | 15 | 16 | 17 | 18 | 19 | 20

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 90s: The Series Paintings. The long-awaited blockbuster exhibition opens in London sending reviewers scurrying to explain the artist's double vision. Burlington House, Piccadilly (237 9579).

Hayward Gallery. Eduardo Chillida. Major retrospective of the Spanish sculptor (261 0127).

Paris

Marmottan's Monets. For lovers of impressionism, the Musée Marmottan is a must. A charming town house set in greenery, houses an important collection of paintings and drawings by Claude Monet and his friends. In the last 20 years of Monet's life, he lived in Giverny, became his great inspiration. In glowing colours and changing light he painted its Japanese bridge and weeping willows, and, above all, time and again the unforgettable Nympheas - waterlilies on still green waters. Musée Marmottan, 2 rue Louis-Bailli, 75006 Paris.

Musée d'Orsay. The spectacular museum of the 19th century situated opposite the Tuilleries gardens within the metallic structure and the glass-roofed vault of the vast Belle Epoque railway station. It houses paintings, sculptures, etc., of art and photography from the end of the romantic period to the beginnings of modern art and the Impressionist and post-Impressionist collections formerly in the Jeu de Paume, 1 rue Belleschasse (4584814). Closed Monday.

Picasso Museum. The restored 17th century Hotel Salé, provides a fitting home for the world's largest collection of Picasso's work. It is completed by Picasso's own collection of paintings by his friends, such as Braque and Matisse, or by artists he admired, Renoir, Cézanne and

Douanier Rousseau. (42712421). Musée de Cluny. Medieval Art in Paris. The Abbots of Cluny built their magnificent late Gothic town house in the heart of the Latin Quarter on the ruins of Roman baths. Now a museum, it houses medieval works of art. Place Paul-Painlevé, (42356200). Closed Tues and lunchtimes.

Musée Rodin. Delightful 18th century house in Hôtel Biron, which contains the life work of Auguste Rodin, leading the way for modern sculpture. Closed Tues.

Martigny

Fondation Pierre Gianadda. Modigliani. Some 50 oils, as many drawings and some sculptures form an important retrospective of the Italian-born artist living at the beginning of the century in the feverish atmosphere of Montparnasse and Martigny. In contrast, the rather stylized portraits of national artists of his friends and of Jeanne Hebuterne, his last and tragic companion, embody perfect repose. (26 22378).

Brussels

KB Gallery. Exhibition of lace accessories and table linen. 17th century to late 1930s from private Flemish collections. Closed Mon. Palais des Beaux-Arts. 5 million years: The human adventure. Man's evolution shown through 200 archaeological artefacts and other exhibits. Daily, ends December 30.

Rome

Palazzo delle Esposizioni. This splendid neo-classical building reopens after four years of restoration work. On the ground floor is a fascinating reconstruction of Pompeii, which attempts to give a clear picture of Rome in the 6th century BC. Particularly fine are the decorative additions to the Etruscan temples, delicately worked jewellery and the ceramics (imported from Greece).

Turin

Castello di Rivoli. A retrospective of minimalist artist Mario Merz. The works are not, however, in any particular order; a grid of lights illuminating through it, dating from 1957, sits on a recently made table. The artist has made witty use of the frescoes and stucco designs in this ex-royal palace of the Savoia family, now restored and transformed into a museum of modern

art (ends September 23).

Florence

Palazzo Vecchio. The age of Masaccio: tying in with the reopening of the Brancacci chapel in the Church of the Carmine after a six-year restoration on the cycle of frescoes by Masaccio and Masolino, are 100 works by painters and sculptors who worked in Florence in the golden years between 1401 (the date of Masaccio's birth) and 1440.

Included are frescoes, sculptures and drawings by Paolo Uccello, Beato Angelico, Gentile da Fabriano, Donatello, Brunelleschi, Ghirlandaio and Filippino Lippi, and four paintings by Masaccio himself.

Venice

Palazzo Grassi. From Van Gogh to Picasso - from Kandinsky to Pollock. Opening with Picasso's 1931 Woman with Yellow Hair, followed by the 1910s and 1920s 1850 Builders with Rose, this exhibition provides a truly delightful canter through modern art from the late 1870s onwards. Included in the group of paintings lent by the Guggenheim in New York are works from the remarkable Thannhauser collection, none of which have been back to Europe since they were bequeathed to the museum in 1940. Justin Thannhauser's group include some fine Cézannes, two famous early Picasso's, Le Moulin de la Galette and the Foothills of July, and excellent examples of almost every other artist of note (mainly French) you can think of. A large group of works, come from the Peggy Guggenheim collection.

Palazzo Ducale. Titan. This exhibition organised jointly by the Venice local council, the Arts Ministry and the National Gallery in Washington, marking the 500th anniversary of the painter's birth, is the largest for over 50 years. More than 70 paintings are on show, lent by American, Russian and European museums.

Essen

Museum Folkwang: Vincent van Gogh and Modern Art. On the 100th anniversary of Van Gogh's

death, this exhibition aims to display his influence on European modern art. With 50 of his own paintings and 120 by other artists it shows his impact on art in the period 1890-1914.

Among the other artists are Matisse, Derain, de Valmire, Picasso, Kirchner, all influenced by Van Gogh. The exhibition moves to Amsterdam in Nov. Friday 4, Groothestraße 41/430, Es 1.

Villa Hügel 15. St Petersburg around 1900. With 555 pieces on loan from Leningrad's state Hermitage Museum, the exhibition details the developments of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west. The exhibition covers the period from the 16th to the 19th century.

Tears Paul I (1796-1801) and Alexander I (1801-1825) in its role as the political, intellectual and economic centre of Russia. This unique show gives a clear, variegated view of the historical importance of the period of the Russian empire, with paintings, furniture, sculptures, costumes and porcelain.

Berlin

Martin-Gropius-Bau. Street. Martinistraße 110. Bischkoff's Prussia, Germany and Greece. This exhibition in Berlin will be the first organised by the German History Museum, with around 1,000 pieces on loan from 250 different museums from all over Europe and the US. Otto von Bismarck, born 175 years ago in Schoenhausen, was the driving force behind Prussia and Prussia's success before he was sacked by the young Kaiser Wilhelm II 100 years ago. The current political changes in Europe, particularly in East Germany, underline the importance of this exhibition, which also attempts to explain what happened after the revolution in 1848. Bismarck was the author of several conflicts in relation to industrialisation, social questions and the impetus towards forming nation states in Europe. An accompanying programme includes literature, music performances, films and video. Until November 25.

Linz

Museum der bildenden Künste. Max Beckmann (1884-1950), pictures from 1905-1950. Born in Leipzig, the painter taught in Frankfurt's Städelschule from 1917-1920. In this exhibition are works from all over the world, including the renowned Syna-

ARTS

THEATRE

London

Jeffrey Bernard is Unwell (Apollo). James Bolam is the alcoholic journalist. Keith Waterhouse has stitched a fine play, the season's highlight, from Bernard's own writing. Ned Sherrin directs *Aspects of Love* (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1965 novella. Musically interesting and well directed by Trevor Nunn (885 5972).

Burnt (Lyric). Blistering performance by John Malkovich as Julian Simonson in Stanford Wilson's play about the mismatch of opposites (427 3836).

Shadowlands (Queen's). Weepie about the love affair between crusty Oxford writer C.S. Lewis and the cancer-ridden American poet Joy Davidman, which pushes Nigel Hawthorne and Linda Aluko to the awards stakes (248 0109).

Cats (Winter Garden). Still a sell-out. Fred Neilson's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (6222).

Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway new life in pageantry and drama (229 6200).

Phantom of the Opera (Majestic). Stuffed with Maria Björnson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this transfer from London (229 6200).

Chicago

Steel Magnolias (Royal George).

Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (860 9000).

OPERA AND BALLET

London

Royal Opera, Covent Garden. The opening production of the season is *Turandot*, in a production by Andrei Serban that counts as one of the company's major successes. The production of the last decade. Colin Davis is the conductor.

English National Opera, Coliseum. More performances of the new production of *Wozzeck*, conducted by Mark Elder, staged by David Pountney, with Donald Maxwell in the title role. Also Jonathan Miller's *Don Giovanni* and former performances of ENO's delightful *Magic Flute*, conducted by Jane Glover.

Paris

Théâtre de la Ville. Odile Duboc presents *Insurrection* inspired by the movement of crowds in the streets during the French revolution (426 7717).

Theatre des Champs-Elysées.

New York's Joffrey Ballet and the Orchestre National de France conducted by Allan Lewis bring Satie, Debussy and Stravinsky's *Le Sacré du Printemps* in its original version in Nijinsky's choreography to the very theatre where it was first performed in 1913 (472 0387).

Brussels

Théâtre Royal da Monnaie. The Monnaie opera, chorus and orchestra in Verdi's *Simon Boccanegra* conducted by Carlo Ponti.

Palais des Beaux-Arts. The Stockholm Symphonietta with the Nederlands concert tour and soloists perform Mozart's *Don Giovanni* (concert version) (Sun).

Liege

Palais des Sports. The Royal Wallonia opera in *Cavalleria Rusticana*.

Amsterdam

Muziektheater. The Netherlands Opera with a new production

production high jinks. Richard Harris gives a star performance as the nobleman who thinks he is an 11th century king (071 887 1115). Last week.

New York

Gypsy (St James). This 30th anniversary production does more than revive a rich, vivid musical; it also introduces a new better in the Merman tradition. Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into histrionics for herself (846 0102).

Great Hotel (Martin Beck).

Trovatore. Brian Way's present musical doctor, directs this remake of the Garbo film to shake the bones of this inert depiction of liver criss-crossing in an elegant, but somewhat randy setting (248 0109).

Cats (Winter Garden). Still a sell-out. Fred Neilson's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (6222).

Les Misérables (Broadway). The highlight of the matinee at 11am is *Ise Ondo* (*The Dance of Death at Ise*), based on an actual case of mass murder in the 13th century. The star of the 4.30pm performance is 73 year-old Goro, who plays his famous role of a street swagger in English and English-language programmes.

The House of Bernarda Alba. Lorca's tragedy of rural Spanish life is played (in Japanese) by a group of fine Japanese actresses and directed by Nuria Espert. Glitzza Salazar Theatre (585 0555). Opens Thursday.

Phantom of the Opera (in Japanese). This highly successful production is a carbon copy of the London original, with the added advantage that one can ignore the horrid lyrics since they are in Japanese. Shinbashi Eburojou Theatre (597 9800).

Royal National Theatre: *Richard III* and *King Lear* play in repertory at the Tokyo Globe Theatre as part of the UK 90 Festival.

The company is led by Ian McKellen and Brian Cox. (1151) Opens September 16.

Tokyo

Emaki. The exquisite artistry of Japan's traditional puppets theatre is not to be missed. Performances of the lengthy historical drama, *Oshu Adachi* (Oshu) are in two parts, at 11.30am and 4.30pm. The second part can be particularly recommended since it features a tragic death in the snow and is performed by a group of puppets led by Living National Treasure Tazuo Yoshida, National Theatre (03 7411). Excellent English earphone commentary.

Kabuki. Kabuki-za (641 3121). The highlight of the matinee at 11am is *Ise Ondo* (*The Dance of Death at Ise*), based on an actual case of mass murder in the 13th century. The star of the 4.30pm performance is 73 year-old Goro, who plays his famous role of a street swagger in English and English-language programmes.

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Bonn

Opera. The successful new *Rigoletto* production by Graham Vick, with Marilyn Schlinger, Marcela Holzapfel, Nell Wilson and Terri Hamza. *Der Freischütz* and *Requiem* (Van Schayk/Mozart) (235 455). Nederlands Opera with three Kylian ballets: *Overground Path*, *Snowdrifts* and *Scroobende* (235 455).

Barcelona

Gran Teatre del Liceu. Mozart's *Don Giovanni* alternates with Wagner's *Die Walküre* and *Die Meistersinger von Nürnberg*. *Der Freischütz* and *Der Ring des Nibelungen* are produced by the Barcelona Opera, with three Kylian ballets: *Overground Path*, *Snowdrifts* and *Scroobende* (235 455).

Parma

Verdi Festival (until Sept 30) The French version of *H Trovatore*, *Le Trouvère*, in a critical edition revised by David Lawton, performed by the company and choir of the Parma Opera conducted by Vojislav Sutelj, with the Scala Ballet Company. (219687).

Berlin

Opera. *Die Zauberflöte* has fine interpretations by Elīna Garanča, Gudrun Stefánsdóttir and David Wilson, performed by the company and choir of the Berlin Opera, conducted by Kurt Hörner. Also *Der Ring des Nibelungen* returns.

Chicago

Lyric Opera. The company's 38th season opens with *Giulio Alceste* with Jessye Norman in the title role in Robert Wilson's production directed by Gary Bertini. Civic Opera House (332 2244).

New York

New York City Opera. The weak feature *Street Scene* in Jack O'Brien's production conducted by Chris Nance. *From the House of the Dead* conducted by Christopher Keene. Sharon Gannon's *Yoga* (422 7717). *Carmina Burana* (422 7717). The 1990 production of Carmen conducted by Hal Prince with John Abrahams as Don Jose. New York State Theatre, Lincoln Center (670 5570).

Hamburg

Opera. *Der Liebestrank* is perfectly cast with Alida Ferrarini, Franzisko Araiza, J. Patrick Riley and Rolando Panariello. Also *Der fliegende Holländer* and *Breit's Aufstieg und Fall der Stadt Mahagonny* returns.

Frankfurt

Opera. *Die Nax* excellently produced by Johannes Schatz has William Cochran in the title role. *Mozart's Eine kleine Nachtmusik* and *Requiem* (422 76 6181). Moisés Ballet. The famous

ARTS

A collector with impeccable taste

William Weaver finds the Fondazione Magnani Rocca well worth the detour

The Fondazione Magnani Rocca, established by the late Luigi Magnani in memory of his parents, is housed in a spacious villa, surrounded by a park of ancient trees, in the flat, fertile country between Parma and Reggio Emilia. The founder died in 1984; shortly thereafter, the new Fondazione undertook the delicate task of transforming a private residence into a public gallery. The villa has been open now for two months, and has attracted a steady stream of visitors, though it is somewhat off the beaten track and can be reached only by automobile. It is, in the guidebook phrase, worth the detour.

Appropriately, the villa is located in farmland, for agriculture – and, in particular, dairy produce – was the source of the Magnani wealth. Luigi Magnani, musicologist, essayist, sometime professor at the University of Rome, was fortunately also a shrewd administrator and followed his father in successfully supervising the considerable family interest. At the same time, he pursued his own interests, slowly and fastidiously building the collection that, in his lifetime, was almost a secret. Close friends, important connoisseurs might be invited to the villa and, once there, they might – or might not – be allowed to see the pictures (and the sculptures and drawings and prints, the ceramics, the Bodoni editions, the illuminated manuscripts). In Magnani's last years, because of his justified fear of robbery, much of the time the pictures were in a guarded vault, brought out – but never all of them – only on special occasions. On these occasions, Magnani himself would decide which works were to be displayed, according to his estimate of the visitor. Prof. X might be granted a sight of the Titian and the Durer; Princess Y could be favoured with the Filippo Lippi and the Carpaccio.

Now virtually the entire collection can be seen at once. Passing the squawking peacocks, you enter the villa and in the hall find a great maiolica bowl supported by gilt-bronze sphinxes, designed by Thonire and given by Czar Alexander II to Napoleon (the collection includes a number of choice empire pieces, by Thonire, Jacob and others). On the side walls are two Tiepolo grisailles, once in the Palazzo Sagredo in



'La famiglia dell'Infante Don Luis' by Francisco Goya, 1784

Venice. For Magnani collecting was also a kind of rescue operation. Many of the works he bought abroad had been taken out of Italy, and he delighted in bringing them home. In other cases, his acquisition kept a desirable work in Italy. And, though he certainly did not buy cheap, the fact that he was not acquiring works as a speculation, had no intention of parting with them (still less of exporting them), meant that he was willing to purchase listed works, which less altruistic collectors might have considered bad investments.

He never went to auctions, and though he occasionally acquired through dealers (the purchase of 1818 Duse portrait of Marie-Louise, a grand duchess of Parma, was handled by Colnaghi's) more often he bought from private owners: the great brooding Goya group portrait of the Infante Don Luis and his household came from the Ruspoli family, the Infante's direct descendants; the Durel Madonna came from the convent of Bagnacavallo (where

poor Allegra Byron spent her last months), probably brought there originally as part of some nun's "dowry." Magnani wove the picture for years. The fact that his mother was the collateral descendant of a Pope probably helped his cause – until he had convinced the nuns to let him. Similarly, he won the charming little statue of Saint George made by Manzu for the grave of the painter Giorgio Morandi: enamoured of the work, Magnani persuaded Morandi's sister to let him have it. It is now in the former library of the villa, on Morandi's grave there is a replica.

Magnani's association with Morandi began when the collector was a university student in Bologna and Morandi was still unknown outside of a small group of admirers. The young Magnani became not only a patron but also a friend; for him, Morandi agreed, exceptionally, to paint a work to order: a still-life of musical instruments, which used to hang over the piano in the drawing room. Now it can be seen along

with several dozen other works by the artist – oils, drawings, graphics – in a section of the villa.

The Magnani collection was inspired by an admiration for excellence, and by the collector's taste (supported by the advice of authoritative friends like Cesare Brandi and Roberto Longhi). Magnani did not collect by rule, did not limit his interests to this period or that; he bought a lovely Monet, but also a severe Burri, several lyrical works by De Pisis as well as an austere pastel by Hartung.

The collection is not large, yet every piece is worth attention and is a pleasure to look at. The pleasure then continues as one comes out of the villa and strolls on the broad lawns or visits the cafe to have a glass of wine from the Magnani estates or eat a delicious, simple meal under the trees. Next to the bar is a shop where you can buy chunks of the finest Parmesan or bottles of the Magnani wine or both.

On Wednesday the Beethoven-Bartók festival at the Wigmore Hall had clearly hit its stride. For one thing, the casting was not only more wide-ranging than on Sunday (each work here had different performers), but altogether more successful. The violinist Yukiko Shiozawa, whom I had thought over-parted in Bartók's First Sonata on opening night, had a fresh and candid performance of Beethoven's early C minor String Trio (with Nobuko Imai and Bruno Canino-Paganichikow) – much wit, full appreciation of Beethoven's aim to write even-handedly for all three players, and therefore a balanced musical sound: thoroughly satisfying.

The *prix de resistance* was inescapably the Third Quartet of Bartók, delivered with passion and muscle by the Takács Quartet. It would be redundant now to recount their outstanding virtues, in Bartók above

More Beethoven & Bartók

WIGMORE HALL

all. I'll remark only that they sustained a sense of continuing drama at the end of the second Allegro – where distraught *gissando* phrases are rudely punctuated by stabbing chords – with rare (and valuable) conviction; and that their lower strings could with advantage be still rougher when coming against the violins' soft outer hubub.

That performance drew a

as the *Mikrokosmos* study-

pieces are the best *entrée* to his

own music. One thought:

when I went, the rest of the

inspired "44" had to be used

to usher in every other concert.

Wonderful though they are in

normal concerts they're hard

to programme; this series

could have offered the ideal

occasions; and major Bartók no

longer stands in need of any

protective cover from mind

Beethoven.

That doesn't mean it's

over

now; it's

worth

it's

</

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
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Friday September 14 1990

The end of communism

SEVENTY THREE years after Lenin's October Revolution, the Soviet Union will formally abandon communism on October 1 1990. This, in its essence, is the decision on economic reform which President Mikhail Gorbachev announced on television on Wednesday night.

Given the significance of this commitment, what is astonishing about this week's political debate in Moscow has not been the confusion, but the relative unity and self-control. President Gorbachev's decision to back the Shatalin Plan for radical reform may or may not lead to the resignation of Mr Nikolai Ryzhkov, the Soviet Prime Minister. But the political dangers facing President Gorbachev and the Soviet Union have probably been diminished.

Economic radicalism has enabled President Gorbachev to forge an alliance with Mr Boris Yeltsin, the chairman of the Russian parliament, and should make it possible to win the backing of many other republican leaders. The Shatalin Plan will make it advantageous for the 15 constituent republics to sign an economic co-operation agreement within the next few months. Because this agreement will now be built around free trade and voluntary delegation of central economic powers to Moscow, it will allow the republics to reinforce their claims to sovereignty, while preserving the interdependence on which their economic survival still have to face.

Until the Shatalin Plan is published in full judgment must be reserved on its economic and political feasibility. When these details emerge, particularly on the preliminary stabilisation programme, the international community will have to judge the role it should play in helping the historic transition. This role could prove vital not only in supporting the stabilisation programme, but also in helping to the redefined Soviet Union from falling apart.

But leaders both at the Soviet and republican level show signs of gravely underestimating the hardships their people will inevitably suffer in the next year or two. Again, this may be a matter of tactics - when leaping from a burning building, it is perhaps as well to shut one's eyes. In the years ahead, however, the Soviet people will need strong, even inspirational, leadership, as well as tactical finesse.

Lessons of the Airbus row

THE lengthy transatlantic dispute over subsidies to the European Airbus programme is nearing a climax. Failure to settle it in the next few weeks would risk a full-scale confrontation between the US and Europe, which would further imperil the Gatt Uruguay Round. But whatever the outcome, the affair also highlights broader issues which threaten to create growing international friction.

The US Commerce Department recently turned up the heat by publishing a highly critical report on Airbus financing, which emphasised the threat to the US commercial aircraft industry. The report looks ill-timed, following encouraging signs of progress in negotiations between US and European authorities. Meanwhile, the Airbus Industrie (AI) consortium aims to finance privately its next model, the A321, and is forecasting its first profit this year. Admittedly, such a result would be achieved only in US dollars. AI's internal book-keeping currency, in national currency terms, the four Airbus member companies will still face losses on the project. The less the trend is in the right direction.

Washington wants Europe to agree to revisions in the Gatt Civil Aircraft Code by the end of the month, after which it is threatening to lodge a complaint against Airbus in Gatt or to retaliate against US sales of the aircraft. The main points in contention are the permissible level of government launch aid for new aircraft programmes and West Germany's exchange rate guarantee to Deutsche Aerospace, its national Airbus partner.

Distorting competition

The US is understandably incensed by the guarantees which, by insulating Deutsche Aerospace against adverse currency movements, flagrantly distorts international competition. However, Bonn argues that, without the scheme it would have been impossible to privatise Deutsche Aerospace - a step long urged by the US - and that the guarantee will expire in 1996. Washington may have to settle for a European undertaking that such abuses will not recur.

ploys. While Mr Ryzhkov personally is relatively unimportant, he represents a powerful interest group - the bureaucratic and technocratic élite that will be threatened most directly by the dismantling of central planning. Along with the party apparatus, these people's ministerial and corporate fiefdoms represent the most serious obstacles to reform.

Public appeal

President Gorbachev could have overruled Mr Ryzhkov in private, but it probably suited him better to allow the Prime Minister to make one last public appeal. Just as the televised spectacle of last June's Communist Party congresses was instrumental in discrediting party reactionaries and loosening the communist grip on government, President Gorbachev may now hope that parliament's categorical rebuff to Mr Ryzhkov will help to disarm the bureaucratic opposition.

Of course, it would be best if such shenanigans could be avoided. They are bewildering and disturbing for the Soviet people, as well as for the international community. More importantly, the emphasis on tactics distracts attention from the questions of strategy which still have to face.

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The achievements of, and opportunities for, the once-derided United Nations are mounting at a breathtaking pace. The newly-found spirit of co-operation among the five permanent members of the Security Council has led the world body to create the best opportunity it has had to halt the fighting and to bring peace to what has been arguably the worst human tragedy to strike any country during the second half of the 20th century: that of Cambodia.

The UN has the chance to put to the test its ambitious and costly proposal for taking over the security and administration of a country which has been a battlefield for 20 years: of organising fair elections for the first time in Cambodia's history; and of leaving in situ an independent government which enjoys the support of most of the people and is free from dominant external influence. The cost over ten years is unlikely to be less than \$2bn; it may be as much as \$5bn. Some 10,000 troops would probably have to be deployed as well as a similar number of civilian administrators.

The UN has not attempted anything quite so far-reaching before. It will test the commitment of the Asian nations, especially their readiness to bear up to a third of the cost of the UN force. These countries' general lack of enthusiasm for the UN-agreed measures needed to curb the aggression of President Saddam Hussein has contrasted sharply with their historical dependence on the US both for regional security and their own rapid economic development.

The Cambodia tragedy, which grew out of the Vietnam war, has long been viewed in the West as primarily part of the American legacy in south-east Asia, with all the guilt and moral ambiguities that that implies. Fifteen years after the final US withdrawal from Vietnam, Cambodia has evolved into a more distinctly Asian problem.

The resolution of its crisis can still be strongly assisted by the US and other western nations, but more depends on the Asian countries, and chiefly on two of the most rigidly communist regimes, those of China and Vietnam.

Flexibility on Cambodia is the key to unlocking the American-led embargo of Vietnam

The most immediate reason for the sudden optimism is that both Peking and Hanoi were at last willing to put real pressure on their Cambodian clients was the agreement reached by the four warring factions earlier this week on the formation of a Supreme National Council. The council will be the repository of Cambodian sovereignty during the proposed interim UN administration and will comprise 12 members and a chairman.

It was agreed during talks this week in Jakarta, the Indonesian capital, that the Vietnamese-installed government in Cambodia headed by Mr Hun Sen, the Prime Minister, would contribute six members, and two each would come from the Khmer Rouge, backed by China, and the two non-communist factions headed respectively by Prince Norodom Sihanouk, the former head of state, and Mr Son Sann, a former Prime Minister. It is expected that Prince Sihanouk, despite his repeated and theatrical retirements from the political arena, will become the chairman.

The agreement is historic for a number of reasons. The most emotive and controversial is that it gives the Khmer Rouge a formal constitutional role in the future of Cambodia. It would always have been fair to assume that the policies followed by the Khmer Rouge under the notorious Pol Pot between 1975 and December 1978, when the Vietnamese invaded, would automatically preclude it from

any say in the future of the country. But, incredibly, responsibility for the deaths of up to 1m people by murder, starvation and neglect has not eliminated support for the Khmer Rouge within or outside Cambodia. With crucial Chinese backing, the Khmer Rouge not only defied for a decade all Vietnamese military attempts to eradicate it as a fighting force, but since a year ago, has systematically extended its area of influence, getting ever closer to Phnom Penh in the process.

In recognition of this unpalatable political reality, the six-member Association of South East Asian Nations (Asean) has consistently argued that because there were four parties to the Cambodian conflict any durable solution had also to be quadruplicate. Mr Hun Sen has been forced to accept the Khmer Rouge presence but has won its demand for as many seats on the Supreme National Council as the three opposition groups together.

Implied in that acceptance is another key Asean argument - that there must be a third and non-communist option. Asean members have stressed that the people of Cambodia deserve more than the either/or choice between the appalling Khmer Rouge and the Phnom Penh government, which stripped of its official head is another communist faction headed by former Khmer Rouge party members. Despite their bitter opposition to the present Khmer Rouge leadership, Mr Hun Sen and his colleagues in the People's Revolutionary Party of Kampuchea have depended ultimately on the support of Hanoi.

To this extent, both communist factions have made significant concessions by agreeing to the UN plan and to the formation of the Supreme National Council. The moral doubts which western and Asian nations may have suffered by offering indirect support to the Khmer Rouge have been subordinated to the necessity of checking the threat of further Vietnamese military advances. Equally, more and more people and countries have been persuaded that, whatever reservations they may have about the regime of Hun Sen, the present Phnom Penh regime was preferable to the return of the Khmer Rouge. What the Jakarta agreement has emphatically underlined is that in the Cambodian conflict no one can claim consistently to have occupied the moral high ground; attempts to do so have sometimes proved an obstacle to the search for a negotiated settlement.

The agreement reached by the five permanent members of the Security Council has given everyone a chance to scramble on to rather firmer ground. In the space of a few weeks, the US has announced that it will no longer support the opposition coalition (including the Khmer Rouge) occupying Cambodia's seat at the UN and has agreed to talk directly to Vietnam, albeit only about Cambodia and at a relatively low level. China, less fearful of Soviet encirclement following the withdrawal of most Soviet forces from the Cam Ranh Bay base in Vietnam, and mindful of the international horror at Tiananmen Square,

in June last year, has offered to hold direct talks with what it has always described as the Vietnamese puppet regime in Phnom Penh. The Soviet Union has, in turn, agreed to hold talks with Prince Sihanouk.

All this is only a prelude to the really hard part to come. In the months ahead, it will be vital not to lose sight of the fact that the present breakthrough has been achieved primarily because of the collapse of communism in eastern Europe and the huge changes being wrought in the Soviet Union. Vietnam has set its face firmly against any form of internal political liberalisation, but cannot be protected against the dire economic consequences of a massive cut in Soviet assistance. Flexibility on Cambodia is the only key to unlocking the American-led embargo of Vietnam and to opening the path towards eventual economic reconstruction.

But because that assertion is far from being fully accepted by the septuagenarian leadership in Hanoi, it must be assumed that Vietnam will not easily relinquish all its ambitions for Cambodia. It must also be assumed that Mr Hun Sen appreciates that it would be strongly against the current tide of world opinion for a communist party to triumph at the polls. Indeed, all the communist factions will be aware that those with the most to gain from full implementation of the UN peace plan are currently the weakest militarily: Prince Sihanouk and Mr Son Sann.

Attempts by each faction to interpret differently the UN plan and its implementation are certain to generate additional friction, starting with the opposition of the Supreme National Council, the members of which are required by the UN to be acceptable to each other. At each succeeding hurdle, the chances of a shun would appear greater.

The UN plan envisages its staff taking over the five key ministries in Phnom Penh thought to bear most on the creation of a neutral political environment in which elections could be held. These would be defence, finance, foreign affairs, security and information. UN troops would simultaneously begin the daunting task of separating and disarming the warring factions. None of the combatants will, of course, believe that the others are giving up their weapons. The UN plans for the four armies first to gather in defined zones before the process of disarming them begins. With the Khmer Rouge estimated to have up to two years' normal supply of ammunition and weapons cached inside Cambodia, achieving a ceasefire and separating the forces may be as much as the UN can realistically expect to do. The creation of a genuinely national Cambodian army will only come in the wake of a durable peace.

Deciding who can vote in an election will be scarcely less complex or contentious. There are thought to be 7m to 8m people living in Cambodia. The opposition factions will argue that many of them, especially in the eastern provinces, are in fact Vietnamese. For the UN administrators, most of whom will speak neither Khmer nor Vietnamese, it will be at best a highly imprecise process. Another enormous complication is provided by the 300,000 or so Cambodians living in refugee camps in Thailand or just inside the Cambodian border. Each faction will want to ensure that its supporters from the camps stay together and vote together. If they are to be resettled in Cambodia before the election, they will have to be moved, housed and provided with land and the means to farm it.

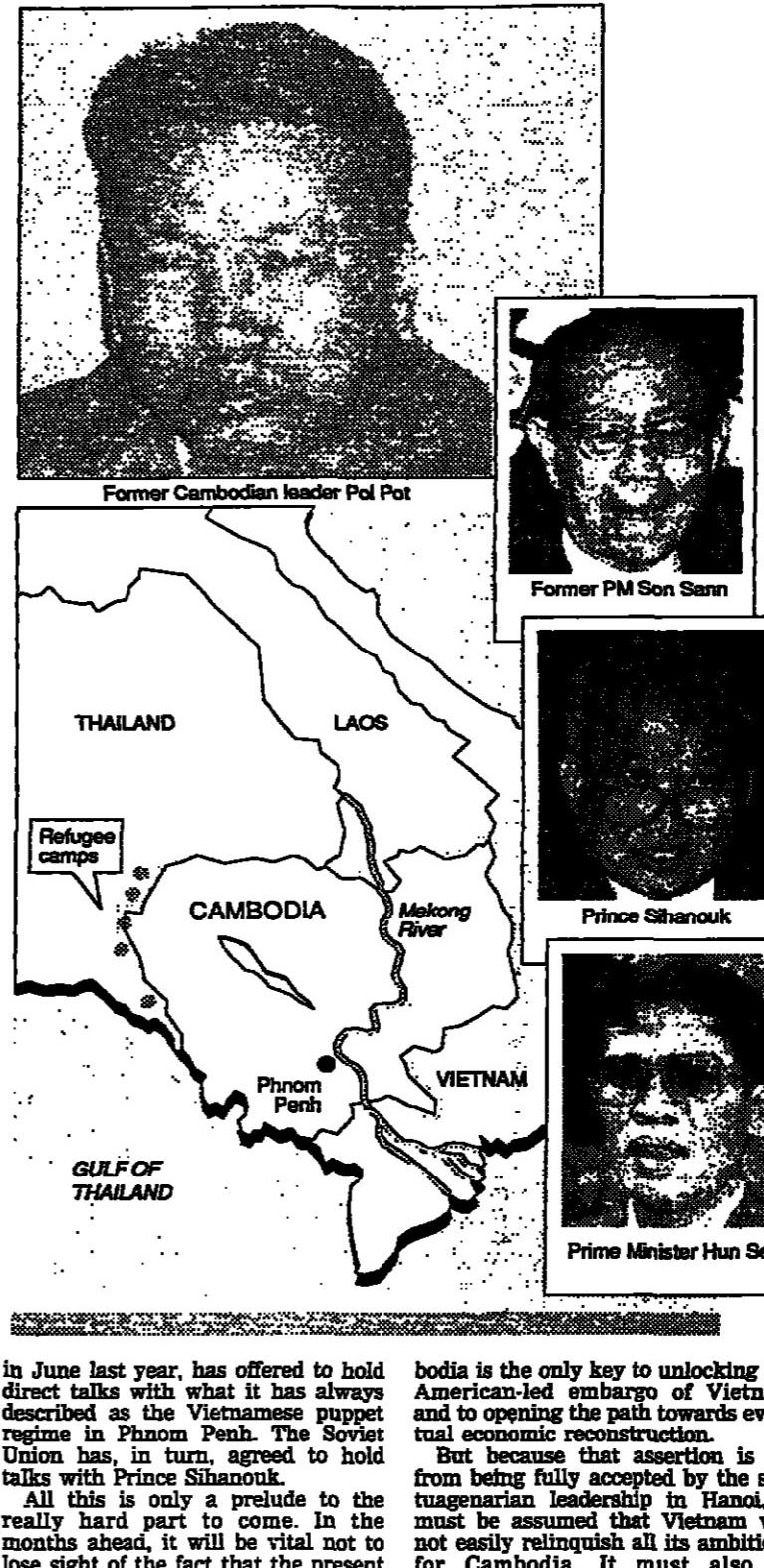
All this has to be achieved against the background of a country almost without infrastructure, a countryside littered with mines, a near bankrupt economy and with severe shortages of locally qualified personnel to assist the UN administrators. Since Hun Sen introduced modest economic liberalisation measures last year, graft has again become rampant. There are hints in Phnom Penh that some traders in the capital may even have done deals with the Khmer Rouge to keep their supply lines open. Injecting substantial UN funds could, if not tightly controlled, set off a crude scramble for money among the privileged and cause rampant inflation for the mass of impoverished Cambodians.

The determined pessimist, however, can look at what has been happening during the past couple of weeks in Monrovia, the Liberian capital, where the arrival of a peacekeeping force led to the intensification of the battle between three armed factions. Given the modern history of Cambodia, the participants in its wars may not warrant any greater international confidence in their commitment to negotiated agreements. The temptation to grab a military advantage will always be there, especially for those who have no confidence in the outcome of the democratic process.

If, just if, the combined will of the UN can in the next six months force Iraq to withdraw from Kuwait and its Cambodian peace proposals are further refined and begin to take root, then the world, especially as viewed by the smaller nations, will begin to look like a much safer place. Once the UN has also resolved the Palestinian issue, there would be little left for an encore, except perhaps to walk on water.

Roger Matthews explains the evolution of a peace plan which could close a bloody chapter in south-east Asia's history

An end in sight to Cambodia's agony



Glaspie in doghouse

■ April Glaspie, the US ambassador to Baghdad, is fast becoming the scapegoat for the US policy failure on Iraq. A stream of political leaks have cast her as a prime mover in the Bush administration's policy of appeasement toward president Saddam Hussein.

The main charges against Glaspie, aged 43, are that she handled Mr Saddam with kid gloves; that she failed to warn him against invading Kuwait; that she sympathised with his quest for higher oil prices; and that she somehow deserted her post on the eve of the crisis, leaving for a vacation in London one day before the invasion.

But her supporters argue that she is being blamed for major flaws in US policy which grew out of the pro-Baghdad, anti-Iran tilt in the 1980s. As the entry to Iraq, she was only exerting the policy set down by James Baker, US secretary of state.

Baker's failure to defend Glaspie against some vicious slapping in the US press is seen as typical of his wary attitude to the US foreign service. Yet as Glaspie notes, she was not alone in misreading Saddam Hussein. "Every Kuwaiti and Saudi, every analyst in the western world, was wrong too."

These arguments see competition as being between countries and regions, not just between companies. This fallacy, which lays much emphasis on notions of self-sufficiency, frustrates international restructuring and ignores the growing worldwide links between producers in the sectors concerned. Tighter international regulation may go some way to check beggar-thy-neighbour subsidising of industrial champions. But the surest cure is for offending governments to realise that such abuses will not recur.

Old empire

■ The opening up of eastern Europe is not just allowing new business alliances to be formed. Some old ones will be revived as well.

Coats Viyella yesterday

OBSERVER



"He's trying to work out whether it's worth going to the third world to fill up"

grounds that it will cause offence to millions of Jewish people all over the world.

Are there millions of people anywhere who even know that the UN issues postage stamps? I wonder?

Stamped on

■ While everyone else has been praising to the skies the conduct of the United Nations over the Iraq crisis, some members of the European Parliament in Strasbourg yesterday likened its behaviour to that of the Nazis.

The anger was all over the matter of a 36 cent postage stamp. In a new philatelic series featuring great scenes of crime-fighting, the UN has unfortunately chosen to depict three figures apparently representing orthodox Jews sneaking off down a back street carrying bags of loot.

Socialist MEPs want what they see as a flagrantly antisemitic stamp to be withdrawn from sale at once, on the

return of another prominent name yesterday - Andrew Large, the former chairman of the Securities Association.

Large, who resigned from the board of Swiss Bank Corporation last year, has become a non-executive director of Phoenix Securities, the highly successful mini-merchant bank which specialises in advising coats and stockbrokers.

The idea of joining a small specialist house appealed to him after spending most of his career in the big institutions, he says.

But Large will be keeping in touch with the wider corporate world in his other new role as director of Nuclear Electric, the bit of the power generation industry which the government is not selling off.

Bugs alert

■ Swarms of expectant daddy longlegs and a failing thermometer have convinced Bill Foggit, aged 77, that Thirk weather sage, that heavy rainfall is due next week.

He said yesterday: "The daddy longlegs always gather like this when rain is on the way."

They are waiting to breed as soon as the rain has softened the ground so they can lay their eggs. I think the sun might just see the weekend out."

Foggit is forecasting a harder winter than the last this year. "We have had three mild ones in a row and it would be unheard of to have a fourth," he says. "But I don't think it will be too harsh. A cycle of hard winters builds up gradually".

September should improve again after the rain. The saying goes: "What July and August cannot boil, September will scarce be able to fry".

Autumn weather tends to make its mark after St Matthew's day on September 25th.

Weatherlore has it that "St Matthew stills the bee" since it tends to be too cold for bees to fly after that date.

Stop smoking. Ban advertising of smoking.

Quite right, say some.

And extend it to alcohol too.

The slippery slope, say others, the end of free speech and free choice.

While this debate overheats, stay cool.

In The Economist this week.

The Economist

Report of United Nations plc,
April 1 2000.

The following is an extract from the statement prepared for and slowly read out by the chairman, US President J. Dan Quayle. "As we near the end of our first decade of trading, it is appropriate to recall how this excellent business began. The company, as founder-shareholders will know, is our wholly-owned subsidiary, Securities Council Inc. Its history starts just 11 years ago, in 1989, when some of its then principal stakeholders began trading on their own behalf. The Soviet Union, which was at that time in existence as a single entity, reorganised its eastern businesses, which had been trading at a loss for many years. By letting them float free it was able to cut off the subsidies from the centre and start its own trade branches on a normal basis. It worked well, since most of the disposals were in fact management buy-outs. The whole bundle of deals very soon became worth some \$30bn a year at 1990 prices.

Barter was out; cash was in. Yet the new customers were strapped for hard currency, so more re-organisation did little to achieve a quick return in terms of cash flow. All that changed when the first important real estate deal was done. President Mikhail Gorbachev, a hero of capitalism if ever there was one, conceived the brilliant idea of selling East Germany to its then rather naive Chancellor, Helmut Kohl - lock, stock and Trabant plant. The simple Mr Kohl failed to grasp that what he was willing to pay for would have gladly been given away, for the same and-of-subsidy that accrued from the Polish, Hungarian, Czechoslovakian and Bulgarian deals. Gorbachev even showed his magnificence as an actor, by letting it be known that he would hate to part with his Prussian steppes, as he called them, and that there might be trouble from his army if he did so. As the German elections approached he twisted and turned the knife; eventually Mr Kohl wrote a cheque for \$8bn up front, and that turned out to be only a deposit.

This became a precedent for the sale-back of four small islands that had previously been acquired in a hostile takeover from their then former owner, Japan. The acreage of Kunashir, Etorofu, Shikotan and the fourth, unheeded-of island combined was much smaller, but Gorbachev cleverly applied Tokyo property prices; in the end he netted almost as much for these specs in the Kurile chain in the far Pacific as he had for the whole of East Germany. He did not, however, stop there.

Difficult as it may be to conceive in today's climate, at that time votes in the Security Council were taken on an independent, unpaid-for basis. You could not predict the outcome of any particular meeting. President Gorbachev saw his opportunity, and took it. The United States was in need of support in the Council, particularly from then "permanent members," one of which was the Soviet Union. Entire

POLITICS TODAY

Excellent full-year results from UN plc

By Joe Rogaly



preneur Gorbachev was happy to oblige, initially in return for promises of a nice surprise in the post but eventually in return for a container-load of Marlboros and Lucky Strikes, assorted plain and tipped. Another permanent member, China, initiated what soon became a barter-trade, satisfactory to its participants but eventually unsustainable within a larger conglomerate. Its first vote was given in return for everyone shutting up about the massacres in Tiananmen Square; its second for a prolonged period of hush on the tricky subject of its subjugation of Tibet.

The upshot of all this was that the principal buyer, the United States, soon found itself highly-gearred, overextended, and otherwise heavily in debt. It had forgone others' previously accumulated debts in return for services rendered during the great Gulf troubles. This gesture was worth billions to Egypt and subsequently Israel, but the US saw no hope of a return of the favour. It therefore applied good old American principles of trading, having despatched a force to the Gulf "for the good of the world" it subsequently started billing those it thought could afford to pay. "The cheque is in the post," said the Germans and the Japanese, but the bills kept coming, faster than the cheques.

The only way in which orderly trading could be restored, and managed on proper accounting principles, was to privatise the holding company, UN plc, sell shares to any buyer, and take on President Gorbachev's latest kind offer. This was a stunning package: a 50-year lease of the USSR's entire Russian-officered, Cambodian-seasoned, nuclear-equipped army, navy and air force, plus its British-trained and partly British-staffed KGB security service. These, said the Soviet President, were henceforth for hire as a peacekeeping operation wherever needed. It was magnificent. We salute his statue, which can now be seen on the screen, standing at the entrance to the Hayek-Gorbachev Institute of Political Economy in St Petersburg.

I forgot who the US president was at that time, but as you know I had an important role in the administration even then. I remember it well, as I face, with confidence, the election for my second term. We Americans struck a deal, merging our own forces with those offered by Capitalist Gorbachev, to form the now world-renowned peacekeeping force, "Super-

power Inc." It won the global tender in 1992 - in spite of fierce competition from Force de Frappe SA - and has retained the contract ever since. Japan and Germany were concurrently admitted as permanent members, for a suitable initial fee, plus annual maintenance costs which more than amply defray the expenses of Superpower Inc. Four golden shares in the ultimate holding company - shares known popularly as "Uncle Sams" - ensure that overall direction is kept in sound hands, i.e. mine.

Ladies and gentlemen, a toast to the new century!"

Back in the present, British politicians face a general election some time within the next 18 months. The latest round of opinion polls indicates that the Gulf crisis has had no discernible effect on the standing of the political parties. Labour is

still a dozen or so percentage points ahead of the Conservatives; the latter have recovered from the awful shock of falling to 30 per cent and below during the worst uproar over the poll tax, but they are for the time being stuck at two or three points short of the 40 per cent-plus that would restore their political morale.

The Tories' chances of reaching that figure in time to arrange a fourth general election triumph for their leader depend upon politico-economic calculations that I suspect are being performed on an almost daily basis under the guidance of the Chancellor of the Exchequer. The onset of a recession, which is now increasingly in evidence, is, perversely, good political news, since it will in due course be used to justify a cut in interest rates. Lower mortgage payments are likely to win more votes for the Government than it is in danger of losing from headlines about increasing unemployment.

So far so good.

The trouble is that the Gulf crisis renders all markets so uncertain that it is not easy to know when to make the cut, hype up the subsequent economic good news, knock a penny or two off income tax, and run for the polling-booths. If the cut is made soon, everyone will conclude that the election will be held next June, in accordance with the four-year cycle set by Mrs Thatcher after her 1979 and 1983 victories. This assumption would quickly develop into a more or less unstoppable force. But that would box her in, against the advice of the Conservative chairman, Mr Kenneth Baker. It would be courageous indeed to so restrict the Conservatives' freedom of choice of an election date with their standing in the polls as it is now. So the politics of the interest-rate decision demand fairly precise timing. Such hesitations will keep everyone guessing, possibly for the largest part of next year, since as Mr Baker keeps reminding everyone, there need be no election before June 1992.

This state of uncertainty is one reason why it is now thought that a challenge to the leadership of Mrs Margaret Thatcher on the model of last year's effort by Sir Anthony Meyer, is unlikely. There is another, even better, reason. Before the summer, and since the Gulf crisis, the pro- and anti-Thatcher plotters were busy. The plan was to initiate a leadership contest and put forward a candidate who would win more than 100 votes from Conservative MPs. That would demonstrate that at least a third of the Parliamentary party wanted a change. Mrs Thatcher would therefore feel obliged to resign (I doubt this part of the hypothesis) thus making way for Mr Michael Heseltine, the plotters' candidate. The new consensus is that this cannot happen while there is a sense of national emergency, our hostages are in danger, and British troops are in the desert.

The consequent slump in Mr Heseltine's prospects is widely acknowledged. He will probably have to wait until after the next election. He might get the leadership of the Tories if they lose that election, but if they win it Mrs Thatcher will be in a position to hang on long enough to promote the chances of her first choice as successor, probably Mr Major, or, if that cannot be, her own last-ditch candidate. The initials of this person are ABH - Anyone But Heseltine. Perhaps she had this in mind when she ruminated last weekend about the possibility of staying on for another five years or more.

Mrs Thatcher's extraordinary luck has begun to turn in other ways. Europhiles, like myself, cannot but accept that the smooth running of the famous train to European monetary union is currently subject to abrupt changes of direction. The self-centred hesitations of other European countries over assistance to the US in the Gulf also constitute bad news for proponents of closer integration of the EC. My money is against an outright Labour victory, but it is beginning to get close to hedging your bets time.

LOMBARD

Europe's other front line

By Peter Bruce

If the vertical divide in Europe is fast disappearing, it may be being replaced, less obviously, by a horizontal one. Mediterranean Europe, the south, is beginning to take on the trappings of a

problem for the southern countries at the moment, however, is predominantly economic. They are Europe's front door to potentially millions of migrant labourers from north Africa. Italy is already suffering from a large influx of people from Algeria workers in France is feeding the most powerful racist movement in western Europe since the last war. Racism attacks against Moroccan workers in Spain, particularly in Catalonia, are being frequently reported and the government is considering tightening immigration legislation.

One of the most spectacular summer sights in Spain is the thousands of Moroccans from Holland and Germany, but mainly France and Spain, driving overloaded cars down the country's crowded roads to the ports of Algeciras and Malaga to take ferries home. Closing the door on these people and the many still to come could have disastrous effects. By denying them jobs on the Continent, Mediterranean Europe would be driving them into poverty and, possibly, into the grip of extremist politics.

As the European Community's single market approaches, many weaker south European manufacturers are themselves heading further south to escape higher wages and competition. That would be harder to do if the atmosphere on either side of the Mediterranean were sour. Just as the West Germans could often irritate their western allies by treading softly in eastern Europe, it should not surprise anyone now that southern Europeans begin to do the same on any issue that touches the Mediterranean or the Moslem world. The growing crisis in the Gulf should bring the point home with a vengeance. With the airspace clogged by US military air traffic as the southern countries - Spain and Italy particularly - form the main links in the US supply chain to the Gulf, it has also not escaped the attention of authorities in Paris, Rome and Madrid that bases in their countries now play host to probably the biggest active military force in the western world - the US Sixth Fleet.

LETTERS

'A concern about citizenship'

From Mr Maurice Stonefrost
Sir, Joe Rogaly's critique of the report of the Commission on Citizenship (September 12) is curious.

He does not inform readers of the substantive issues and the recommendations of the report. More puzzling, he does not criticise any of the main aspects of the report.

The Commission was established to look at ways in which citizens can participate fully and effectively in society. In brief, the report warns against the low level of concern about citizenship issues at a time of significant changes in the status and entitlements of individuals; argues that citizenship is a gift of history which can be lost by indifference and neglect, and calls for a strengthening of participating arrangements.

The report is based upon the civil political and social elements of citizenship, which as far as we could judge, matches the British people's perception of it.

We identified five serious impediments to the exercise of citizenship within the present day public arrangements in Britain:

- Lack of knowledge.

- Legal confusion.

- Obstacles to public office.

Cash for the Gulf

From Mr T. Cantwell
Sir, Harry L. Freeman's letter ("Cash would be the most useful contribution", September 11) criticising the argument for slow in offering the cash to support the US in the Gulf crisis is like the pot calling the kettle black.

I am sure that the US has made more profits from supply

- Complexity of social legislation.
- Lack of clarity about entitlements, duties and the obligations of public institutions.

The recommendations on learning to be a citizen, the administration of justice, the relationship between public services and the voluntary sector, opportunities for volunteering, Parliament, and citizenship and the public and private sector enterprise are based on a realistic and practical analysis. None of them are of the apple-tart-and-cream, pie-in-the-sky genre.

The Commission's specific proposals for review include:

- A major programme for teaching citizenship in schools, and encouraging activities among young people.

- A review and a codification of the law relating to the legal rights, duties and entitlements of the citizen in the UK.

- A review of the public services on a sector by sector basis with the aim of establishing the boundaries between the responsibilities of the public services and that which voluntary organisations could undertake.

- Training for those in public positions of responsibility and authority in the entitlements of citizens and the obligations

The authority of the UN is important

From Mr George Walker

Sir, Mr William Waldegrave, Minister of State at the Foreign Office, says that ending the Iraqi occupation of Kuwait is a higher priority than maintaining international consensus, and that Britain would only seek UN approval of military action against Iraq if there were absolutely clear indications that the Security Council would not veto it (FT report, September 10).

Such an alarmingly short-sighted view fatally undermines the authority of the UN.

The moral case against Saddam Hussein of Iraq is that it is wrong for one country to use superior military force to impose its will on another. Restoring the legitimate (but far from democratic) government of Kuwait would be a hollow victory if this were achieved by the overwhelming power of the US, but without the international support Mr Waldegrave seems to regard as a mere "optional extra."

Gervase Walker,
*The Old Vicarage,
Barton,
Tirril,
Penrith, Cumbria*

Honours observed

From Mr J.D. Tunnicliffe

Sir, Observer (September 4) is not quite correct in saying that the KBE (Knight of the British Empire) is the highest honour the Queen can award to a foreigner.

It is the highest honour usually awarded to a foreigner in a private capacity.

Heads of State have been

made honorary KGs (Knight of the Garter), President Reagan of the US received the GCB (Grand Cross of the Bath). There have been numerous foreign holders of the OM (Order of Merit). All these take precedence over the KBE.

J.D. Tunnicliffe,
100 High Street,
Great Abington, Cambridge

Gremlins of misunderstanding bedevil inflation accounting

From Mr John Locke

Sir, Professor Myrdalton is quite right (Letters, September 6) in arguing for a system of inflation accounting based on constant purchasing power (CPP). The debate between this and current cost accounting (CCA) was bedevilled by a common misconception demonstrated by Mr David Damant (Letters, September 10).

Mr Damant suggests that the rise in the oil price demonstrates that adjusting oil stocks for general price inflation is

incorrect. What this overlooks is that true inflation accounting is intended only to reflect the effect of general price inflation on the value of the share-holders' equity.

The opposite side of this coin is an equal and opposite adjustment to all the other items in the balance sheet.

The purpose of inflation accounting is not to reflect the present value of assets (and liabilities) arising from factors other than general price inflation in the balance sheet.

It is true that different items in the balance sheet inflate at a different rate, and that a general price index is merely an average that is probably only

correct for a small number of people. These are sometimes given as reasons for not having inflation accounting at all. However, it would be true even with zero general inflation.

The purpose of making CPP adjustments is, as stated, not to reflect the assumed actual value of assets and liabilities, but to prevent general price inflation from distorting the balance sheet.

John Locke,
101 High Kingsdown,
Bristol, Avon

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FINANCIAL TIMES

Friday September 14 1990

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Soviet explosion releases toxic gas

By David Fishlock, Science Editor

AN EXPLOSION at a Soviet nuclear fuel factory injured several people and released a cloud of toxic gas in a region close to the Soviet borders with China and Mongolia, according to a report by the Soviet news agency Tass yesterday.

The accident happened on Wednesday in the republic of Kazakhstan in Soviet Central Asia. No release of radioactivity was reported.

The explosion was in a workshop using beryllium, a very light metal which can catch fire easily and burn like a magnesium flash, vaporising and releasing a deadly white smoke of beryllium oxide. Because of its lightness it is easily airborne.

"There were no deaths, but several people were injured. No signs of poisoning have been found yet," Tass said.

Tass reported that preliminary tests had shown twice the permitted levels of beryllium



in air and water samples.

After the Chernobyl nuclear reactor explosion in 1986, the Soviet Government undertook to report to the International Atomic Energy Agency in Vienna any release of radioactivity that threatened to cross a national boundary. Last night the agency said it had

received no report of the accident.

The Ulba nuclear fuel factory at Ust-Kamenogorsk makes fuel for Soviet submarines, which use beryllium as non-radioactive shielding for the reactor's fuel elements.

Ust-Kamenogorsk is in the Altai mountains about 105

miles south-east of Semipalatinsk, where the Soviet Union conducts its nuclear weapons tests. There is a huge public campaign in the area against the nuclear tests and there have not been any for some time.

Beryllium has some particularly attractive properties for nuclear scientists, but the toxicity of its compounds makes it extremely difficult to work.

Britain and France once had major development efforts to produce a process for cladding nuclear fuel with beryllium, but abandoned them in the 1950s when the manufacturing problems became clear.

A budget agreement could come within days. The Fed has not changed monetary policy so far during the Gulf crisis amid conflicting pressures of slower growth and higher inflation.

Mr Greenspan said in testimony to Congress that to impress markets a budget agreement would need real deficit reduction measures seen to be enforceable and extending over several years. If the markets believed those conditions were met, long-term interest rates would start to fall.

Should these conditions be fulfilled, he would assume that the Fed would act to accommodate such developments.

Asked about the severe problems in the property market, Mr Greenspan stressed the importance of lower long-term interest rates. "We ultimately hope to see lower long-term interest rates, and the most important thing that can be done for real estate at this stage is a budget agreement."

The immediate reaction in foreign exchange markets was a 1 per cent drop in the dollar against the D-mark, as well as general weakness against other leading currencies.

The budget talks between the administration and congressional leaders were yesterday in their seventh day at Andrews Air Force Base outside Washington. Mr Marlin Fitzwater, the White House spokesman, said the administration was "still optimistic" of an agreement in the next few days.

There remain problems about the administration's desire for a cut in capital gains tax and the Democrats' call for higher income taxes for the better-off.

Once an agreement is reached, President Bush will appeal for the budget to be rapidly enacted. However, interest groups have already been mobilising against leaked proposals such as higher Medicare health premiums for the better-off.

The text was also disclosed yesterday of a letter from Mr Hans-Dietrich Genscher, the West German Foreign Minister, and Mr Lothar de Maizière, the East German Premier, recognising the irreversibility of the transfer of German property to the Soviet Union in the immediate aftermath of the war.

The Finance Minister has refused to confirm reports that total new debt for central and local government, in next year's first all-German budget will reach DM100bn in direct financial aid. He called the sums "quite acceptable."

Boon is unlikely to receive

much money back from acquiring the property left behind by the Soviet army. Any value will be offset by the costs of repairing the environmental damage that the Soviets are leaving. A Commission is being set up to place a value on both the property and the damage.

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It promised to protect Soviet-inspired war memorials in East Germany, and to take action to ban political parties which promote "national-socialist goals". US-Soviet relations, Page 6

Mr Waigel gave further details of that package, saying that DM75bn would be spent on building 36,000 houses in the Soviet Union. DM3bn would go to cover the cost of soldiers still in East Germany. DM1bn would be spent on transporting them back to the Soviet Union and DM200m would be earmarked for retraining.

The Finance Minister, under pressure from steadily rising estimates of the costs of unity, admitted that DM13bn was a large sum, but stressed that it was a reasonable price to pay for German sovereignty.

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hard during the recession of the early 1980s.

Stressing that his comments reflected his personal views, he told a conference in London organised by Hay Management Consultants that ICI lost half its domestic customer base by number in 1980 and that the seeds for a repeat of this were being sown today.

In moving to reverse Britain's long-run decline, there were no "quick fixes."

Important as the City of London and tourism were to the economy, those service activities were insufficient to maintain UK living standards.

Mr Whiteley listed four areas which needed attention:

- Education. Without a satisfactory level of education and training Britain would not be able to compete in the world.

He did not think sufficient resources were being allocated to provide enough teachers or an adequate curriculum.

- Infrastructure. Manufactur-

ing and service industries in a modern society needed a sound infrastructure, but Britain's was in need of much improvement.

- Financial markets. The City should have to throw off its short-term orientation if industry was going to be able to make the investment necessary for the country's long-term health. The volatility of the UK stock market over the past five years could not be reconciled with long-term development.

- Managerial performance. Competent management was a key enabling factor if the other three issues were to be resolved. Improving managers' skills was crucial.

Other issues, such as health and the state of the environment, were also important to society, Mr Whiteley said. But in each of the four areas which he had pinpointed, short-term thinking had overshadowed long-term thinking.

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FINANCIAL TIMES COMPANIES & MARKETS

• THE FINANCIAL TIMES LIMITED 1990

Friday September 14 1990

INSIDE

Crisis in Gulf may leave Remy flat

The Gulf crisis has had an unwelcome effect on almost everything: oil, meat, stock markets and now, even cognac. Remy & Associates, the world's fourth largest champagne producer and worldwide distributor of Remy Martin cognac (logo left), yesterday took the prudent route of forecasting unchanged net profits for 1990/91, despite rising operating profits. Chairman Ralph Browning said the turbulence in currency markets could affect profits. Andrew Baxter reports. Page 22

Booming bond business

Rising world oil prices, combined with one-off issues such as the savings and loans rescue in the US and the cost of German unification, are contributing to the deterioration of public sector finances in the world's industrialised nations. As already sluggish economic growth is dampened and government tax revenues depressed, an expected result is a worldwide increase in the issue of government bonds. Simon London reports. Page 26

Closing in on Enimont

Paul Gardini (left) was yesterday an important step closer to securing undisputed control of Enimont, Italy's public/private chemicals joint venture. A late night meeting earlier this week has satisfied the conditions for a buy-out of one partner by the other according to procedures laid down by the Government.

John Wyles reports on the latest moves in the battle between ENI, the state energy company, and Gardini's Montedison. Page 22

Sad tidings from UK builders

Little cheer from UK construction and house-building group, John Laing: "This year has been tough but next year is unlikely to be any easier." Pre-tax profits plunged by almost two-thirds during the six months to the end of June. Costain results were little better. Pre-tax profits during the first six months fell by almost 38 per cent. Page 27

Sweden tunes in to advertising

Commercial are coming to Sweden. Tomorrow sees the launch of the country's first commercial satellite station and on Sunday, an expected and long overdue decision from the ruling Social Democrats will accept the introduction of advertising on terrestrial television. These moves mark the latest breach in Sweden's crumbling resistance to commercial TV, seen by many as a threat to cultural values. Page 24

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)		
BMW	645	+ 7	Gruemont	952 + 27
Hegag Lloyd	380	+ 5	Feustel	725 - 50
Pellis	482	- 4	Catelon	359 - 11
KHD	200	- 4	Ecco	359 - 6
PWA	248	- 7	Industriall	420 - 15
Rheinstahl	335	- 7	Pfleiderer	454 - 21
TOKYO (Yen)				
Asahi	31 1/2	+ 1 1/2	Ishii Fric	1250 + 100
Conoco & BP	35 1/2	+ 1 1/2	Japan Synthetic	1250 + 80
Digital Equip	56 1/2	+ 1 1/2	Midf Marcher	1340 + 80
Motorola	13 1/2	+ 1 1/2	Mitsubishi Sh	200 - 200
Motorola	13 1/2	+ 1 1/2	Riken Vinyl	910 + 25
US Air	17 1/2	+ 1 1/2	Toshiba Chem	705 + 100
New York (\$)				
Am	31 1/2	+ 1 1/2	East Fric	1250 + 100
Conoco & BP	35 1/2	+ 1 1/2	Japan Synthetic	1250 + 80
Digital Equip	56 1/2	+ 1 1/2	Midf Marcher	1340 + 80
Motorola	13 1/2	+ 1 1/2	Mitsubishi Sh	200 - 200
Motorola	13 1/2	+ 1 1/2	Riken Vinyl	910 + 25
US Air	17 1/2	+ 1 1/2	Toshiba Chem	705 + 100
New York prices at 12.30				
London (Pence)				
AB Electronics	27	EDC	336 - 14	
BB Robotics	28	GIO	329 - 13	
Abingdoncrest	30	Hall Horner	45 - 5	
Ablinworth	30	Lang (J)	210 - 38	
Allierz	25	Latex Royce	685 - 20	
Ambassador Security	26	Portsmouth	200 - 14	
Angold	26	Tharmac	231 - 10	
Anglo-Dutch Industries	26	THF	665 - 12	
Assoc Brit Ports	30	Watberg (SG)	338 - 12	
Blechley Motor	30	Wills Faber	210 - 21	

UNITED BISCUITS (Holdings)

the biscuits and snacks group, may close half of its 18 factories operated by Ross Young's, its frozen foods subsidiary which yesterday reported a 31 per cent fall in first-half trading profits. Ross Young's is the UK's second largest frozen foods company, after Bird's Eye, which it is owned by Unilever. It has 10,000 employees. Its first-half result restrained UB, which also makes KP snacks and McVitie's biscuits in the UK, and Keebler cookies recovered in the second quarter, but interim profits still fell.

UB may shut frozen food plants

By Clay Harris in London

UNITED BISCUITS (Holdings),

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Ross Young's is the UK's sec-

ond largest frozen foods com-

pany, after Bird's Eye, which is

owned by Unilever. It has 10,000

employees.

Its first-half result restrained

UB, which also makes KP snacks

and McVitie's biscuits in the UK,

and Keebler cookies in the US, to

a 10 per cent increase to £26m

from £23.5m in pre-tax profits.

UB will study all aspects

of the frozen foods operation,

according to Mr Eric Nicol, who

becomes chief executive on Janu-

ary 1. The main thrust, however,

will be to use capacity more effi-

ciently and flexibly, and this is

likely to mean dramatic factory

closeries in the next few years.

The immediate difficulty at

Ross Young's was a jump in fish

costs in the first quarter, which it

was not able to recoup through

higher prices. Trading margins

recovered in the second quarter,

but interim profits still fell.

Results, Page 28

FINANCIAL TIMES

COMPANIES & MARKETS

Friday September 14 1990

Teamwork in Construction
Housing Property Trading



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Willis to press Corroon bid

By Nickie Tait in New York and Richard Lapper in London

WILLIS FABER, the London-based insurance and reinsurance broker, is to press ahead with plans to merge with the US insurance broker, Corroon & Black, despite a lucrative counter-bid by the US insurance company, Aon Corporation.

Growing indications that Corroon's board is not enthusiastic about the \$40-a-share bid from Aon could reinforce the decision by Willis not to increase its own offer of \$33.49 a share, originally agreed in June.

According to the Peter Stevens, head of corporate affairs at Willis Faber: "We are not going to change the terms of the offer. At the moment we still have a merger and we still have a deal."

Willis Faber insists that the merger with Corroon, in which the London broker would have a 60.40 majority, "offers long-term strategic advantages and in the best interests of the shareholders of both companies."

Mr Stevens noted that Aon chairman Pat Ryan had made it

clear in a letter to Corroon, which provided the first details of the counterbid, that his company would make its offer only if this were not opposed by Corroon & Black.

In New York, meanwhile, Corroon & Black was attempting to assemble its board yesterday, but said that no date had been fixed for a meeting.

Willis's capacity to revise its formal response to shareholders is still to approve the offer, which may or may not be the case. But Aon and Corroon have very different cultures, suggested Joan Zief, an New York analyst. Some New York analysts suggest that the broker would prefer Willis as a potential target.

The deal they carved had been done mutually. You can argue that it was done at the expense of shareholders, which may or may not be the case. But Aon and Corroon have very different cultures, suggested Joan Zief, an New York analyst. Some New York analysts suggest that the broker would prefer Willis as a potential target.

The immediate attraction for Barclays is the Hertie network through which it plans to offer personal loans and other financial products.

Hertie already has nine Finanz Service Centres among its nationwide chain of 62 department stores.

The West German credit card market is remarkably underdeveloped.

Ordina, Frankfurt-based consultants special

INTERNATIONAL COMPANIES AND FINANCE

Gardini closer to control of Enimont

By John Wyles in Rome

MR Raul Gardini, president of Italy's Ferruzzi group, was yesterday an important step closer to securing undisputed control of Enimont, the public and private chemicals joint venture, for which he has battled all year with ENI, the state energy company.

After agreeing at a late night meeting on Wednesday with Mr Gabriele Cagliari, the ENI president, and Mr Franco Piga, the Minister for State Shareholdings, that there was no basis on which they could stay together in Enimont, the conditions were then satisfied for a buy-out of one partner by the other according to procedures laid down by the Government.

Once it has received official authorisation - probably some time next week - ENI has 15 days in which to fix a price for its 40 per cent of Enimont. Montedison, the Italian chemicals partner in Enimont that is controlled by Ferruzzi, then has 15 days to decide whether to buy or sell its 40 per cent to ENI for the same price.

Since the method by which the price will be fixed still remains a mystery, there are grounds for wondering whether ENI's price may be politically determined to encourage Mr Gardini to sell out.

The Government has said it is ready to face full privatisation

of Enimont and Mr Piga has promised "transparency" in the pricing process, but ministers have not required ENI to commission an independent valuation. An ENI representative was unable to confirm reports that Goldman Sachs had been hired to provide technical assistance on the pricing.

These conditions apparently present no problems for Montedison, but if the Government were to issue next week tougher guidelines for Enimont's future, then Montedison would expect these to be reflected in a lower price for the ENI stake. Otherwise, it will accuse the Government of favouring the ENI case for 1990/91, although operating profits for 1990/91 are likely to continue rising.

Mr Piga has said that the ultimate full owner of Enimont must maintain control of the company in Italian hands, apply the business plan originally agreed between ENI and Montedison, and adhere to government policy guidelines for developing Italian chemicals.

Under new rules, all private banks, both domestic and foreign, wishing to establish operations in Portugal or expand existing networks, will be required to buy some of the long-standing bad debts of the state-owned banks.

Portugal to launch tough rules for private banks

By Patrick Blum in Lisbon

PORTUGAL is introducing tough rules for the establishment of private banks, or the expansion of existing private financial institutions, in an effort to ensure the long-term survival and future competitiveness of its troubled state-owned banking sector.

After a 43 per cent rise to FF15.5bn (£30m) in net profits for the year ended March 31, Rémy & Associés now believes it would be prudent to forecast unchanged net profits for 1990/91, although operating profits are likely to continue rising.

Mr Browning, who was appointed chairman of Rémy & Associés last month, said the Gulf crisis was causing uncertainty about consumers' intentions, particularly in the US, but the main problem for Rémy was the current turbulence in the currency markets.

About 20 per cent of the company's sales were in dollars, and 11 per cent in yen, and 84 per cent of 1989/90 sales of FF14.3bn were outside France.

However, looking beyond the Gulf crisis, Mr Browning said he thought the company would very quickly recover its strength, and was well-placed to take advantage of the worldwide trend towards high-quality drinks. Ninety per cent of the company's sales were in products of VSOP quality and above.

Also, despite recent acquisitions, including Piper Held-sleek champagne, Rémy & Associés could accommodate distribution of more third-party brands without making further investments in its distribution network.

Rémy & Associés was formed in 1987 and went public in 1988. The shares are listed in Paris and Frankfurt, but Mr Browning said the timing was not right to carry out listings elsewhere.

Although Rémy & Associés distributor Rémy Martin, the brand is owned by the cognac distiller Rémy Martin. In April Grand Metropolitan, the UK drinks and foods group, said it was reducing its 49 per cent stake in Rémy Martin to 20 per cent, and Mr Browning said agreement on this would be reached in a few weeks.

CONSOB, the Italian bourse watchdog, has suspended troubled investment firm Commissario Lombardfin from operating on the stock market, Reuters reports.

Consof's statement did not indicate the length of the suspension. Lombardfin, which had bought stocks heavily on margin this summer, was caught out by the sharp fall in the market that began before

possible repayment value, will be negotiated between the buyer and the selling bank.

The measure, he said, was needed to "ensure the survival of the nationalised banks".

The bulk of Portugal's financial sector was nationalised in 1975, but the state-owned institutions have suffered from repeated government interference and from being compelled to make loans on political rather than commercial grounds.

The result is that all state-owned banks carry a substantial and crippling volume of non-performing loans.

In contrast, private banks - which have been allowed to operate again since liberalisation of the banking system began in the mid-1980s - have easily outpaced in performance and earnings the state banks, further endangering the latter's long-term prospects.

Legal & General hit by storm claim losses

By Richard Lapper in London

LEGAL & GENERAL, the UK life and general insurance company, yesterday reported a pre-tax profit of £41.5m (\$76.8m) for the first six months of 1990, compared with £76m at the halfway stage last year.

The company announced a 13.5 per cent increase in the interim dividend to 5.9 pence per share.

The group's core life and pensions business performed strongly. Worldwide annual life premium income increased to £164.5m compared with £153.9m in the first six months of 1989.

International single life and pensions premium income rose to £282.4m compared with

£204.9m in the same period of 1989. Profits on worldwide life and pensions business increased by more than 20 per cent from £51.1m in the first six months of 1989 to £62.7m this year.

Group chief executive Mr Joe Palmer said the increase in new individual life annual premiums - many of which are linked to mortgage endowment policies - in the UK (from £49.7m to £55.4m) was "creditable bearing in mind the current state of the house purchase market."

Like other UK insurers, however, Legal & General's general insurance business was hard hit by a combination of weather-related losses and competi-

tive market conditions.

Losses from the January and February storms amounted to £38m after reinsurance recoveries.

Mr Palmer also highlighted increased losses from substandard as one of the factors behind UK underwriting losses of £31.2m. He admitted that Legal & General would probably have to pay more for its reinsurance protection next year.

According to Mr Palmer, Legal & General paid an average price of £164,000 for each estate agent outlet, about a third of the going price three years ago.

Legal & General was prepared to continue with "its opportunism" in this area, said Mr Palmer.

Legal & General registered £1m losses on its estate agency operations. These, however, pale beside those registered by its competitors. The company opted to form agency agreements during the housing boom and only began to buy outlets last year. It has now acquired 300 estate agents, 120 of these in the first six months of 1990.

Under new rules, all private banks, both domestic and foreign, wishing to establish operations in Portugal or expand existing networks, will be required to buy some of the long-standing bad debts of the state-owned banks.

The price for these non-performing loans, whose real worth will be based on their

Delta Dairy extends offer

DELTA DAIRY, the largest food company in Greece, is extending a public offering of its shares to counteract the effects of strike action currently affecting Greek industry, including the banks, Reuters reports.

The closing date, originally set for today, will now be extended by as many days as proves necessary, Delta said.

The offer consists of the issue of 2.86m shares, including a public offering of 2.40m, to raise 14.3m drachmas (\$92m) to finance expansion over the next five years.

GAZ DE FRANCE, the French state gas monopoly, has filed a formal application with East Germany's Treuhandanstalt - the trust body that owns most of the country's industry and is charged with privatising it - to buy a minority stake in the gas distribution monopoly Verbundgas, AP-DJ reports.

Gaz de France said the move fit into the group's drive to build up critical mass in the fast-growing international market for natural gas.

Ferruzzi Group said it filed suit in Chicago Federal Court to block a Chicago Board of Trade disciplinary hearing on

Mitsubishi Bank's north American headquarters, responding to reports this week, said it had no such plans for its San Francisco unit, now or in the future.

Nissho Iwai, a leading Japanese trading house, has acquired a little more than 12 per cent in Mountain Computer of Campbell, California, AP-DJ reports from Tokyo.

Nissho Iwai said it had bought 1.6m Mountain shares for Y1.4bn from Nakamichi, the Japanese car audio equipment maker, which previously owned 100 per cent of Mountain.

COMPANY NEWS IN BRIEF

Monday, due to consider serious charges against Ferruzzi arising from its trading activities in the July 1989 soybean contract, Reuter reports.

Ferruzzi, a unit of Ferruzzi Finanziaria, said it was seeking a preliminary injunction on the grounds that the CBOT had prejudiced the company and had a financial stake in finding it at fault.

Mitsubishi Bank, a leading Japanese city bank, yesterday said it had no plans to sell stock in Bank of California to meet its international capital requirements, Reuter reports from New York.

New Issues

13th September, 1990



KAWASAKI HEAVY INDUSTRIES, LTD.

U.S. \$340,000,000**4 7/8 per cent. Notes 1994**

with

Warrants

to subscribe for shares of common stock of Kawasaki Heavy Industries, Ltd.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

DKB International Limited
Daiwa Europe Limited
Mitsui Taiyo Kobe International Limited
The Nikko Securities Co., (Europe) Ltd.
Deutsche Bank Capital Markets Limited
LTCB International Limited
J.P. Morgan Securities Ltd.
Nippon Kangyo Kakumaru (Europe) Limited
Algemene Bank Nederland N.V.
Citicorp Investment Bank Limited
Daiwa Bank (Capital Management) Limited
Goldman Sachs International Limited
KOKUSAI Europe Limited
NatWest Capital Markets Limited
Salomon Brothers International Limited
Sanyo International Limited
Sanitomo Finance International
Swiss Bank Corporation
UBS Phillips & Drew Securities Limited

Credit Suisse First Boston Limited
IBJ International Limited
Morgan Stanley International
Nomura International
Kyowa Finance International Limited
Merrill Lynch International Limited
New Japan Securities Europe Limited
S.G. Warburg Securities
Bank of Tokyo Capital Markets Group
Credit Lyonnais Securities
Dresdner Bank Aktiengesellschaft
Kleinwort Benson Limited
Lehman Brothers International
Okasan International (Europe) Limited
Sanwa International plc
J. Henry Schroder Wag & Co. Limited
Sumitomo Trust International plc
Taiheiyo Europe Limited
Westdeutsche Landesbank Girozentrale

KOREA FIRST BANK

(Incorporated with limited liability in the Republic of Korea)

U.S.\$50,000,000

Floating Rate Notes Due 1996

In accordance with the provisions of the Floating Rate Note, notice is hereby given as follows:

Interest Period : September 13, 1990 to March 13, 1991 (181 days)

Rate of Interest : 8% per annum

Coupon Amount: US\$4,210.76

per denomination (US\$100,000.00)

Agent
LTCB Asia Limited**U.S. \$200,000,000**

MARINE MIDLAND BANKS, INC.

Floating Rate

Subordinated Notes Due 2000

Interest Rate 8.1875% per annum

Interest Period 14th September 1990

14th December 1990

Interest Amount per U.S. \$50,000 Note due 14th December 1990

U.S. \$1,034.81

Credit Suisse First Boston Limited Agent Bank

Notice to the Holders of

Warrants to subscribe up to

¥19,230,000,000

for shares of common stock of

TOKYO ELECTRON LIMITED

Pursuant to Clause 4(A) of the instrument dated 3rd November, 1988 (the "Instrument") relating to the above-captioned warrants (the "Warrants"), notice is hereby given as follows:

At the meeting of the Board of Directors of Tokyo Electron Limited (the "Company") held on 27th August, 1990, a warrant received from the Company on 23rd October, 1988 was cancelled.

At the meeting of the Board of Directors of Tokyo Electron Limited (the "Company") held on 27th August, 1990, a warrant received from the Company on 23rd October, 1988 was cancelled.

Consequently, the Subscription Price of the Warrants will be adjusted in the manner as set forth below pursuant to Clause 30 of the Instrument.

Subscription Price before adjustment: ¥1,048.20

Subscription Price after adjustment: ¥1,623.50

Effective date of adjustment: 1st October, 1990, Tokyo time

TOKYO ELECTRON LIMITED

By: THE SANWA BANK, LIMITED

as Principal Paying Agent

Dated: 14th September, 1990

The "Shell" Transport and Trading Company, Public Limited Company

Interim dividend 1990

Notice is hereby given that a balance of the Register will be struck on Thursday, 11th October, 1990 for the preparation of warrants for an Interim dividend for the year 1990 of 8.4p per 25p Ordinary share payable on 15th November, 1990.

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar - Lloyds Bank Plc, Registrar's Department, Goring-by-Sea, Worthing, West Sussex BN12 6DA, not later than 3pm on 11th October, 1990.

SHARE WARRANTS TO BEARER

The Coupon to be presented for the above dividend will be No. 184 which must be deposited for examination at Lloyds Bank Plc, Registrar's Department, Issue Section, 11 Bishopsgate, London EC2N 3LB, not later than 7th November, 1990, or may be surrendered through Messieurs Lazard Frères et Cie, 121 boulevard Haussmann 75008, Paris.

BY ORDER OF THE BOARD

J. A. Cunliffe
Company SecretaryShell Centre,
London SE1 7NA
13th September, 1990

THE KINGDOM OF DENMARK

Yen 10,000,000,000**Yield curve notes due 1991**

In accordance with the provisions of the Notes, notice is hereby given that for the period from 13 September 1990 to 13 March 1991 the rate of interest will be 0.5588% with a coupon amount of Yen 5,588 per Yen 1,000,000 note. The next interest payment date being 13 March 1991.

CHEMICAL BANK

Agent Bank

Australia and New Zealand Banking Group Limited

U.S. \$200,000,000

Subordinated Floating Rate Notes due 1998

INTERNATIONAL COMPANIES AND FINANCE

Amgold in rights issue to finance new mine projects

By Philip Gawith in Johannesburg

AMGOLD, the holding company for the gold interests of the Anglo American group, yesterday announced a R500m (\$192m) rights issue, part of the proceeds of which will go towards developing a new shaft at the Vaal Reefs mine.

The rights issue was unveiled at the same time as an announcement that the Minister for Mineral and Energy Affairs had granted mining leases over the Moab area - some 2,149 hectares beside the Vaal Reefs.

The Moab area will be mined as an extension to the Vaal Reefs lease area. Interests in this area are held principally by Anglo American and its associates.

Amgold's directors say they will use the new capital "to take advantage of attractive investment opportunities under consideration."

These include the Moab project, estimated by analysts to have an after-tax cost of R1.5bn to R1.4bn; the South Deep project (linked to Johannesburg's Consolidated Investment's Western Areas mine); and potential interests in the Poth Gap area and the Free State gold fields.

Part of the capital will also

Anglovaal up strongly despite poor conditions

By Philip Gawith

ANGLOVAAL Industries (AVI), the Anglovaal group's industrial investment and management company, boosted turnover and earnings in the year to June in spite of adverse trading conditions, especially in the second half of the year.

Turnover increased by 42 per cent from R4.58bn to R6.49bn (\$2.5bn), while pre-tax profits were 22 per cent higher at R657.2m.

Earnings per share, however, were only 12 per cent up at 73 cents against 657 cents as a result of the share issue relating to the group's restructuring in June 1989.

The dividend was increased by 12 per cent from 120 cents per share to 136 cents per share.

AVI comprises five business sectors: construction and electronics; dry food and beverage; frozen food; packaging; and diversified businesses.

All sectors contributed to profits, with the only disappointment coming in the frozen food area, where Irvin & Johnson failed to sustain a long record of earnings growth. Turnover was 15 per cent up, but low chicken prices and depressed international seafood prices contributed to narrow margins.

The packaging and rubber company Consol achieved 48 per cent growth in earnings. Although the weak economy suppressed packaging sales volumes, this division reported a moderate increase in turnover and a satisfactory profit improvement.

During the year, Consol acquired Tycon (formerly The Goodyear Tire and Rubber Company), and this investment was combined with Tredcor, South Africa's largest retreader and retail distributor of tyres. Consol now holds an effective 61 per cent of the combined businesses.

Good progress was reported with the construction and electronics operations. Grinaker Construction achieved record earnings on the back of buoyant building activity, while the electronic interests, grouped under Grintek, all performed well.

Earnings per share, before extraordinary items, rose 18.5 per cent to 487 cents, while the dividend was 16.7 per cent higher at 210 cents per share.

Safren sales rise 9% but difficult year expected

By Philip Gawith

SAFREN, the leisure and shipping group which is parent company to Safmarine, Renries and Kersaf, lifted turnover and profit in the year to June, but growth was much slower than in the previous year.

Turnover rose 9 per cent to R4bn (\$1.5bn) from R3.68bn in 1989, and operating profit was 14.3 per cent higher at R735m. Safmarine generated the most profit, contributing R112.5m to total attributable earnings of R29.1m, but the 15.6 per cent growth was behind that of Kersaf and Renries.

Kersaf, in which Safren has a 75 per cent stake, increased its contribution to profit by

21.6 per cent from R87.5m to R106.4m. Renries, in which Safren has a 75 per cent interest, lifted its contribution by 31 per cent from R26.8m to R34.8m.

Mr Buddie Hawton, chief executive, expects conditions in the coming financial year to be difficult, with a recessionary economy and rising wage costs. Renries' performance will be adversely affected by a stronger rand and a decline in imports.

Earnings per share, before extraordinary items, rose 18.5 per cent to 487 cents, while the dividend was 16.7 per cent higher at 210 cents per share.

US purchase confirms ABB Robotics' world strategy

By Robert Taylor in Stockholm and Nikki Tait in New York

ASEA Brown Boveri Robotics' proposed acquisition of the robotic business of Cincinnati Milacron, the US machine tool maker and the last US maker of heavy robots, is the latest move in the Swedish-Swiss company's aggressive global strategy to remain the biggest robot manufacturer in the world.

Mr Stelio Demark, ABB Robotics' business area manager, said yesterday that the acquisition, which was subject to US Government approval, was "a very important deal for us."

Cincinnati Milacron was one of the world's first robot manufacturers with a long history of robot-based automation, especially in spot-welding for the automotive industry. We feel they will complement our organisation in a perfect way,"

ABB Robotics will continue with Cincinnati Milacron's existing robot business, which includes its servicing and sales activities.

Cincinnati Milacron, the biggest US machine tools maker, has been struggling to regain its place in the industry in the face of Japanese encroachment.

All sectors contributed to profits, with the only disappointment coming in the frozen food area, where Irvin & Johnson failed to sustain a long record of earnings growth. Turnover was 15 per cent up, but low chicken prices and depressed international seafood prices contributed to narrow margins.

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Sew Hoy family blames trade policy for collapse

By Terry Hall in Wellington

THE DRASTIC restructuring of New Zealand's textile industry under the Government's open-door import policy is claimed to have led to an unexpected casualty: the business of the Sew Hoy family of Dunedin, a Chinese family counted among leading figures in the country's commerce.

Yesterday a meeting of the company's creditors was told that it was NZ\$10.6m (US\$8.6m) short of meeting its debts. Assets were put at NZ\$7.4m. Secured creditors were owed NZ\$8.5m and unsecured creditors a further NZ\$9.5m. The official assignee said prospects of recovery were not good.

The company said it had failed because of the changes in government policy. It had been difficult to lay off staff without incurring substantial redundancy payments, and the

company had over-estimated its sales targets at a time of low consumer confidence.

The final disaster was a harbour workers' strike which had delayed materials. When they arrived, the orders were cancelled because of late delivery.

The Sew Hoy family migrated to Otago in the 1860 gold rush and made its fortune supplying cloth and food to thousands of Chinese and European miners.

Earlier this year, the company was the second biggest employer in Dunedin. The staff of 700.

Many clothing companies are collapsing. Critics claim that this is due to government policies that discourage exports and encourage imports from low-wage countries in Asia and the Pacific Rim.

Robotics has a promising future, especially in Asia.

Since May 1989 the company has sold and distributed its products through a co-operation agreement with Matsushita Electrical Industrial (MEI), the electronics giant. A similar arrangement has been made with the Samsung group in South Korea.

Mr Demark hopes to expand further in Taiwan and other Asian countries through co-operation deals with companies in those highly competitive markets. "Asia promises to be our most important area for sales expansion," he says.

ABB Robotics also hopes to extend its sales into eastern Europe, particularly Czechoslovakia and the Soviet Union. Its growth in western Europe, where it already holds some 30 per cent of the robotics market, is also expected to continue.

The Swedish-based company, which is a small part of ABB, does not share the apparent scepticism among many US manufacturers about the widespread use of robots in production systems. On the contrary, Mr Demark believes ABB

is increasing its competitive strength in the European Community's internal market.

In the case of shares of which the dividend sheets were, at the close of business on 14th September, 1990, in custody of a Depositary admitted by Centrum voor Fondsenadministratie B.V., Amsterdam, this interim dividend will be paid to such Depositary on 25th September, 1990. Such payment will be made through the medium of Barclays Bank PLC, after receipt by them of a duly completed CF Dividend Claim Form.

Where under the double tax agreement between the United Kingdom and the Netherlands, 15 per cent Netherlands dividend tax has been withheld, the 15 per cent Netherlands tax is allowable for a resident of the United Kingdom as a credit against the United Kingdom income tax payable in respect of the dividend. The deduction of United Kingdom income tax at the reduced rate of 10 per cent instead of at the Basic Rate of 25 per cent represents a provisional allowance of credit at the rate of 15 per cent.

Where appropriate, the usual affidavit certifying non-residence in the United Kingdom will also be required if payment is to be made without deduction of United Kingdom income tax at the basic rate.

The Hague, 13th September, 1990.
THE BOARD OF MANAGEMENT



TELEPHONE: 071-828 7233

AFBD MEMBER

FTSE 100 WALL STREET

Sept. 2134/2144 -29 Sept. 2609/2621 -10

Oct. 2190/2200 -28 Dec. 2637/2649 -11

5pm Prices Change from previous 5pm close

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Highlights of the annual accounts at 31st December 1989
(consolidated balance sheet)

CAPITAL, RESERVES & FUNDS

US \$	1,436,000,000
»	22,436,000,000
»	9,238,000,000
»	3,922,000,000
»	10,488,000,000
»	81,698,000,000
»	206,000,000
»	355,000,000

DEPOSITS**CASH & BANKS****INVESTMENTS****LOANS & DISCOUNTS****TOTAL ASSETS****NET INCOME****CASH FLOW****FULL BRANCH IN LUXEMBOURG.****WHOLLY OWNED SUBSIDIARY ABROAD:****BANCA NOVARA (SUISSE) S.A. - ZURICH, LUGANO****BANQUE DE L'UNION MARITIME ET FINANCIÈRE S.A. - PARIS****BANCA NOVARA (UK) Ltd. - LONDON.****REPRESENTATIVE OFFICES IN BRUSSELS, CARACAS, FRANKFURT AM MAIN, MADRID, NEW YORK, PARIS, ZURICH AND**

**LONDON: Bucklersbury House
Walbrook
London EC4N 8EL**

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**Banca Popolare
di Novara**





中國江蘇省出口商品展銷會 China Jiangsu Trade Fair Ceremoniously Opened in London

China Jiangsu Provincial Commission of Foreign Economic Relations and Trade will lead its 12 import and export (group) corporations to hold the "China Jiangsu Export Commodities Trade Fair" in Barbican from September 24 to 29, 1990.

The commodities to be displayed include:

silk and silk products / wool and cotton knitwear / home-textiles / garments / light industrial products / arts and crafts / ceramics / native produce / animal by-products / metals and minerals products / chemicals / medicines and health products / machinery, and other export commodities.

Businessmen from Britain and other European countries are warmly welcome to visit the Fair to have business discussion with us.

Poland

The timing is perfect

Privatization laws have been adopted.
Currency is convertible.
New banking procedures are in place.
Leszek Balcerowicz - Deputy Prime Minister
Tadeusz Syryjercz - Minister of Industry
Krzysztof Lis - Minister for Privatization
Wladyslaw Baka - Chairman, Nat'l Bank Poland
Henryk Chmielek - Deputy Minister, Planning
Andrzej Zawislak - Senior Economist, MP
Gabriel Wujek - Althemer & Gray, Warsaw
Leszek Zienkowski - Govt' Economic Council
Jan Bielecki - Polish-American Enterprise Fund
Jerzy Dietl - Polish-American Enterprise Fund
Malgorzata Nieszabotowska - Govt' spokesperson
Leon Irish - Jones Day Reavis & Pogue Wash, D.C.
Louis Goldman - Althemer & Gray, Chicago
Karen Bartoletti - Price Waterhouse, Warsaw
Dariusz Nowak - Res. Director, Moore Stephens
Barbara Kux - Asca, Brown Boveri Ltd.
Matthew Olex - Lloyds Bank
Adam Glapinski - Economist, Alliance Cenrum
October 29-30, Warsaw Marriott
Call USA 703-527-0039
In USA call toll-free 800-852-7108
In Europe Phone 49-30-31-0341

HERTFORDSHIRE

The Financial Times proposes to publish this survey on:

28th November 1990

For a full editorial synopsis and advertisement details, please contact either

Clive Booth
on 071 873 4152

or Sue Mathieson
on 071 873 4129

or write to :

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

PHARMACEUTICALS

The Financial Times proposes to publish this survey on:

29th October 1990

For a full editorial synopsis and advertisement details, please contact:

BILL CASTLE
on 071-873 3760

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Bankers Trust New York Corporation

U.S. \$300,000,000

Floating Rate Subordinated Notes due 2000
For the three month period 13th September, 1990 to 13th December, 1990 the Notes will carry an interest rate of 8.4% per annum and interest payable on a semi-annual basis. The next payment date 13th December, 1990 will be U.S. \$206.96 per U.S. \$10,000 Note and U.S. \$5,174.05 per U.S. \$250,000 Note.

Bankers Trust
Company, London

Agent Bank

The Bear Stearns Companies Inc

(A corporation organized under the laws of the State of Delaware, USA)

U.S. \$200,000,000

Floating Rate Notes due 1994

For the three month period 13th September, 1990 to 13th December, 1990 the Notes will carry an interest rate of 8.5% per annum with an interest amount of U.S. \$210.12 per U.S. \$10,000 Note payable on 13th December, 1990.

Bankers Trust
Company, London

Agent Bank

Notice of Redemption Red Nacional De Los Ferrocarriles Espanoles

ECU 100,000,000
Guaranteed Floating Rate Notes due 2006

Guaranteed by The Kingdom of Spain

NOTICE IS HEREBY GIVEN that pursuant to Condition 10(d) of the Notes RENFE dated October 24, 1990 (the "Redemption Date") all or any outstanding Floating Rate Notes will be redeemed at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue. The Notes should be presented and surrendered to the paying agent as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to September due October 24, 1990 should be detached and presented for payment in the usual manner.

September 14, 1990
By Citibank, N.A. (CSS Dept) London Principal Paying Agent CITIBANK

U.S.\$100,000,000 Guaranteed Floating Rate Notes due 1994

Citicorp Overseas Finance
Corporation N.V.

(Incorporated in United States in the Netherlands Antilles)

Unconditionally guaranteed by
CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 8.375% and that the interest payable on the relevant Interest Payment Date, December 14, 1990, against Coupon No. 47 in respect of US\$1,000 nominal of the Notes will be US\$21.17.

September 14, 1990, London
By Citibank, N.A. (CSS Dept), Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Commercial TV gets in the picture

Robert Taylor looks at the launch of Sweden's new satellite channel

Tomorrow evening just before 7.00 pm, TV4 Nordic, Sweden's first homegrown satellite commercial television channel, goes on the air.

This will be followed on Sunday by a long-overdue decision from the ruling Social Democrats at their triennial congress to accept the introduction of advertising into the country's existing terrestrial network.

The launch of TV4 is the latest breakthrough in Sweden's crumbling resistance to commercial television, which has been accelerated over the past two years by the breakthrough of cable and satellite broadcasting in the Nordic region.

To many Swedes the protracted resistance to the arrival of commercial television was a reflection of the determination of the Social Democrats to resist a change which they felt was a threat to public service broadcasting and Swedish cultural values.

"It has always been a political question," admits Mr Gunnar Bergvall, one of the co-founders of TV4. "Opposition to commercialism in television enjoyed a symbolic value in Sweden."

The ownership structure of his company shows how far attitudes have changed across Swedish society.

A third of the company is owned by the powerful Wallenberg family investment companies, Providentia and Investor, which have guaranteed to underwrite the enterprise. "This amounts almost to a good housekeeping stamp of approval," says Mr Bergvall.

It took some intensive promotion by Mr Bergvall and his broadcasting colleague Mr Ingemar Leijonborg, with their original idea of TV4, to find the necessary business backing, but the enthusiasm of Mr Per Lundberg, chief executive of Providentia, was crucial to the launch of the company, particularly when the Swedish investment company Provenit dropped its initial interest in the idea.

The Wallenberg interest has been joined in the venture by LRF, the influential agricultural co-operative pressure group, and SPF, the white-collar workers pension fund, which each own a quarter.

The remaining 17 per cent stake in TV4 belongs to Natur och Kultur, the publishers. Their total investment in TV4

is between SKr500m and SKr800m (US\$128m).

The Swedish Government may not yet have swallowed the prospect of commercial television, but it has given the go-ahead for TV4 to be transmitted via the wholly Swedish state-owned Tele X satellite.

It will also be beamed to

ers and 30 per cent of the total market share.

TV4 is modelled on the Channel 4 structure in Britain. Mr Bergvall and Mr Leijonborg have spent some time in London examining how Channel 4 works.

Their slimline enterprise will be responsible for broadcasting

to CNN, VisNews and WTN. TV4 arrives in a busy competitive marketplace. Thanks to the cable and satellite revolution of the past three years, many Swedish households have access to as many as 25 channels with more than 200 viewing hours available every day and night. However, most of them are not broadcasting in the Nordic languages.

The company hopes to capture 15 per cent of prime-time viewers and 30 per cent of the total market share

Norwegian audiences through the Intelsat VF12 satellite.

"At least the Swedish Government does not seem to have anything against us," says Mr Bergvall. Initially the new channel will be able to reach 1.4m Swedish households, about 40 per cent of the total in Sweden. It will broadcast about 30 hours a week until Christmas, when it will increase to 40 hours. Commercials will be broadcast for six minutes in every hour, between programmes. Any further growth in transmission time must rest with how successful the company is in raising advertising revenue.

With the Swedish economy in a gloomy condition this may pose difficulties, but Mr Bergvall points out that estimates suggest there will be a potential advertising market for television in Sweden of from SKr3.5bn to SKr4bn within five years.

Some observers reckon TV4 could pose a threat to the two channels of the publicly-owned and non-commercial Swedish Television. More realistically, the company hopes to capture 15 per cent of prime-time view-

ership derived from Swedish independent production companies. "We were worried at first that there would not be enough around to supply the programmes, but so far we have made production contracts with around 70 independent studios," says Mr Bergvall.

His company hopes initially that 60 per cent of the programmes it broadcasts will be Swedish-made, which he believes will be an advantage in the fierce battle for ratings with both state-owned Swedish Television and the competing satellite commercial channels that reach Swedish households at the moment.

M r Bergvall stresses that TV4 is not a channel aimed at minorities but at a mass audience. This has already brought accusations from some high-minded Swedish commentators that the channel will trivialise in the search for large viewing figures.

But Mr Bergvall says the company intends to encourage Swedish drama.

It will also give a priority to news coverage - with links

to CNN, VisNews and WTN. TV4 arrives in a busy competitive marketplace. Thanks to the cable and satellite revolution of the past three years, many Swedish households have access to as many as 25 channels with more than 200 viewing hours available every day and night. However, most of them are not broadcasting in the Nordic languages.

Mr Bergvall acknowledges that his company will not pose a direct danger to TV3 - owned by the London-based Scanstar company, part of the Kinnevik group and controlled by the dynamic financier Mr Jan Stenbeck - which started broadcasting in January 1988.

TV3 is able to reach 1.2m

Swedish households as well as about 1.4m households in Denmark and Norway, and is watched by an estimated 19 per cent of households in an average week.

It broadcasts a wide range of internationally produced family entertainment programmes, mainly from Britain and the US, over the Astra satellite, with Nordic language subtitles.

Last year Mr Stenbeck added a pay TV channel, TV1000, to his entertainment empire.

The company is continuing to invest substantial sums in new store construction, refurbishment of older units and installation of new technology.

Mr Quinn said strong competition in most markets had badly affected the company, but that New Zealand operations had performed better than those in Australia.

"Directors believe that there is scope for considerable expansion in New Zealand in the future," he said.

Mr Quinn said the company remained in a strong financial position and was raising annual dividend from 36.5 cents to 37 cents a share despite the downturn.

The result excluded an extraordinary loss of A\$30.4m

- compared with A\$65.3m previously - mainly from the merger of department store operations with the Grace Bros subsidiary.

But the result included profits of A\$21.1m, against A\$25.6m on asset sales.

The company's net interest bill grew to A\$192.8m from A\$181.6m and the result was after tax of A\$19.6m compared with A\$21.6m.

Depreciation took A\$21.1m against A\$19.2m.

Coles Myer earnings fall for first time in 40 years

By Bruce Jacques
in Sydney

COLES MYER, Australia's biggest retailing group, has mirrored the country's economic malaise by recording its first annual fall in earnings in 40 years.

The company's net earnings dipped 7 per cent to A\$395.1m (US\$399m) from A\$392.4m, revealing a marked deterioration in margins on sales which grew 5 per cent to A\$147.7m from A\$147.0m.

Profit per share dollar was down from 42 cents to 36 cents, but the company's chairman and chief executive, Mr Brian Quinn, said that trading profits had shown an improving trend in the second half.

"We believe that the deteriorating profit trend has been controlled," he said.

"Although substantial sales increases will be difficult to achieve in the short term, action is being taken to improve profit levels."

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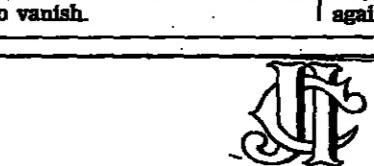
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THE RANDFONTEIN ESTATES GOLD MINING COMPANY, WITWATERSRAND, LIMITED

(Incorporated in the Republic of South Africa)
Registration No. 01/075106

NOTICE TO MEMBERS

The ninety-eighth annual general meeting of members of The Randfontein Estates Gold Mining Company, Witwatersrand, Limited will be held in the Board Room, 121 Commercial Building, Fox and Harrison Streets, Johannesburg, on Friday, 5 October 1990 at 09:30h.

1. To adopt the financial statements for the year ended 30 June 1990;
2. To elect directors.

Any member of the company is entitled to appoint a proxy to attend, speak and to vote in his stead. A proxy need not be a member of the company.

Holders of shares witness to books who want to stand in person or by proxy and vote at the meeting must comply with the regulations of the company relating to share transfers. Copies of the regulations are available at the head office of the company or at the office of the London Secretaries.

The share transfer books and the register of members will be closed from 29 September to 5 October 1990, both dates inclusive.

By order of the board
Johannesburg Consolidated Investment Company, Limited, Secretaries

INTERNATIONAL CAPITAL MARKETS

EBRD to tap capital markets next March

By Tracy Corrigan

THE European Bank for Reconstruction and Development, established to support eastern Europe's economic regeneration, will start to tap the international capital markets as early as March 1991.

A bond issue will be launched on the back of the bank's official opening next spring, by which time two thirds of its members will have paid in capital.

Little financing will be needed in the first year, and the funding programme for the first two or three years is likely to be less than \$500m each year.

The bank stands to receive \$3bn in paid-in capital over the next five years.

Mr Clare Marshall, treasurer of Canada's Export Development Corporation, who has been seconded to the bank for six months as an adviser, is responsible for setting up the bank's treasury operation. A permanent treasurer will then be appointed.

For the next six months Mr Marshall will visit eastern Europe's banks and ministries to draw up funding strategies compatible with the needs of the bank's eastern European borrowers.

Broadly, the policy will be to look for the cheapest funds available, and to create scarcity value for the bonds.

The bank, which is expected to gain a triple-A credit rating, hopes to be able to borrow close to the levels achieved by the World Bank.

As well as accessing the bond markets, the EBRD will also look at short- and medium-term funding.

Mr Marshall will be hiring a 15-strong team to staff the operation, which will manage the bank's liquid assets.

A terminal and a personal computer hooked up to EDC's offices in Ottawa will allow him to combine his job at the EBRD with his role as EDC's treasurer.

Mr Marshall will thus continue to oversee EDC's \$500m to \$600m borrowing programme this year, and his 15-strong team there will be on call to help him with his new job.

Allianz sets stage for move into banking

By Hal Simonian

in San Felice

ALLIANZ, Europe's biggest insurance group, may be on the verge of extending its activities into banking services in what would be a substantial move beyond its core insurance business.

In a shift of emphasis, Mr Wolfgang Schieren, Allianz's chief executive, said that RAS Bank, the small Italian bank being set up by Kuntlone Adriatica di Sicurtà (KAS), Allianz's Italian subsidiary, would do more than support RAS's established domestic fund management business.

Among services identified by Mr Schieren as targets were participation in initial public offerings, equity underwriting and in-house banking services for the RAS group.

Such a move, especially if it were to be transferred to the German market, would represent a shift of policy by Allianz, which has regularly denied plans to develop banking services.

Speaking at a RAS estate in Tuscany, Mr Schieren denied that RAS Bank was a "guinea pig" outside Germany being used by Allianz to develop products for the home market.

However, he left open the possibility of various developments. Having established RAS Bank, "who knows what else one might want to play on this keyboard," he said.

The most obvious development indicated by Mr Schieren was the establishment of fund management activities in Germany, using the experience gained by RAS, one of Italy's biggest fund managers.

"We are very interested in this," he said.

Allianz could also consider the direct sale of RAS funds in the German market, which would take it into direct competition with the banking sector.

"We don't exclude the possibility that, after our experience in managing our own money, we might want to start managing other people's too," he said.

However, he did not exclude the possibility that Allianz could in time offer investment banking services. "I don't want to rule out that this could be institutionalised one day," he said.

However, he made clear that creating a broad-scale retail banking business, possibly via Allianz's near-25 per cent stake in Bayerische Hypotheken und Wechsel Bank, one of Germany's biggest banks, remained taboo.

Treasuries rally modestly on Greenspan's comments

By Simon London in London and Janet Bush in New York

US Treasury bonds rallied modestly on statements by Mr Alan Greenspan, chairman of the Federal Reserve, suggesting the central bank may ease policy once a deficit cutting package is agreed.

At mid-session, short-dated maturities were quoted around a point higher and the Treasury's benchmark long bond was 1/4 point up for a yield of 8.91 per cent.

Mr Greenspan told the Senate Banking Committee that a recession in the US and/or more weakness in real estate would put further pressure on the Federal Deposit Insurance Corp.

He added that the bank was likely to ease once a deficit reduction pact was signed which the financial markets perceived to be credible.

The dollar slumped to DM1.5750 at mid-session from an earlier high of DM1.5950 and to Y137 from Y138.50 earlier.

There was no sign of a

GOVERNMENT BONDS

change in policy yesterday with the Fed responding to a need to add substantial reserves to the banking system through four-day and seven-day repurchase agreements.

Budget negotiations were continuing in Congress and today was not likely until the weekend. Today sees the publication of August producer price figures. These are expected to show a large energy-related jump.

In terms of the timing of any easing, it seems unlikely that the Fed would ease on a day when inflation showed a large gain, particularly if there is no budget accord.

■ THE UK Government bond market reacted coolly to closed the day on a yield of 8.38

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	12.50%	08/02	101.24	+0.02	12.50	12.44	12.73
	9.00%	03/03	94.16	+0.02	11.75	11.77	11.85
	9.00%	10/06	93.24	+0.02	11.10	11.13	11.29
US TREASURY *	8.75%	06/09	98.29	+0.02	8.81	8.85	8.89
	8.75%	03/20	98.02	+0.02	8.94	8.98	8.92
JAPAN No 119	4.80%	05/05	91.2620	+0.002	7.98	7.90	7.94
GERMANY	8.50%	05/01	95.9200	+0.10	8.88	8.86	8.86
FRANCE BTAN OAT	9.00%	11/05	95.1645	-0.03	10.23	10.40	10.12
	8.50%	03/09	95.1000	-0.10	10.33	10.42	10.05
CANADA	10.50%	07/09	98.4500	+0.05	10.75	10.76	10.63
NETHERLANDS	8.00%	07/00	98.2100	-0.05	9.12	9.08	8.97
AUSTRALIA	13.00%	07/00	97.4827	-0.21	13.46	13.54	13.57

London closing. * denotes New York morning session

Yields: Local market standard Prices: US, UK in £2nds, others in decimal!

Technical Data/ATLAS Price Sources

August unemployment data and July average earnings figures, though both suggested an improving outlook for UK retail price index data to be announced today.

The benchmark 11% per cent 2003/2007 gilt regained some of Wednesday's losses to close up 1/4 of a point at 100% for a yield of 11.55 per cent.

However, analysts suggested that the rise in unemployment by 22,300 to 1.55m last month could represent a watershed in the eradication of inflationary pressures from the economy.

Also encouraging were figures for M0, or narrow money, which showed an annual rate of growth at 4.7 per cent down from 4.9 per cent last week and 5 per cent the week before.

Expectations are for a 10.2 or 10.3 per cent year-on-year RPI, or 10.3 as a measure of inflation.

■ INFLATION fears were fuelled overnight in Tokyo by a statement from Bank of Japan Governor Mr Yasushi Mieno that price pressures within the domestic economy were increasing.

As a result, the 9% per cent 2005 conversion issue has increased from £1.881bn to £2.992bn.

Globex launch postponed until 1991

THE launch of Globex, the electronic trading system for financial futures, has been postponed until the first quarter of 1991. The Chicago Mercantile Exchange (CME), the Chicago Board of Trade (CBOT) and Reuters, which is developing the system, said that testing of Globex was taking longer than expected.

Globex, originally designed

for just the CME, is being modified to incorporate greater volume and more products following the decision last May by the CBOT to join up with the CME and Reuters.

Before the CBOT's decision, it was planned to launch Globex last June. But even then, working out the bugs in

the system was to have postponed the launch until at least September.

Once the CBOT joined,

November was said to be a possible starting date.

The two exchanges and Reuters are still in negotiations on a three-way contract. Officials at both exchanges say talks are going well.

FT/ABCD INTERNATIONAL BOND SERVICE

Listed are the latest International bonds for which there is an adequate secondary market.

	Issue	Officer	Day Yield	Other STRAIGHTS	Issue	Officer	Day Yield
U.S. DOLLAR STRAIGHTS	100.00%	8.50%	8.50	KOREAN GOVT 7/13/91	100.00%	9.25%	9.27
ALBERTA 8.12/95	100.10%	9.14	9.14	WORLD BANK 8/15/91	100.00%	9.50%	9.52
AUSTRALIA 8.12/00	100.00%	9.25	9.25	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BANK OF TOKYO 8.10/96	100.00%	9.14	9.14	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 7.34/97	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.05/98	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/99	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/00	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/01	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/02	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/03	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/04	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/05	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/06	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/07	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/08	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/09	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/10	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/11	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/12	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/13	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/14	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/15	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/16	100.00%	9.24	9.24	WORLD BANK 8/15/91	100.00%	9.50%	9.52
BPEF 8.15/17	100.00%	9.24	9.24	WORLD BANK 8/			

INTERNATIONAL CAPITAL MARKETS

Shell Canada C\$150m deal attracts strong demand

By Tracy Corrigan

TWO more issues in the Canadian dollar sector brought fresh supply this week to C\$500m, testing the level of demand. But Shell Canada's C\$150m five-year deal elicited strong buying interest, dealers said.

Like Wednesday's C\$150m offering for IBM Canada, also launched by Wood Gundy, the deal was supported by expectations of firm demand from Canadian investors. A C\$100m three-year transaction for Credit Local de France, commanding a narrower European investor base, performed less well, though it traded just inside its 1½ point spread.

The lack of retail interest in the sector slowed the progress of Finland's Ecu250m five-year deal via Credit Suisse First Boston, which also suffered because Finland's Triple-A credit rating is under review by Moody's.

General Electric Capital Corporation's two-year deal launched on Monday is likely to fare worse of the bunch, as investors are looking to extend a little way along the yield curve, now that it is no longer inverted, dealers said.

Canadian dollar bonds are finding more favour with retail

investors than ECU bonds, because they are offering higher yields, according to dealers, and ECU bonds look quite expensive compared with other European bond markets.

The lack of retail interest in the sector slowed the progress of Finland's Ecu250m five-year deal via Credit Suisse First

Boston.

Boston, which also suffered because Finland's Triple-A credit rating is under review by Moody's.

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Papering over the cracks in tax revenues

Simon London finds increasingly sluggish growth forcing up government issuance

Worldwide government bond issuance looks set to increase throughout the rest of 1990 and accelerate into 1991, as public sector finances weaken in the major industrialised nations, according to bond market analysts.

Government and government agency bonds accounted for about 56 per cent of the publicly-traded bond market at the end of 1989, according to figures from Salomon Brothers. At face value, government bonds amounted to \$5,800bn in a total world bond market valued at \$10,400bn. This compares to a capitalisation of world equity markets of \$10,800bn, calculated at the same exchange rates.

However, while the world bond market grew by 8 per cent in 1989, outstanding central government and government agency paper grew by a sluggish 3.8 per cent. This year

the rate of increase in government paper is expected to pick up, as rising world oil prices dampen already sluggish economic growth in major economies and depress government tax revenues.

The early signs have been

felt in the US, where the estimated size of this year's budget deficit has risen sharply because of the slowing US economy, the cost of savings and loans rescue and military intervention in the Gulf. Salomon predicts a \$220bn Treasury borrowing requirement this year. Other estimates suggest that this will rise to between \$230bn and \$250bn in fiscal 1991, compared with a \$165bn deficit registered at the end of 1989.

The crisis in the Gulf, according to some analysts, means that the Japanese Government's financial planners may abandon long-term efforts to achieve a balanced Budget and could issue bonds to make up for smaller tax revenues. Helped by brisk tax revenues, Japan was able to finance national expenditure without issuing new bonds for the year ended March 31 1990 for the first time in five years.

Public sector finances elsewhere in Europe are expected to deteriorate for a variety of reasons. For example, the expected worsening in UK public sector finances in 1990 and 1991 will be reinforced by the initial costs of the community charge. This has raised the prospect of fresh gilt issuance next year. Even the most conservative estimates suggest a net funding requirement of \$3bn to \$4bn in 1991.

Attempts by the Italian Government to curb the huge budget deficit have so far met with failure, suggesting that bond issuance will continue to grow rapidly. A deficit target of 10.4 per cent of gross domestic product in 1990 was surpassed

in the first half of the year.

The 1991 French government budget plan, unveiled on Wednesday, suggested that the authorities were adhering to deficit reduction targets in the face of higher oil prices. The aim is to reduce the overall budget deficit to FFr100bn (1.2 per cent of GDP) in 1991, against FFr100bn this year. However, the volatility in French government OATs demonstrates a high degree of nervousness over the impact of higher oil prices on economic growth.

Moreover, by the mid-1990s, analysts are predicting a heavy social security burden on public sector finances as an unfavourable national demographic profile comes into play. Issuance of French government OATs may also accelerate as the authorities strive to finance the public sector deficit with longer-term securities.

INTERNATIONAL BONDS

Boston, which also suffered because Finland's Triple-A credit rating is under review by Moody's.

The lack of retail interest in the sector slowed the progress of Finland's Ecu250m five-year deal via Credit Suisse First

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UK COMPANY NEWS

Profits hit £83m in spite of severe setback at Ross Young's Savoury snacks sweeten UB's 10% rise

By Clay Harris, Consumer Industries Editor

STRONG VOLUME growth from savoury snacks in the US and Europe enabled United Biscuits (Holdings) to post a 10 per cent increase in pre-tax profits in spite of a severe first-half setback for Ross Young's, its UK frozen foods subsidiary.

The biscuits, snacks, confectionery and frozen foods group listed pre-tax profits to £23m (£25.7m) on turnover ahead by 8 per cent to £1.38bn (£1.28bn) in the six months to June 30.

Salty snacks took the lime-light from sweet biscuits on both sides of the Atlantic. Crackers and ready-to-eat popcorn fueled the strong profits rise at Keebler, which now ranks second in snacks as well as cookies in the US. However, its cookie volume and market share fell.

In the UK, KP Foods increased its share of the snack market to 38.2 per cent, thanks to leading brands such as Hula Hoops and Discos. Its private label share jumped to more than 50 per cent, and growth was also strong in continental Europe, especially in France

and the Benelux countries. Mr Robert Clarke, chairman and chief executive, said UB was close to buying controlling interests in four snack companies in Spain and Portugal. The continent accounted for £24m, or nearly 7 per cent, of the group's total first-half sales.

By contrast with KP, the rise at McVitie's, the UK's largest biscuits maker, was limited by a shift from its brands to private-label products.

The best news by far, however, came from Ross Young's. Profit margins in the first quarter were halved because of a sudden increase in costs, especially of fish products, which had not been immediately recovered. Like McVitie's, it suffered from a shift to private label products, which increased their market share to 43.5 per cent.

Terry's, the York-based confectionery subsidiary, increased its chocolate assortments market share to 27.5 per cent and relaunched the Cadbury & Bowser range of toffees

FIRST HALF RESULTS BY ACTIVITY (£m)			
	Turnover	% change	Trading profit
McVitie's	268.2	+7	32.2
KP Foods	226.7	+16	17.8
Ross Young's	301.5	-1	13.4
Terry's	56.1	+7	3.7
Keebler	490.6	+9	27.1
UB Int'l	3.9	+63	(0.9)
Inter-co sales	(2.6)	ns	ns
Discontinued ops	ns	ns	(0.4)
Group overheads	ns	ns	(5.5)
Total	1375.8	+8	82.6
			+5

and mints.

A decline in margins at the trading level was offset by a lower interest charge of £5.6m (£12.5m). Earnings per share rose to 12.2p (11.4p or 11.8p (10.8p) fully diluted). The interim dividend goes up to 5.3p (4.9p) with a scrip alternative.

UB said Mr Eric Nicoll, designated a year ago as a future chief executive, would assume that part of Mr Clarke's role on January 1.

• COMMENT

The main task ahead for young Mr Nicoll and mature Mr

Clarke is to demonstrate without doubt that the acquisition of Ross Young's was not a long-term misallocation of resources. The smaller, more efficient, more premium-oriented business UB envisages will go some way towards addressing the problem. But the task in three years that will take could now be nearing a close if the process had been started immediately. At least UB's often criticised position as private-label, as well as branded, supplier has been vindicated by the British consumer's trading down in the first half. For the full year, pre-



Robert Clarke: acquisitions in Spain and Portugal

tax profits of £206m are in view, putting the shares on a prospective fully diluted p/e of 11. They are unlikely to widen this premium over the market in the short term.

Tharsis falls to £260,000

By David Owen and Richard Waters

THE STOCK Exchange yesterday continued its investigation into the secret deal struck by Tottenham Hotspur, the quoted company which owns the London football club, with Mr Robert Maxwell, the publisher.

The exchange said that brokers had been contacted but that it had not yet decided whether it was necessary to get in touch directly with the persons involved.

The agreement, struck on August 6, envisaged the underwriting by Headington Invest-

ments, a vehicle for the Maxwell family, of a £5m rights issue that would have given it a stake of at least 25.1 per cent.

Last night the most likely outcome appeared to be a full investigation by the exchange's quotations panel, followed by a public report.

The panel has traditionally limited itself either to suspending or de-listing companies in cases where shareholders' interests are harmed. It has become clearer in recent months, though, that the panel has adopted a new sanction of pub-

lishing its findings.

It is thus able to criticise directors publicly while protecting shareholders, who would otherwise be disadvantaged by de-listing or suspension. In the clearest indication of its new tactic, the exchange last month published a damning report into the on-off buy-out of Pella Peck announced by Mr Asil Nadir, its chairman and chief executive.

Tottenham has pledged to keep shareholders appraised of developments and said that they would receive a circular

as soon as practicable.

Yesterday, Mr Maxwell reaffirmed his willingness to recommend discussions, adding that "it would be unfortunate if the discussions were to flounder as a result of the much publicised disagreements on the Tottenham board".

Meanwhile, the Takeover Panel has decided against pursuing the matter further, taking the view that no offer period was in existence and that the affair was therefore "not really within our province".

• COMMENT

The company's decision to increase its interim dividend by 13.5 per cent to 5.5p is indicative of the defensive qualities of the stock. The increase is expected to rise in interim dividends of 13 per cent at Prudential earlier this week and

somewhat lower increases for the five composites announced over the last six months. Dividend yield of 6.1 compares favourably to a life insurance sector average of 5.5. Looking ahead to the second half, although the outlook for new UK pensions and life business is reasonable, there are some clouds on the horizon. In particular there are indications that Legal & General will suffer from rising weather-related claims. Subsidence losses amounted to £10m in the first six months and a further £5.5m in July and August. Total subsidence claims are likely to be well in excess of last year's £22m. After dry summers, subsidence claims tend to concentrate towards the end of the year.



Ashley Ackroyd: without these losses we would have had a record interim profit

Storms trim Legal & General to £41.5m

By Richard Lapper

LEGAL and General, the UK life and general insurer, announced profits broadly in line with expectations yesterday, with losses of £28m from the January and February windstorms largely responsible for a sharp fall in profits to £41.5m, compared with £76m at the half way stage last year.

Mr Joe Palmer, chief executive, said without these losses "we would have had a record interim profit."

• COMMENT

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market closed.

Ametco is based in the north of England, while Ambassador's strength is in the southeast. The enlarged group will have 15 branches.

Ambassador, which joined the USM in July 1990, also announced interim results and a move to a full listing in October. Sales in the six months to end June doubled to £1.92m

and pre-tax profits increased by 39 per cent to £377,000.

Earnings per share growth was held to 5 per cent, at 2.01p (1.91p). An interim dividend of 0.25p will be paid.

Shareholders are offered four new shares for every five. The vendor of Ametco is retaining £1m worth of Ambassador shares and any new shares not taken up will be placed.

Ambassador £2.4m acquisition

By Maggie Urry

AMBASSADOR Security Group, the USM-quoted alarm company, is buying Alarm Manufacturing and Electronic Holdings (Ametco) for £2.4m. The purchase involves the issue of 13.76m shares at 28.5p each, to finance the acquisition and to reduce its own debt.

The shares were unchanged yesterday at 31p, although the news came minutes before the

market closed.

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European success helps take Spandex to £2.2m

By David Lascelles, Banking Editor

Midland Bank is considering selling Banque Immobilière de Crédit, its French mortgage lending subsidiary.

Midland said yesterday that it had no particular partner in mind, nor had a decision been taken as to whether the entire business or only a stake would be sold.

The bank, which has assets of FFr11bn (£1.1bn), is a subsidiary of Midland Bank SA, Midland's 72 per cent owned French arm.

The sale is being contemplated in the context of Midland's wish to focus its European business on corporate and investment banking. The group is also keen to realise capital to strengthen its balance sheet.

Property Co of London surges to £2.8m

The Property Company of London announced pre-tax profits of £2.77m for the 15 months ended March 31. In the previous 12 months profits of £300,000 were made.

Mr Stephen Alexander, chairman, said the last year had been one of transition as the company began refocusing its core business.

The results reflected the acquisition of Environmental and Recreational Developments, which added golf course development and related activities to the group's nursing home interests.

Mr Alexander said the opening of the golf course at Colnbrook Park was a milestone in the company's development and it was ready to undertake further schemes in both the UK and continental Europe.

To reflect more accurately its area of operations and intended direction, it was proposed to change the company's name to International Resort Holdings.

Turnover was £20.07m (£26.83m) and earnings 11.2p (12.6p). The final dividend of 4p, makes a total of 4p.

Entering mainland Europe by setting up strong strategic bases in each new territory resulted in successful market penetration in targetted areas. Overseas sales accounted for almost 50 per cent of the group total.

Further expansion in Europe was anticipated as opportunities arose.

In West Germany, H Brunner performed exceptionally well. Mr Dobson said it was increasingly seen as the flag ship subsidiary.

Flogas static with £4.2m

Profits were almost static at Flogas, a distributor of liquefied petroleum gas, in the year to May 31. The taxable result of £4.2m (£3.85m) compared with £4.17m in the previous 12 months. Sales grew 49 per cent to £24.92m, but interest charges were higher.

A final dividend of 4.12p is recommended on earnings per share of 17.01p (18.18p). The total dividend comes to 6.651p, against 6.431p last time.

NEWS IN BRIEF

BRITANNIA REFINED Metals, part of MIM Holdings, is buying the lead smelting, alloys and battery strip assets at Elswick, Newcastle upon Tyne.

Completion of the purchase will take place no later than December 1991.

BRUNNING GROUP has completed the disposal of Circular Distributors. Net proceeds of the sale amounting to £340,000 will reduce Brunning's overdraft. Together with the disposal last week of Index Advertising, this marks the first

phase of Brunning's repositioning as a marketing services consultancy.

BZW CONVERTIBLE Investment Trust for initial trading period February 8 to July 31, 1990 total income was £4.06m, net revenue £2.85m and earnings 4.47p per share. Dividend is 3.8p. Net asset value was 94.34p at the end of the period, a decline of 1.6 per cent since the company was launched.

REED INTERNATIONAL has acquired the Agfa group, a private exhibition company in Switzerland.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering financial and operational indicators. The dividends are interim or final and the sub-sorts below are based mainly on last year's figures.

TODAY

Interspace - ASD, Andromeda Resources, Barry Resources, Bush Mahler, Daniels (5), Elys Protein, Fisons, GKN, Harvey, Searle, Feasey, Associated Nursing Services, Autoglass, Walker (Thomas).

PEPPERL & FUCHS

Capital & Regional Projects

Sep. 27

F & C Public Inv Trust

Sep. 28

Horizon

Sep. 28

Worcester

Sep. 28

Hornbeam

Sep. 28

Lloyd Thompson

Sep. 24

Sheldene Jones

Sep. 27

Sinclair Goldsmith

Sep. 27

Waterman Partnership

Sep. 27

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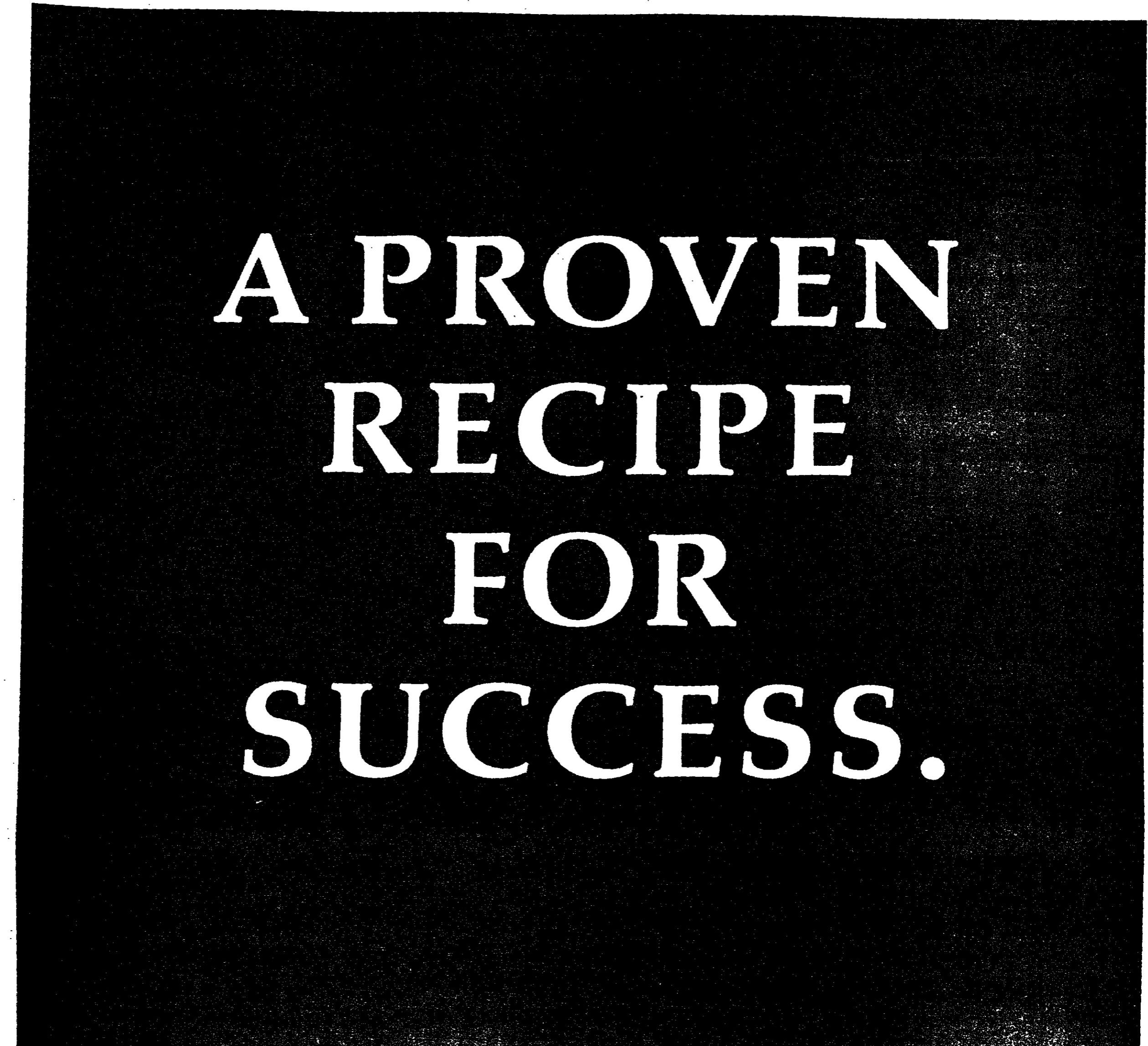
TERRY'S ALL GOLD · ROSS VEGETABLE GOURMET ·

FINANCIAL TIMES FRIDAY SEPTEMBER 14 1990

McVITIE'S HOB-NOBS · KP LOWER FAT CRISPS · KEEBLER MAGIC MIDDLES · CALLARD & BOWSER TOFFEES ·

TERRY'S ALL GOLD · ROSS VEGETABLE GOURMET · MCVITIE'S BOASTERS · THE REAL MCCOYS · MCVITIE'S PIZZA SLICES · KEEBLER RAINBOW CHIPS DELUXE · MCVITIE'S CHOCOLAVA · CROKY CHIPS ·

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Interim results highlights (unaudited)

	1990	1989
Sales	£1,399.9m	£1,398.5m
Trading profit	£92.6m	£88.3m
Profit before tax	£83.0m	£75.7m
Earnings per share		
Undiluted	12.2p	11.4p
Fully diluted	11.6p	10.8p
Dividends per share	5.3p	4.9p

Our recipe for success is to concentrate our resources in areas in which we can excel - areas in which we have proven expertise and strong market positions.

As a result we have an international portfolio of highly successful brands in the snack, confectionery, frozen and chilled food, and biscuit markets.

Naturally, not all of these markets will grow or perform evenly. One benefit from this strong portfolio is that it enables us to make consistently good overall progress, as our first half results show.

Whilst commodity price increases adversely affected Ross Young's performance, there were excellent results from KP and Keebler, both

increasing their share of fast-growing snack markets. This, together with continuing profit growth by McVitie's and Terry's, enabled the group to increase pre-tax profit by 10% and the interim dividend by 8%.

With our many famous brands going from strength to strength, United Biscuits has the recipe to provide shareholders with continued dividend growth.



UNITED BISCUITS
A business inspired by consumers

The Interim Report will be posted to shareholders on 18 September. If you would like a copy please write to Group Communications Department, United Biscuits (Holdings) plc, Grant House, PO Box 40, Syon Lane, Isleworth, Middlesex TW7 5NN. Tel. 081-560 3131. The directors of United Biscuits (Holdings) plc accept responsibility for the contents of this advertisement, which has been approved for the purpose of Section 57 of the Financial Services Act 1980 by Ernst & Young, Chartered Accountants, a firm authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

KEEBLER WHEATABLES · KP DISCOS · VERKADE CAFE NOIR · YOUNG'S PRAWNS · KEEBLER POP DELUXE

ROSS STIR FRY · MCVITIE'S PENGUIN · KP HULA HOOPS · KEEBLER RIPPLIN'S · TERRY'S CHOCOLATE ORANGE · KP DRY ROASTED PEANUTS · CARR'S TABLE WATER · BRANNIGAN'S NUTS

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The address remains:

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EC4R 2RA
Telephone: (071) 283 8122
Telefax: (071) 248 2984

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Hartebeestfontein Gold Mining Co Limited

(Incorporated in the Republic of South Africa)

An Anglovaal Group Company

Reg No 010200000

Chairman's statement for the year ended 30 June 1990

Profit before taxation declined by R171 million from R588 million in 1989 to R417 million. This was mainly due to lower gold production, exacerbated by a decline in the average rand gold price received, higher operating costs and losses from sales of uranium oxide. Taxation and State's share of profits decreased to R244 million (1989 - R333 million) as a result of the reduced pre-tax profit. The appropriation for capital expenditure was lower at R22 million (1989 - R60 million) and loan repayments totalled R2 million (1989 - R1 million). After-tax profits amounted to R173 million (1989 - R255 million) and earnings declined from R194 million in 1989 to R149 million, equivalent to 132.9 cents per share (1989 - 172.9 cents per share). Dividends totalled 130 cents per share (1989 - 180 cents per share).

Although mill throughput increased by 2 per cent, gold production from underground sources decreased from 29 215 kilograms in 1989 to 28 831 kilograms. This was due to the decline in the recovery grade - which was marginally greater than anticipated last year - from 9.3 grams per ton to 9.0 grams per ton following the increase in the mining of marginal blocks in the lower-grade western portion of the mine. The higher development rate achieved in the last two years (from 39 609 metres in 1988 to 44 796 metres in 1990), together with the current ability to conduct such development in payable areas, should arrest further declines in recovery grades for the next three to four years. Unit costs rose by 21.3 per cent (1989 - 21.8 per cent). As indicated last year, this was due to increased development, additional expenditure associated with the commencement of operations at No. 8 shaft and general cost escalations.

The low-grade gold recovery plant continued to operate satisfactorily during the year. Tons treated increased by 11 per cent to 1 723 000 tons but, as anticipated, the recovery grade decreased and averaged 1.39 grams per ton (1989 - 1.56 grams per ton). Gold production totalled 2 391 kg (1989 - 2 417 kg). It is expected that the recovery grade during the current year will again be marginally lower, but should stabilise at approximately 1.3 grams per ton.

Sirdar down 26% but maintains dividend

By David Owen

A DIFFICULT year in the hand-knitting yarn market contributed to Sirdar, the specialist textiles group, recording a 26 per cent drop in taxable profits for the year to June 30.

Pre-tax profits totalled £5.3m (£7.2m) on turnover slightly lower from £56.15m to £54.37m. Interest payable rose 2.4 per cent to £1.2m (£912,000), and tax took £2.13m (£2.71m).

Mrs Jean Tyrrell, chairman, said it was a very good year for floorcovering but another difficult year for hand knitting yarn.

Group borrowings rose mainly because of the purchase of Tissé Yarns and the increased working capital required in the venture. Capital expenditure was slightly increased to £2.3m. Earnings per share fell to 5.91p (8.44p), but an unchanged final dividend of 3.5p is recommended, making 5.15p (same) for the year.

ABP rises 24% to £30m aided by ports strength

By David Owen

SOARING MARGINS in the ports and transport division contributed to Associated British Ports to overcome a sharp downturn in property and report a 24 per cent advance in interim profits.

The country's largest port operator raised pre-tax profits from £24.5m to £30.5m in the six months to June 30. Turnover slipped from £103.3m to £97.5m.

Sir Keith Stuart, chairman, attributed most of the improvement in margins "in one way or another" to the abolition of the National Dock Labour Scheme.

Turnover in ports and transport increased nearly 13 per cent to £91.1m (£80.9m), principally due to the effect of last year's £27m Red Funnel acquisition.

ABP said it was no longer directly involved in cargo handling at several of its larger ports. "A natural consequence of getting out of cargo handling is that the revenue we earn is much more predictable... It is infinitely less

risky; a lot of our business is underwritten by traffic guarantees." Profits from the division more than doubled to £23.7m (£12.6m).

Property-related turnover tailed off to £8.4m (£22.4m).

The £2m profit compared with £10.4m previously.

An extraordinary charge of £7.9m related to severance costs of former registered dock workers, and a similar charge is expected in the second half.

Another £1.6m relating to other voluntary severance payments was deducted from operating profit.

Interest charges of £1.2m compared with £1.5m received in the first half of 1989.

Earnings per share climbed to 11.4p (9.5p). An interim dividend of 2.75p (2.25p) is declared. The shares slipped 4p to 224p.

• COMMENT

It is now clear that the timing of the Dock Labour Scheme's demise was fortuitous for ABP: funds that would once have disappeared into dockers' pockets

are now bolstering profits and have more than offset the impact of the property downturn. As recently as 1988, it should be remembered, the respective profit contributions of property and port operations were about equal.

Nonetheless, the extent of the group's exposure to the sickly property sector should not be underestimated: for example, financing costs were much higher than £1.2m if interest capitalised is taken into account. Indeed, at its 1989 year-end, ABP was approximately 100 per cent geared (although the shareholders' funds calculation admittedly excludes a £18m surplus of port land over book value).

The results of a planned revaluation of port properties - to be reported in the full-year accounts - will be awaited with interest. Assuming full-year profits of some £28m, the prospective multiple of about 9 fairly balances the bullish outlook for the port business with the more uncertain prospects for property.

NEWS DIGEST

J Haggas declines to £0.73m

A SHARP fall in taxable profits, from £1.7m to £733,000, was announced by John Haggas, the West Yorkshire-based worsted spinner, for the year to June 30.

Directors are proposing to halve the final dividend to 1p for a 2p (3p) total. Earnings per 10p share fell to 1.93p (4.67p).

Turnover was only slightly lower at £36.52m (£36.98m) with manufacturing ahead from £29.61m to £32.44m. However, profits from that side fell to £1.65m (£2.81m). Retail activities suffered losses of £1.22m (£1.11m) on a reduced turnover of £4.09m (£7.38m).

After the dividend distribution, losses amount to £15,000 (£364,000 profit).

Bletchley Motor hit by interest charges

Higher interest charges pulled down the pre-tax profit at Bletchley Motor Group from £475,000 to £328,000 in the half year to June 30.

Turnover rose 16 per cent to £27.91m (£24.05m) and produced a profit of £979,000 (£935,000). Interest took £561,000 (£460,000).

Sales in the garages increased 15 per cent and profit before interest by 25 per cent. The refurbishment programme had been a contributory factor and would continue, said Mr David Dunn, chairman.

Profits also increased by £73,400 following the revision of the useful economic life of the commercial vehicle fleet.

The disruption caused by the move to a larger site in Buckingham affected the results for the first five months, and BMG Rentals made a lower contribution because of reduced demand, particularly in the

commercial sector.

As to prospects, Mr Dunn said "if the economy allows I would hope that actions we have taken will allow us at least to match last year's results." Pre-tax profit in 1989 was £705,000.

Earnings per share for the first half were 6.7p (9.9p), but the interim dividend is up to 4.1p (3.75p).

Huntleigh Tech aims for record year

Huntleigh Technology yesterday announced interim profits up 81 per cent from £377,000 to £684,000 and the directors said they expected to announce record results for the year.

Sales in the first half to June 30 rose 13 per cent to £8.26m (£7.32m) and interest payable was cut back to £57,000 (£112,000). The USM-quoted company makes instrumentation and control systems for industrial and medical applications.

The interim dividend is increased by 0.5p to 1.25p on

earnings per share up 78 per cent to 5.1p (2.87p).

Mr Rolf Schmid, chairman, said the healthcare division should see further growth in the second half and the relocated instrumentation division was expected to achieve significant

higher sales volume.

Swallowfield nearly halved to £633,000

The reduction in high street spending and higher interest charges resulted in profits nearly halved at Swallowfield, the USM-quoted aerosol manufacturer, in the first half.

Sales were up 21 per cent from £7.53m to £9.11m in the 24 weeks to June 16, but operating profit declined to £390,000 (£1.16m). Net interest payable surged to £297,000 (£28,000), leaving taxable profit at £93,000 (£1.13m).

The interim dividend is maintained at 2.2p on earnings per share of 4.2p (7.6p).

Mr Terry Organ, chairman, said prospects for the second half were good, with orders at

Brake Bros up 30% but slowdown seen

By Clay Harris, Consumer Industries Editor

BRAKE BROS, the Kent-based specialist supplier of frozen food to the catering industry, increased pre-tax profits by 30 per cent to £6.28m in the six months to June 30.

The advance from £4.82m in the 1989 half was achieved on turnover ahead by 24 per cent to £28m (£26.4m). With earnings per share rising to 8.9p (6.5p), the interim dividend is lifted to 1.5p (1.2p).

Mr Frank Brake, managing director, said the company expected further growth in the second half, but it was unlikely to match the pace of the first six months.

He said he was neutral towards Booker's proposed takeover of Fitch Lovell, another food services group, because it would not change the competitive position in the frozen sector, in which Brake has the largest market share.

The Booker-Fitch deal has not yet received regulatory clearance.

Brake spent £3.6m on capital investment, excluding acquisitions, in the first half. The total may reach £12m in the

full year. The company already complies with new temperature controls which come into force next year, so no further spending will be needed on that score.

It has spent £4.2m on acquisitions since July 1989. Excluding these businesses, which made a small profit in the half



year, underlying sales growth was close to 25 per cent.

The two latest purchases were Elmdale Foods, a producer of prepared foods for the public sector, and Caterfirst, a Scottish supplier of frozen food to caterers.

Earnings per share for the year were again 1.5p, and the dividend is held at 1.5p. Dividends and interest received net came to £1.1m (£1.16m) and net revenue to £383,062 (£386,435).

Lower margins limit Abbeycrest to £1.5m

Abbeycrest, a silver and gold jewellery manufacturer, reported pre-tax profits for the six months to the end of June 30 1990 in the run up to its liquidation, proposed for the autumn of 1991.

Realisations totalled £13.2m, of which £2m came from the UK portfolio and the balance from sales of US investments.

In aggregate they gave rise to a net gain of £2.3m over cost. The cash generated was principally invested in gifts.

No new investments were being made, unless they could be realised above the line. The net interest charge increased to £237,000 (£27,000) the result of high interest rates and unusually early gold fixing.

At June 30 some 27 per cent of the net asset value was in gifts or cash and a further 31 per cent in quoted securities.

Net asset value stood at 37.9p, compared with 38.8p at end-December and 36p in June 1989.

RTZ HALF YEAR RESULTS

	half year '90	half year '89
Net profit (after tax and minorities)	£269m	£279m
Earnings per share	27.3p	31.8p
Dividend	6.0p	5.0p

- Sound performance from strong, diverse mineral asset base, despite lower metal prices.
- Continuing satisfactory contribution from major assets acquired last year.
- Financial strength: gearing 29 per cent; net interest covered 20 times.

RTZ

Bringing out the best in the world

The full interim statement is being posted to shareholders and copies are also available from

The RTZ Corporation PLC, 1 Redcliff Street, Bristol BS1 6NT.

THE RTZ CORPORATION PLC, 6 ST. JAMES'S SQUARE, LONDON SW1Y 4LD

UK COMPANY NEWS

Coats Viyella at £54.9m and maintains interim

By Maggie Urry

INTERIM RESULTS from Coats Viyella, the textile group, proved to be not as bad as the stock market had feared and the shares rose 8p to 99p. Pre-tax profits of £54.9m, were only slightly down from the £55.2m reported for the first half of 1989.

Investors were also relieved to see the 3p interim dividend maintained, hoping that the final would be held too.

Sir David Alliance, chairman, said profits would have been £1.5m higher but for variations in exchange rates, and "would have been well ahead of last year" but for a sharp fall in profits from Brazil, where the new Collor administration is trying to bring down hyper-inflation by painful methods.

The figure benefited from a swing on the pension fund from a charge of £4.8m to a credit of £3.1m, although gains on fixed asset sales and other exceptional items were slightly lower at £3.9m (£4.2m).

Below the line, the group has accounted for both the interest and the possible payment of a premium on early redemption of the £28m convertible preference share issue.

This added 5p to minorities, which amounted to £2.6m (£3m). The effect of providing for the put option was to cut earnings per share by 0.5p,



Sir David Alliance: sharp fall in profits from Brazil

while a higher tax charge also depressed earnings, which were down 21.1 per cent to 4.98p.

Sir David said all the overseas regions increased profits except for South America. High interest rates hit business in the UK.

He said the group's international spread gave some protection against problems in the UK, where Coats has cut back some businesses while investing in others so that "core businesses emerge strongly from the present difficult period" he said.

Systems Reliability £13m sale

By Nigel Clark in London and Ronald van de Krol in Amsterdam

SYSTEMS Reliability Holdings, the Luton-based computer services company, is pulling out of personal computers with the sale of its Corporate Computers division to VRG, the Dutch paper and printing equipment group.

The company also announced pre-tax profits for the first half of 1990 up 66 per cent to £5.01m (£3.02m). During the period the company made four acquisitions.

Mr Robert Evans, chairman, said that Corporate Computers no longer fitted into the group's strategy and would release funds for further expansion. VRG is paying a total of £13m, made up of £5m to be paid on completion, the

repayment of £3m of inter-company debt and a deferred payment of £1m.

The effect of the sale would be to increase net assets by about £3m and reduce net debt by about £1.5m. Corporate contributed 1989 pre-tax profits of £1.36m, about 17 per cent of the group total, on turnover of £28.5m and had net assets at the end of the period of £7.69m.

The acquisition is part of efforts by VRG, the largest paper wholesaler in the European Community, to strengthen its business systems division, which accounts for about 20 per cent of annual turnover.

Group turnover for the six months was more than doubled from £44.61m to £95.35m. The pre-tax figure was struck after a much increased interest charge of £1.19m, against £27.3m.

Mr Evans said that with the present mix of activities profits were weighted towards the second half. He added that the first two months of the second half were in line with expectations.

The tax charge was £1.5m (£1.95m) on an effective rate up from 26 per cent to 32 per cent. Earnings per share came out at 6.25p (6.21p) and the interim dividend is raised to 1p (0.75p).

The shares closed at 98p, up 1p on the day.

Saatchi rejects buy-out proposals

By Alice Rawsthorn
in New York

SAATCHI & SAATCHI, the troubled communications company, has rejected proposals for management buy-outs from Siegel & Gale, its design consultants, and Yankelovich Clancy Shulman, its research company.

Mr Alan Siegel, chairman, of Siegel & Gale, presented formal proposals for a buy-out to Mr Robert Louis-Dreyfus, chief executive of Saatchi, at a meeting in New York on Tuesday.

However, Mr Louis-Dreyfus told Mr Siegel that he had decided not to accept the proposals and that Siegel & Gale would remain within Saatchi for the foreseeable future, but would be able to expand its international operations to Japan and West Germany.

Earlier this week Mr Louis-Dreyfus also rejected buy-out proposals from Yankelovich.

Saatchi has been selling subsidiaries in order to raise capital to reduce its debts.

So far the disposals have been concentrated among its management consultancies, but two other communications companies - Howard Marlow, the sales promotion consultancy, and McCaffrey McCull, the advertising agency - are negotiating over buy-outs.

The proceeds of the sale of the management consultancies have been disappointingly low.

The consultancies have been able to take advantage of Saatchi's weak negotiating position to secure low prices.

Heywood Williams buys glass group

In a cash and share deal worth about £2.8m, Heywood Williams Group has purchased Garfield Glass of Walthamstow.

Garfield supplies mirrors and mirrored glass products to the home improvement and contract interior markets.

Consideration for the purchase was satisfied by £1.25m in cash, the issue of 235,000 ordinary shares and 585,000 convertible redeemable preference shares.

The company said it was in a sound financial condition with

Recovery under way at Bernard Matthews

By Graham Deller

AFTER THREE years of falling profits, which owed much to nationwide listed stores and a glut of turkeys, fortunes appear to be on the upswing at Bernard Matthews, the Norfolk-based turkey and meat products group.

In the 28 weeks to July 15, taxable profits amounted to £6.23m, an advance of 68 per cent on the depressed £3.75m recorded in the first half of 1989.

The group's shares improved

8p to 81p yesterday.

"As a direct result of concentrating on our core business we are achieving sustainable efficiency improvements," said Mr Bernard Matthews, chairman. He expected the rate of improvement in profits to continue throughout the current year.

Sales and profits from added value turkey products increased significantly, he added, and more than offset a continued decline in demand

NEWS DIGEST

Creston falls £0.5m into red

LOSSES AT a subsidiary and related company left Creston, the shopfitting and holding company in the red for the year to June 30. The company said that the results masked excellent performances at Aluminium Profiles and KLG Glass.

The company said that it did not foresee the collapse of two companies to which Aluminium & Timber Securities, its main subsidiary was a supplier.

Taxable losses were £259,000, compared with profits of £588,000. Aluminium & Timber incurred a loss of £330,000 (£538,000 profit) and the loss of the related company increased from £4,000 to £160,000.

The results from the general portfolio were disappointing, the company said, but in line with the performance of smaller capitalisation stocks.

Net asset value at the end of the period was £3.29, against 43.66p a year earlier.

Group turnover was £15.77m (£11.96m). The loss per share came out at 1.92p (3.36p earnings) and the final dividend is cut to 0.3p for a total of 1.7p.

Losses of £0.22m for Firstland Oil

First half pre-tax losses of £219,000 were announced by Firstland Oil & Gas, the USM quoted exploration and production company. Last time there were profits of £227,000.

The company said it was in a sound financial condition with

virtually no debt. It was examining a number of acquisition opportunities but current economic conditions did not encourage the board to make purchases which would alter the financial stability of the company.

For the six months to June 30 turnover was little changed at £235,000 (£352,000). Cost of sales was £222,000 (£331,000) and administrative expenses took £21,000 (£28,000). Losses per share amounted to 1.01p against earnings of 1.26p.

Metsec profit up an "acceptable" 6%

Metsec increased its pre-tax profit by 6 per cent in the first half of 1990, "an acceptable performance" in view of the economic downturn in the UK and its depressing effect on the group's markets.

The USM quoted group serves the building products, electronic products, engineering and construction industries. Its turnover rose a little more than 2 per cent to £28.85m (£23m) and the profit worked through to £2.8m (£2.3m).

Earnings per share came to 9.83p (11.7p); the interim dividend is stepped up to 2.7p (2.35p).

Mr Keith Hirst, chairman, said the strategy had been to continue the development of the UK base and to begin the positioning of overseas businesses with strong growth potential to complement the UK activities.

These businesses should be able to contribute significantly to profitability during 1991 and beyond.

For the rest of the year indications were that growth in profitability would continue, provided there was no further

for the group's red meat roasts which "reflected the national trend of a reduction in roast meat consumption".

After unhappy detours into areas such as lamb and pet foods, the group is adopting a more cautious line with new products. Test marketing of its fish range was continuing but "it is too early to assess its full potential," Mr Matthews said.

Sales - stagnant for the past three years - showed a 13 per

cent improvement to £71.72m (£63.43m) in the first half. The pre-tax line benefited from interest charges sharply reduced at £238,000 (£571,000).

After an estimated tax charge of £2.18m (£1.31m), earnings emerged at 3.22p (1.83p) per share although the later figure was buoyed by the group's buy-in of 800,000 shares during the period.

In a move to reduce disparity, the interim dividend is doubled to 2p.

sales took £8.93m (£7.36m), distribution £2.45m (£2.23m) and administration £1.3m (£1.7m).

Interest payable was significantly lower at £169,000 (£114,000) and tax took £200,000 (£172,000).

Earnings per share rose to 5.23p (3p) and an interim dividend of 0.55p (0.4p) is declared.

All-round growth at British Fittings

All divisions of British Fittings Group contributed to an increase of 18 per cent in pre-tax profit for the first half of 1990.

The profit came to £3.3m (£2.79m) and was generated from turnover 20 per cent higher at £42.77m (£35.56m). Earnings per share were 11.01p (10.08p) and the interim dividend is raised to 1.375p (1.25p).

Mr Brian Stanton, chairman, said stockholding and distribution included Bowards (Fareham) for the first time and the division lifted turnover 16 per cent and operating profit 29 per cent to £1.35m.

With the exception of the south-east and East Anglia budgets were exceeded, margins were maintained and costs contained. Trading in the second half was holding the levels achieved to June 30.

High pressure water products included contributions from Martin J Storey and Newlock; they provided £1.9m turnover and £50,000 operating profit to divisional totals of £9.72m and £1.02m respectively. The remainder of the division had a quiet first half; the current period started reasonably well.

The non-ferrous metals distribution subsidiaries made good progress in a difficult market.

CONTINUED GROWTH AT THE HALF YEAR

Commenting on the interim results, Lord Tombs, Chairman said: "These results underline the consistent performance of the Group as we continue to broaden our range of products and increase our market share."

Our order book continues to grow and illustrates the long term nature of the business, representing a substantial workload stretching well into the future."

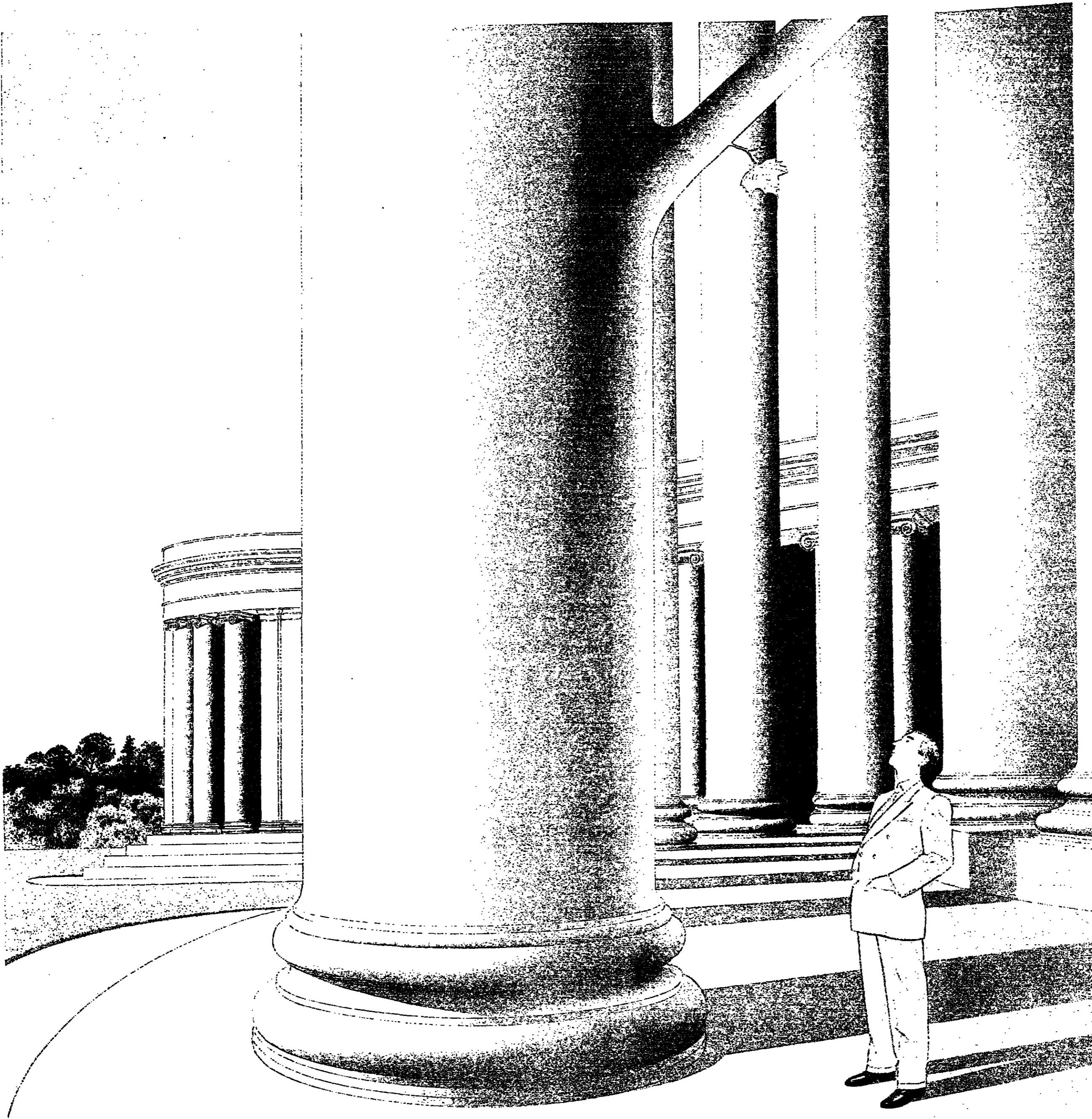
DIVIDEND

The directors have declared an interim dividend of 2.55p per ordinary share (1989: 2.3p). This will be paid on 5 December 1990 to those shareholders on the register on 12 October 1990.

UNAUDITED GROUP PROFIT AND LOSS ACCOUNT for the half year to 30 June, 1990

Notes	Half year to 30 June 1990	Unaudited £m	Unaudited £m	Audited £m	NOTES		Half year to 30 June 1990	£m	% on Turnover	£m	% on Turnover	£m	% on Turnover
					1	2							
Turnover	1	1,990	1,124	2,962									
Operating profit	198	166	379	(74)									
Profit before interest	112	92	218	15									
Net interest receivable	3	9	—	—									
Profit before taxation	115	101	233	(14)									
Profit after taxation	98	87	197	(2)									
Minority interests	—	—	—	(5)									
Profit attributable to shareholders	95	85	192	(22)									
Retained profit	71	63	125	—									
Earnings per ordinary share	3	9.9p	10.1p	21.3p									

2. NEI has been consolidated since 15 May 1989.
3. Earnings per ordinary share are calculated by dividing the profit attributable to shareholders by the average number of ordinary shares - 960 million (1989 half year 84.2 million, full year 901 million



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Our Foreign Exchange business is on the up and up.

Last year we increased transactions for corporate customers by almost 70% and gained an impressive array of new clients.

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French company.

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Corporate
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TECHNOLOGY

Research into an engine originally designed in Scotland in 1816 by the Rev Robert Stirling and his brother, James, an engineer, has been given new impetus from the NASA space programme.

The earliest Stirling machines were used to generate electricity. However, problems with poor performance through inefficient seals resulted in development work being abandoned in favour of the internal combustion engine. But in 1949 N.V. Philips, the Dutch electrical company, resurrected the idea of the Stirling machine and used one to operate a generator without an ignition system to power a portable radio.

Since then advances in metallurgy and computer systems have led to extensive research work taking place in Europe, the US and Japan. Applications for Stirling machines being developed include heat pumps, CFC-free refrigeration systems, heat pumps and electrical power generation for space missions, terrestrial use and vehicle power units.

The Stirling machine works on the principle of a thermodynamic cycle making use of an external heat source. A piston is used to change the volume occupied by the working gas (usually helium or hydrogen) while a second piston, a displacer, is used to shift the working gas between the hot and cold parts of the engine. By varying the direction of rotation, the thermal input and output, and the work input and output, the machine can be used as an engine, a heat pump or a refrigerator.

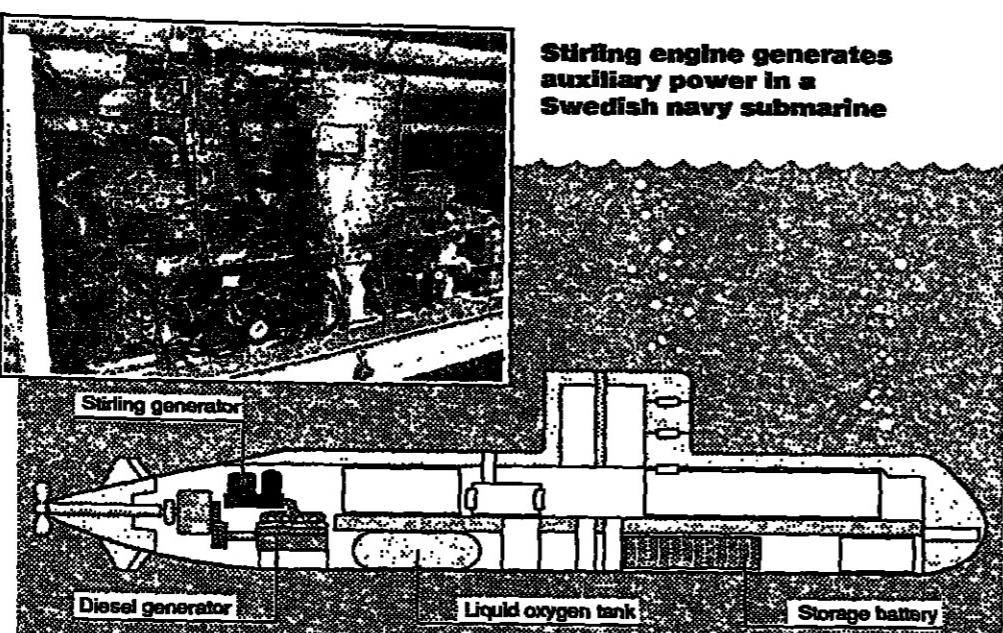
The desire to produce a simple machine with the potential for a long working life resulted in the development of the free-piston Stirling engine (FPSE). These engines have only two moving parts and do not rely on oil lubrication with the attendant problems of avoiding the oil and gas from mixing.

Power from a FPSE is produced through a linear alternator, hydraulics or by use of a pump mechanism. The gas chamber is hermetically sealed so there is no need for a shaft seal. The engine runs cleanly, quietly and is almost vibration free because of the continuous combustion process.

The energy efficiency of a Stirling engine approaches the limits set by the laws of thermodynamics and therefore needs less heat energy to generate a given power output. Conventional forms of power

David Rushby describes how the revolutionary Stirling engine uses energy so efficiently

Making the sky the only limit



Stirling engine generates auxiliary power in a Swedish navy submarine

generation make use of about 33 per cent of their fuel's energy. Unless there is provision to harness the thermal energy generated, the rest is lost through cooling processes and exhaust gases. Using a Stirling engine for generating electricity and thermal energy from a single source, efficiency in excess of 80 per cent can be achieved.

Typical fuel includes alcohol, propane, diesel, coal and agricultural waste. The most environmentally beneficial fuel source is solar energy using a parabolic dish to concentrate sunlight. Solar units incorporate a microcomputer to control tracking, diagnostics, and shutting down the system in an emergency.

Work is being carried out by the Stirling Technology Co (STC) in conjunction with Westinghouse to develop a system capable of delivering 25 kW of electrical power to an electric utility grid. The programme is being funded by the US Department of Energy and is being administered by NASA's Lewis

Research Centre. The prototype system should be operational by 1992 and will have a design life of 30 years. The Department of Energy has projected a cost goal of \$450 a kilowatt, exclusive of the concentrator. STC feels that this is achievable.

Similar research is being undertaken by Cummins Power Generation Inc of Columbus, Indiana, a wholly owned subsidiary of Cummins Engine Co, manufacturers of large diesel engines. Cummins' immediate goal is to develop a 25 kW system which will be marketed worldwide. Ultimately, Cummins has plans for plants producing up to 100MW.

NASA's involvement in the STC project stems from the characteristics common to power generation for space missions and solar terrestrial power generating systems.

By the early part of the next century NASA predicts that the amount of electrical power required for space exploration will grow immensely. Space platforms will need to have

continuous power of hundreds of kilowatts and some duty cycles will periodically consume many megawatts.

The Lewis Research Centre, NASA's primary power technology centre, has identified the free-piston Stirling power converter as a likely source of energy for future space exploration as a result of the success achieved with a 25 kW Space Power Demonstrator engine (SPDE). Studies indicate that a FPSE coupled to a linear alternator could produce an electrical output of 500 kW per cylinder. Five years ago, to achieve 3 kW from such an engine was a big success.

Apart from its involvement with Stirling Technology, NASA is sponsoring development work by Mechanical Technology Inc on a dynamically balanced SPDE for electrical power generation in space. MTI's power module incorporates two engines connected head to head with a common expansion space to provide dynamic balance. Forecasts for commercial

continuous power of hundreds of kilowatts and some duty cycles will periodically consume many megawatts.

applications incorporating Stirling engines range from two to five years, depending on the enthusiasm of the research engineer being asked. Certainly, work is well advanced on power generation and small 4 kW units are operating in India producing electricity. These engines are fuelled by agricultural waste.

According to STC, the first big breakthrough is likely to be in commercial refrigeration, where the initial cost disadvantage can be offset by low maintenance and economic running costs. Units should be available in the next two years, followed by domestic refrigeration units within five years.

Experiments using Stirling engines in vehicles are continuing. The US Air Force initiated an evaluation programme which attracted the attention of fleet operators. The engine's multi-fuel capability, low maintenance costs and improved economy with reduced emissions are obvious attractions for such users.

In Europe, development work has concentrated on military applications. Kochums AB, of Sweden, has successfully installed two V-257R multi-cylinder units in a fully operational Swedish navy Nacker class submarine to generate auxiliary power.

The combustion system of an underwater Stirling engine operates at a constant pressure of 20-30 bar, independent of diving depth, which allows exhaust gases to be discharged from depths of up to 300 metres while the submarine's batteries are recharged.

This is a considerable advantage for conventional diesel-powered submarines which can only remain submerged for 72 hours before having to surface. The low-speed endurance of the Nacker was increased from two or three days to two weeks.

Kochums became involved with Stirling engine development when it purchased United Stirling AB in 1987. United Stirling had been working on several multi-cylinder engines for use in vehicles and in terrestrial solar energy conversion systems.

The main development of Stirling engines is likely to remain in military and space applications where the cost of funding research is not a primary consideration. However, the involvement of such companies as Westinghouse and Cummins in the development of these machines for electricity generation indicates the level of interest for commercial

power generation in the future.

Automated plant left to the experts

ONE OF the first commercial joint ventures to come from the UK Government's Alvey programme of collaborative research into advanced information technology was launched this week. British Gas, SD-Silicon and Safford University Business Enterprises have set up a company, Cogsys, to market industrial automation software based on artificial intelligence technology.

The company's first product, also called Cogsys, is an expert system designed to monitor the operations of complex industrial plants and to provide warnings of possible hazards and advice on areas where efficiency could be improved.

Cogsys is the result of several years' research and development, first under the Alvey programme and then under the umbrella of a cooperative club involving 37 large European companies.

Prototype systems are running at a CMB Packaging Technology factory making plastic bottles in Wantage and at a gas synthesis plant in British Gas's Midland Research Station.

The system runs on DEC Microvax computers. It can analyse several thousand external variables (for example, readings from sensors on factory equipment) simultaneously and almost instantaneously. Using artificial intelligence Cogsys can make deductions about the state of the plant which would be beyond the grasp of human operators. In the extreme case of a computerised plant suddenly going out of control, Cogsys could tell the operators what to do to prevent a serious disaster.

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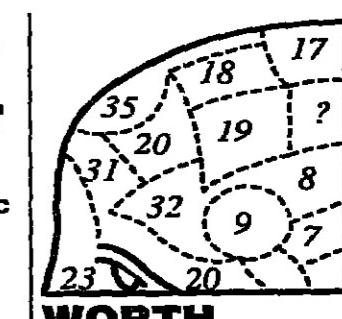
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surfaces without chemical strippers, by using water jets, Lynne McLain writes.

Water at 50 times atmospheric pressure is sprayed at an acute angle to the aircraft surface, forcing its way under the paint and removing it. Instead of toxic chemicals, the only residues are paint particles which can be filtered out of the water.

Clean water replaces the 2.5 tonnes of stripping agents such as methylene chloride and phenol that are needed to strip an Airbus A300 airliner. A new DM 165m (£56m) paint hall to use the "aquestripping" process is being built by Lufthansa in Hamburg for completion in 1992.



COMMODITIES AND AGRICULTURE

MacSharry tells farmers subsidies may be reduced

By Lucy Kellaway in Strasbourg

BRUSSELS will not tolerate a return to the days of ever mounting agricultural surpluses, Mr Raymond MacSharry, the European Community agriculture commissioner, said yesterday.

He warned that unless market conditions improved, farmers would face less generous subsidies next year. However, in the short term the Commission would continue to support the market, buying in meat and dairy produce, he said, and farmers would find their incomes protected.

During a debate in the European Parliament in which Britain MEPs bewailed the fate of British farmers, Mr MacSharry said the chief cause of the glut was overproduction by Britain and Ireland. Production at this rate was not sustainable either in terms of the market, or of the Community's budget.

Mr MacSharry criticised especially butter producers, who he said were continuing to increase their production, sell-

ing their additional stocks to the community, while at the same time spending heavily on marketing substitutes to but-

"Companies are producing butter that they know the Commission will buy, so it is not in their interests to market it," If this went on, he said the Community would end up with 1m tonnes of butter in intervention. "I'm not prepared to tolerate that," he said.

For this year the present problems in agriculture, in milk, in beef, lamb and cereals, could be comfortably met by the EC budget, which he said for 1990 would probably be undershot by about Ecu 1.5bn.

Milk hormone licence refused

By Bridget Bloom, Agriculture Correspondent

THE chequered fortunes of the milk yield-boosting hormone, bovine somatotropin (BST), received a further blow yesterday when the British scientific committee responsible for approving veterinary medicines refused to license a new BST product from the US Monsanto Corporation.

The committee is also understood provisionally to have refused a licence for a second BST product from the other major US manufacturer, the Eli Lilly Company.

BST is one of the most controversial of the new products derived from the gene-splicing techniques of bio-technology. The two US companies, which are leaders in the field, are thought to have spent well over \$250m a year over the last few years on research into

such techniques, much of it on BST.

The companies have applied for BST licences in France, Italy and the UK as well as in the US, so far without success.

An effective ban on the use of BST in the EC is in operation, although the UK is the first member state to refuse a national licence.

Yesterday's decision, announced by the UK Veterinary Products Committee (VPC) which advises the government on the safety, quality and efficacy of veterinary medicines, was heralded a month ago and confirmed yesterday. It is probable that the decision on the Eli Lilly product will be similarly confirmed later.

The VPC said that while it was satisfied on the human safety aspect of the new hor-

mone, it had reservations on some pharmaceutical aspects of the product (and) with aspects of the safety of treated animals."

Mr Robert Deakin, director of Monsanto's animal sciences division in Europe, said yesterday that the company would appeal against the decision. However, because it is not expecting to receive details of the VPC's objections until early October, this may take time.

Mr Deakin said that Monsanto, whose trials of BST in the UK are now in their fifth year, was confident that it could satisfy the VPC. "This product is the first of a new generation and it is entirely appropriate that it is subjected to the most rigorous evaluation for licence," he said.

Prices for grain futures tumble

By Barbara Durr in Chicago

GRAIN futures prices fell across the board yesterday after a production report by the US Department of Agriculture that said wheat and maize would have record yields this year.

The USDA estimated on Wednesday that the 1990 harvest of maize, the most important American grain crop, would rise an unexpected 3 per cent to 8.12bn bushels. Maize yields were projected at a record 121.7 bushels per acre, four bushels greater than had

been estimated last month. The report drove down maize futures prices on Thursday morning at the Chicago Board of Trade (CBOT) by more than 6.25 cents for the September contract and 6.75 cents for the December contract. Analysts predicted that maize futures could go substantially lower in the days to come.

The estimated production of wheat, which already was expected to be a bumper crop, rose a further 2 per cent to 2.76bn from the USDA's grain belt.

The production report shifted upward largely because of excellent growing conditions this summer in the Midwest's grain belt.

AUGUST report. Wheat futures, which are priced in relation to corn because both are feed grains, dropped 5.5 cents in mid-morning trading.

Soyabean futures joined the grain parade downward with a decline of about 4 cents despite a USDA crop forecast of 1.82bn bushels which was essentially the same as last month.

The production report shifted upward largely because of excellent growing conditions this summer in the Midwest's grain belt.

MARKET REPORT

Aluminium resumed its bull trend on the LME yesterday, cash metal closing at \$2,123, the highest level since the end of May last year. In the afternoon the market absorbed profit taking and found support on any dip in prices after rising in the morning on Far East buying, trade short covering and speculative demand. The prospect of a fall in LME stocks over the coming weeks as metal is shipped to Iran and the Far East, coupled with technical tightness caused by a build-up in call option open positions from October through to March, appeared to be the main factors behind the firmness. In contrast copper prices closed

lower, reflecting an easing in September tightness. Current high premiums have attracted physical metal into warehouses, dealers said. Comex prices were falling by midday. "I'm not surprised about the slide," said one trader. "The fundamentals don't warrant these (higher) prices." Nickel was under pressure following news of a tentative settlement at Inco's Thompson facilities, with the current labour contract expiring at the weekend. London cocoa prices advanced on market talk of possible problems with financing Ivoirian cocoa shipments, traders said.

Compiled from Reuters

London Markets

SPOT MARKETS

Crude oil (per barrel FOB) + or -

Dubai \$27.40-7.50w + .75

Brent Blend \$30.50-0.60w + .75

W.T.I. (1 pm est) \$31.25-1.30w + .90

Or predicated (NWE prompt delivery per tonne CIF) + or -

Premium Gasoline \$417.13 + .25

Gas Oil \$265-257 + .62

Naphtha \$337-312 + .6

Petroleum Argus Estimates

Other + or -

Gold (per troy oz) \$363.75 + .25

Silver (per troy oz) \$42.00 + .25

Platinum (per troy oz) \$457.00 + .05

Palladium (per troy oz) \$163.25 + .25

Aluminium (free market) \$214.8 + .70

Lead (US Producer) \$142.25 - .175

Nickel (Free market) \$225 - .20

Tin (Kuala Lumpur market) \$15.24w + .001

Zinc (US Prime Western) \$18.00c

Copper (Five weight) \$104.25p - .043

Steel (Five weight) \$33.00p - .111

Plugs (Five weight) \$1.40p + .40*

GAS OIL - BPE \$/tonne

Latest Previous High/Low

Oct 260.00 254.75 250.50

Nov 259.50 255.00 250.50

Dec 258.25 255.00 267.50

Jan 259.00 250.25 267.50

Feb 259.00 250.25 267.50

Mar 222.00 220.00 220.00

Apr 221.25 219.25 220.00

May 220.00 218.25 220.00

June 219.00 217.25 220.00

July 218.00 217.25 220.00

Aug 217.00 216.25 220.00

Sept 216.00 215.25 220.00

Oct 215.00 214.25 220.00

Nov 214.00 213.25 220.00

Dec 213.00 212.25 220.00

Jan 212.00 211.25 220.00

Feb 211.00 210.25 220.00

Mar 210.00 209.25 220.00

April 209.00 208.25 220.00

May 208.00 207.25 220.00

June 207.00 206.25 220.00

July 206.00 205.25 220.00

Aug 205.00 204.25 220.00

Sept 204.00 203.25 220.00

Oct 203.00 202.25 220.00

Nov 202.00 201.25 220.00

Dec 201.00 200.25 220.00

Jan 200.00 199.25 220.00

Feb 199.00 198.25 220.00

Mar 198.00 197.25 220.00

April 197.00 196.25 220.00

May 196.00 195.25 220.00

June 195.00 194.25 220.00

July 194.00 193.25 220.00

Aug 193.00 192.25 220.00

Sept 192.00 191.25 220.00

Oct 191.00 190.25 220.00

Nov 190.00 189.25 220.00

Dec 189.00 188.25 220.00

Jan 188.00 187.25 220.00

Feb 187.00 186.25 220.00

Mar 186.00 185.25 220.00

April 185.00 184.25 220.00

May 184.00 183.25 220.00

June 183.00 182.25 220.00

July 182.00 181.25 220.00

Aug 181.00 180.25 220.00

Sept 180.00 179.25 220.00

Oct 179.00 178.25 220.00

Nov 178.00 177.25 220.00

Dec 177.00 176.25 220.00

Jan 176.00 175.25 220.00

Feb 175.00 174.25 220.00

Mar 174.00 173.25 220.00

April 173.00 172.25 220.00

May 172.00 171.25 220.00

June 171.00 170.25 220.00

July 170.00 169.25 220.00

Aug 169.00 168.25 220.00

Sept 168.00 167.25 220.00

Oct 167.00 166.25 220.00

Nov 166.00 165.25 220.00

Dec 165.00 164.25 220.00

Jan 164.00 163.25 220.00

Feb 163.00 162.25 220.00

Mar 162.00 161.25 220.00

April 161.00 160.25 220.00

May 160.00 159.25 220.00

June 159.00 158.25 220.00

LONDON STOCK EXCHANGE

Company news again unsettles shares

THE FRAGILE confidence of the UK stock market was jolted again yesterday by another round of depressing news on the corporate front, including the disclosure that the UK Ministry of Defence has asked one major supplier to consider postponing delivery of some vehicle contracts.

The downward screw was tightened further towards the close when Wall Street slipped lower in early trading as Mr Alan Greenspan, the head of the Federal Reserve Board, addressed the Senate Banking Committee.

Although trading volume was still unexciting, traders reported some institutional

activity, mostly on the sell side. After opening steadily, helped by firmness on Wall Street overnight, UK shares began to react, first to gains in crude oil prices and then to disappointing profits news from two of the big names of UK industry and commerce.

In the building and construc-

tion industry, John Laing dealt a further blow by reporting interim profits substantially below market hopes and warning on the dividend outlook. The market's gloom deepened after Rolls-Royce, the aero-engine group, similarly disappointed City analysts with lower profits than expected.

The brokerage analysts returned from meeting the Rolls-Royce board in even less optimistic mood and downgraded forecasts for Rolls' year-end profits.

Pessimism over the trend of UK company profits has deepened in the market this week, with broker downgrades ranging from the leisure and con-

sumer sectors, where analysts

warn of falling domestic building, through the hard hit building and construction industries, and to the broad range of manufacturing industry, which faces both currency and interest rate pressures.

However, shares steadied briefly behind a firm UK bond market as the latest unemployment statistics indicated a continued economic tightening which could speed interest rate cuts, and at mid-session the FT-SE Index, down 10.9, was above its earlier level.

But London's nervousness

was reflected in its sharp reaction to an early fall on Wall Street, and the loss on the

Footsie was quickly extended to just over 16 points in late dealing, before the index settled at 1,527.1, a loss of 15.2 on the day.

Uncertainties over the out-

look for defence spending,

brushed off to some extent

as the developments in the Gulf, were reignited by an announcement from GKN, the engineering group, that the UK Defence Ministry has asked it to discuss rescheduling deliveries of Warrior combat tanks, currently due between 1990-92, to later years. Some other defence issues also eased as analysts began to consider the implications of the Ministry's apparent change of step.

Rolls-Royce upset by figures

ANALYSTS sharply downgraded their forecasts for Rolls-Royce following lower than expected half-year results of £15m. The shares were hit hard in heavy early trading. Turnover totalled 14m shares and the price ended 17% down at 180p.

Mr Ed Wright, of BZW, reduced his pre-profits forecast for the full year by £10m to £230m, as did County Nat-West, and S.G. Warburg cut its estimate for the year from £27m to £260m. However, Hoare Govett, broker to Rolls-Royce, had previously taken a more cautious line and maintained its earlier £280m prediction.

Gloom from the figures increased after the company's morning meeting with analysts, when it was revealed that because of altered accounting procedures the profit was £1m up on what it would have been. The main areas of disappointment were in the aero-gas turbines sector, which saw profits of £85m down from £70m and in interest receipts of £3m down from £5m.

County Nat-West said a strike last year cost Rolls-Royce around £50m, but there was confidence that the next six months would offset the damage and there was optimism over orders from foreign airlines.

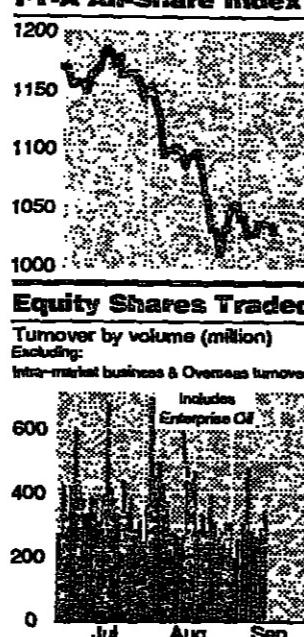
Another casualty

John Laing was added to the ever-growing list of companies in the building and contracting area of the market to report much worse results than expected.

Shares in the north London-based housebuilder fell sharply as the company revealed interim pre-tax profits down some 63 per cent at £7.8m, compared with £21.2m previously. Specialists said the company had written down the value of its land bank, probably by some £1m to £5m. Last week George Wimpey, another of the UK's biggest housebuilders, reported half-time profits down 72 per cent.

A joint transatlantic collaboration by County Nat-West assessing prospects for UK con-

FT-SE All-Share Index



Equity Shares Traded

Turnover by volume (million)

Includes Enterprise Crt

Excluding inter-market business & Overseas turnover

0 200 400 600 800 1000 1200 1400 1600

Jul Aug Sep

gglomerate BET nudged the stock against the wider market trend. It closed 4 up at 22p.

County believes a rerating is looming, for the group's operations have been holding up well, even those areas considered to be most vulnerable.

In an attempt to be conservative, the investment bank has reduced its annual profits esti-

mate to £355m, from £370m,

but said the yield is high and

safe and forecast a net divid-

end for the year of 14.5 to 15p.

Refuge Assurance outper-

formed the rest of the life, rac-

ing ahead 15 to 22p, boosted

by hopes that the company will

be a beneficiary of the new

rules on the treatment of life

options to be announced this

morning by the Association of

British Insurers.

There was also a story that

Athena, the French group

which has a 10.2 per cent stake

in Refuge, would soon launch a

full bid. Italy's Agnelli family

recently acquired a 10 per cent

stake in Pechtobel, Athena's

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INSURANCES

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Greenspan rate hint hits dollar

HINTS OF lower interest rates depressed the US and Canadian dollars yesterday. Sterling was steady for most of the day but slipped against the D-Mark in late trading, ahead of today's news on UK inflation.

The US dollar weakened after Mr Alan Greenspan, chairman of the Federal Reserve Board, told a Congressional banking committee that interest rates will fall if a credible agreement to cut the Federal budget deficit is struck. He said rates will fall as long as markets perceive the agreement as real and not just a goal. He added that the Fed was likely to ease its monetary stance to accommodate changes in the marketplace.

Other comments by Mr Greenspan also tended to weigh on the dollar. He told the committee that there are "all too many problems" in the banking system and that these have grown as banks have experienced a deterioration in the quality of their loan portfolios.

At the London close the dollar was around the bottom of the day's range. It had been firmer before Mr Greenspan's comments, opening in New York at DM1.5925, but then fell through technical support at DM1.5830 and closed in London at DM1.5745 compared with

DM1.5875 on Wednesday. The dollar also declined to Y137.30 from Y137.65, to SF1.3125 from SF1.3125, and to FF1.3725 from FF1.3715. On Bank of England figures, its index rose to 63.3 from 63.2.

The Canadian dollar was hit by selling after Mr John Crow, governor of the Bank of Canada, hinted at an easing of monetary policy. He said that demand in the economy has eased and as "pressures on inflation have become less intense there has been scope for easier monetary conditions". In London the US dollar rose to CS1.1640 from CS1.1625.

Sterling improved against the weak dollar, but lost ground to the D-Mark and other members of the European Monetary System. A rise of 22.300 in August UK unemployment was higher than most forecasts, while an unchanged rise of 10 per cent in July average earnings was

in line with expectations. The data had little impact on the pound however as dealers waited for more news on the British economy today. The most important figures are likely to be on retail prices. Year-on-year inflation was just below 10 per cent in July, but high oil prices are expected to have pushed the rate into double figures in August.

Sterling rose 1.30 cents to \$1.8775 and climbed to Y137.75 from Y136.75. It was unchanged at SF1.4650 but fell to DM2.9550 from DM2.9600 and to FF1.9300 from FF1.9150. The pound's index closed unchanged at 83.7.

The Japanese yen was hit by profit-taking after its recent strong advance. The D-Mark rose to Y137.20 from Y136.70, but dealers in Tokyo suggested that corporate demand for the yen, at the financial half-year, is unlikely to peak until next week.

EMS EUROPEAN CURRENCY UNIT RATES

	Sept 13	Latest	Previous Close
Eurodollar	1.0795	1.0765	1.0698
1 month	1.03	1.0295	1.0146
3 months	1.01	1.0095	1.0046
12 months	10.0	9.9500	9.8500

Forward premium and discount apply to the US dollar.

£ IN NEW YORK

	Sept 13	Latest	Previous Close
Eurodollar	1.0795	1.0765	1.0698
1 month	1.03	1.0295	1.0146
3 months	1.01	1.0095	1.0046
12 months	10.0	9.9500	9.8500

Forward premium and discount apply to the US dollar.

STERLING INDEX

	Sept 13	Latest	Previous
8.30 AM	93.7	93.5	
8.00 PM	93.8	93.5	
11.00 AM	93.7	93.5	
12.00 PM	93.8	93.5	
2.00 PM	93.7	93.7	
3.00 PM	93.7	93.7	
4.00 PM	93.7	93.7	

Commercial rates taken towards the end of London trading. Six-month forward dollar 5.75-5.750pm. 12 Month

10.02-9.95pm.

Moratorium changes: average 1980-1982 Bank of England index 10.50% Average 1983-1984 rates for Sep 12.

* Rates for Oct 12.

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10.02

WORLD STOCK MARKETS

3pm prices September 13

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Composite Prices											
12 Month High	Low	Stock	Div.	Yld.	PE	52Wk High	Low	Cross Prev. Close	Chg/ Prev. Close	12 Month High	Low
37	15	AAP	.48	3.17	10	88.3	82.5	15.4	-2	15.4	14.4
38	15	ABX	.00	1.10	10	100.0	95.0	15.4	-2	15.4	14.4
39	15	ACM	.26	1.25	12	120.0	94.5	15.4	-2	15.4	14.4
40	7	ACM-A	.10	14	138	74	15.4	-2	15.4	14.4	
41	10	ACM-A	.10	13	173	113	15.4	-2	15.4	14.4	
42	7	ACMsp	.01	13	173	113	15.4	-2	15.4	14.4	
43	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
44	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
45	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
46	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
47	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
48	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
49	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
50	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
51	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
52	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
53	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
54	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
55	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
56	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
57	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
58	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
59	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
60	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
61	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
62	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
63	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
64	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
65	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
66	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
67	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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71	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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89	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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91	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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96	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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101	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
102	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
103	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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106	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
107	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
108	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
109	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
110	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
111	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
112	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
113	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
114	14	ACMsp	.01	14	173	113	15.4	-2	15.4	14.4	
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RECRUITMENT

JOBs: Coercing people into practical training could worsen the ills it is supposed to cure

WHICH PRODUCT on the life education? Strange though it may seem, the best answer the Jobs column can think of is petfood.

The similarity is that in each case the creature which directly consumes the product is rarely the same creature that pays for it. So to win wide acceptance, both must be made attractive to two distinct parties whose tastes are apt to differ - the immediate consumers and the separate financiers.

What calls the resonance to mind is a report from Britain's National Institute of Economic and Social Research contrasting the achievements of the British and the French educational systems. The differences are not at top academic level, in the intellectual studies that the educational establishment regards as overwhelmingly its most important activity. The contrasts are in the practical skills the systems develop in young people whose intelligences and interests run mainly in other than academic directions.

By that gauge of performance, West Germany's educators have long done far better than their counterparts in France and the United Kingdom. But the institute's report points out that since 1980 the French have made big strides in

developing the work skills needed by advanced economies, whereas the UK has achieved little if any improvement. The question is how can Britain catch up.

There are two main stands to the challenge. One is to find sufficient money to finance the necessary practical courses. The other is to persuade enough young people not just to take them, but to take them seriously. And the second is by far the harder.

UK education has so far shown scant concern for youngsters whose aptitudes are other than academic. Instead of developing their practical talents, the system largely subjects them to a hash of watered-down scholarly studies. As a result, by the time they reach their teens and are offered a practical curriculum, they have all too often lost interest in studying anything whatsoever.

If a similar problem confronted a petfood company, it would focus on the double-decker market. The solution would be seen to lie in devising a product that direct consumers and separate financiers would both find to their tastes.

Marketing aces in the field tell me that pleasing both is a tricky

business. Unless the pets not only eat the stuff but apparently thrive on it, the pet-owners will never again buy it. The trouble is that a product which really excited the appetites of the direct consumers would be offensive to the potential purchasers. Even so, given enough fresh and deep thinking backed by well directed market research, a successful compromise can almost always be found.

That approach, however, is starkly different from the one the institute and like-minded bodies are mooting for the practical-education problem. Far from focusing on the market or even the product, they seem to have eyes only for the label. They see the solution in employers ceasing to take on young recruits who do not have an approved paper qualification.

To the Jobs column's mind, it is likely to prove quite the reverse of an effective remedy. Instead of heeding the preferences of the direct consumers, it would go over their heads, obliging them to take some practical course on pain of staying out of work. What little I know of psychology suggests that people coerced into training tend to

benefit less from it than those who undertake it voluntarily. Nor is that all.

The coercive element would cushion the purveyors of courses against the need to change them in ways inconvenient to themselves. The likely outcome is exemplified by the fact that the lack of an educational product for children with practical intelligences does not prevent their failure in the essentially academic school-leaving examinations from being attributed to their idle stupidity. Victims of consumer-indifferent training that was in effect compulsory could well share the same fate.

Even youngsters who succeeded in it would not have their career prospects advanced much. While employers' representatives have never seen evidence that A-level grades are predictive of anything, not even of standards attained in degree exams taken three years later.

Although most recruiters are less extreme, they veer to the same cast of mind. In their typical view, practical training given before employment is best defined as: "something done to people who have failed in education."

Since that attitude assumes intellectual thinking to be the

mainspring of all high abilities, it is beginning to seem more likely to worsen than to improve Britain's stock of effective work skills.

For one thing, as I reported last week, experts including academic researchers in such fields as nuclear physics deny that they work by first planning what to do intellectually, then putting the plan into practice. The decisive thinking is somehow inextricably embedded in the doing. For another, neuro-psychologists' studies suggest that much of human ability depends on highly intelligent processes of which our conscious intellects have little awareness, if any at all.

In sum, Britain's work-skills problem can no longer be papered over. It needs to be faced in all its implications, and solved.

JOHN WILLIAMS is a former editor of the *Financial Times*. He now writes on education and training issues.

First on the list is an egg-head on the economics of Japan and the Far East in general, with particular expertise in Japanese bonds and equities market dynamics. Tasks include making presentations to clients throughout Europe, and contributing to published reports. Pay range £25,000-£40,000.

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Michael Dixon

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For further details please contact Julie Byford or Anna Barker on (071) 583 9073 (day) or (081) 579 5376 (evenings and weekends) or send your cv in complete confidence to: 16-18 New Bridge Street, Bloomsbury, London EC4V 6AU. Or fax (071) 583 3900.

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THE SALARY IS EXPECTED TO BE WITHIN THE NORMAL PROFESSIONAL RANGE (MIN. £24,783 PA). (UNDER REVIEW) FURTHER PARTICULARS MAY BE OBTAINED FROM THE REGISTRAR, THE UNIVERSITY, MANCHESTER M13 9PL. TEL: 061-275 2028 TO WHOM APPLICATION (ONE COPY SUITABLE FOR PHOTOCOPYING) SHOULD BE MADE BY 29TH SEPTEMBER, 1990. QUOTE REF: 23/90.

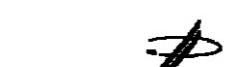
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- * English
- * and preferably Spanish

Salary:

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Willingness to reside in Madrid (Spain)

Letters should be addressed to:
C.M. Capital Markets Holding, S.A.
Paseo de la Castellana 36-38
Edificio Heron - Planta 10 dcha
28046 Madrid - SPAIN
Att: Mr. Alfonso Ramos

DIRECTOR, INVESTMENTS AND TREASURY, MONACO

Company

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Reporting to the Vice President & Corporate Treasurer at corporate headquarters in Monaco, the incumbent will be responsible for:

- Monitoring the corporate liquidity fund (asset allocation, execution of trades)
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Qualifications

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Reply in confidence, with career resume to J.A.M. Vijverberg, Vice President & Corporate Treasurer - TBG Management S.A.M., 3 rue Louis Aurelia, P.O. Box 89, MC98007 Monaco Cedex.



日本人編集記者募集

International Financial Journalism: Japanese writers

The Japanese edition of International Financing Review is looking for experienced, bi-lingual financial journalists to report on European banking and capital markets. The reporters would work from one of IFR's ex-Japan offices — London, Paris, New York or Zurich — and report to the Japanese Edition's editor in Tokyo. IFR's Japanese Edition was successfully launched in June this year, while International Financing Review itself has been operating in Tokyo since the early 1980s. Apart from fully fluent written Japanese and fluent spoken English, the successful candidate will need excellent reporting skills and a good understanding of financial markets. However, further training in international finance will be offered by the company if required. Very competitive salary and benefits packages will be offered to the right candidates. Envelopes should be marked "Japan".

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CREDIT/RISK ANALYSTS

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Leading US investment bank seeks two career-minded high profile graduates (2:1/MBA) who have received formal US or super regional credit training. The duties will include sophisticated computerised analysis of counterparty, product and sovereign risk. Fluency in a second European language is highly desirable. Contact Annette Tassi.

Please send curriculum vitae or telephone. All enquiries treated in strict confidence.

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Prime European bank seeks applications from Part/ Recently Qualified Accountants aged 25-30 years. Duties will include managing and developing the existing accounts division, hence strong interpersonal and computer literacy skills are a prerequisite. It is envisaged that in the medium term promotion will probably be on offer. Contact Annette Tassi.



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Director of European Treasury & Finance

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- A profit-minded leader, with real initiative and drive, and strong professional commitment. Excellent at motivating others, building cohesive teams, and achieving financial targets. Evident potential to become one of the most senior managers in the industry.

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Career prospects are excellent within the organisation and success will be rewarded by early responsibility. If you are interested in learning more, please write in confidence with full career and salary details, quoting reference 4111/ES to Hilary Douglas.

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FINANCIAL TIMES/LES ECHOS

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ACCOUNTANCY COLUMN

Big will be beautiful as Europe opens up

Brandon Gough scorns 'bilious' commentaries which have predicted the decline of the largest firms

DEVELOPMENTS over the past year have put the spotlight on our large accounting firms - particularly the Big Six which are at the apex of the substantial and diverse public accounting and consulting sector in this country.

Some commentators have written biliously about the majors - even in this column. On reflection this is not surprising, because for years the large accounting firms have been tipped for decline. Here are some observations made about us in the past:

- auditing is a declining market, and we will decline with it;
- our partnership structures are inappropriate for the modern business world;
- accountants and consultants cannot co-exist;
- pieces are flaking off to create new niche businesses, and so on.

Well here we are, apparently thriving. In fact, doing too well in the opinion of some observers. What's the real story? What advantages have the big firms created? Are they a good or a bad thing? Where do they go from here?

I believe that the major accounting firms are marked by five characteristics. None of the five, individually, is unique to the majors, but together they make the difference.

The first characteristic is our long-run ability to take advantage of market opportunities. Admittedly we have had the benefit of generally favourable markets for our services, but the big firms did not start out with any unique advantages. We got

big by being better. Contrary to popular belief, most of our growth has been organic. We have expanded our client base by trying to do a better job. In auditing, for example, most advances in professional thinking have been developed in one or other of the big firms.

The second characteristic of the major firms is the effectiveness of the global networks to which we all belong. Geographical expansion by the industrial and financial sector has brought with it a hugely increased demand for cross border professional services: acquisition investigations, feasibility studies, logistic analyses, tax planning, audit and on and on.

Businessmen have expected their accounting firms to provide high-quality service around the globe. Part of today's large firms are benefiting from the vision of their forebears, who put in place the foundations of today's networks.

As a result the major accounting firms are both facilitators of, and beneficiaries from, the globalisation of business activity. One or two commentators have suggested that our global networks give us an unfair advantage over smaller national firms. That is to miss the point. Effective global accounting networks are an essential facility in today's business world - and should not be tampered with in response to narrow national pressures.

The third characteristic of our firms is in the ability, diversity and motivation of our people. If I may say so, we

are remarkably well educated! Three quarters of our total strength are graduates, or professionally qualified, or both. We come from a wide range of disciplines. The average age of the people in my firm is less than 30. Our people have high aspirations.

Our consulting practices are self-sustaining. They are successfully managed by consensus. They relish the edge, but the edge can only be sustained by the right kind of interaction between people at all levels. Each firm's unique culture is a key factor in determining its success relative to the competition.

Our fourth characteristic is our retention of a partnership structure. For years this has been considered out-of-date - inappropriate for a substantial business operating in a competitive environment. Critics have failed to see the difference between partnership style and management effectiveness. Of course we expect our businesses to be managed effectively. But partnership style is fundamental to the way we relate to one another. Partnership is working with other people, rather than working for the business. A sense of partnership, of teamwork and networking is key in retaining the commitment of the people who together create the dynamism in the business.

Our fifth characteristic is our spread of services, most visibly in the growth of management consulting services alongside the original core accounting activities. The accounting firms are now the largest providers of general consulting services. Undoubt-

edly the initial development of consulting was helped by our existing client base for accounting services, but we have long passed the point where that kind of support is necessary.

Our consulting practices are self-sustaining. They are successfully managed by consensus. They relish the edge, but the edge can only be sustained by the right kind of interaction between people at all levels. Each firm's unique culture is a key factor in determining its success relative to the competition.

What about conflicts of interest?

Surely, the critics say, it can't be right for a firm to provide consulting services to an audit client? In reply I say, what's the problem? Where are the examples of auditors covering up erroneous advice given by their firm in a different context? I am quite sure that such risks as exist - and they are pretty small - can be more than adequately handled through the present structures of the big firms.

In summary, then, the major accounting firms have succeeded because of our market awareness, our global networks, the quality, diversity and motivation of our people and our retention of a partnership style of relationship. But the acid test is - are we good for the client and for the wider community?

I do, of course, answer that question with an emphatic "yes." Quite simply, the market needs large firms, because it is only large firms that

have the resources to handle large assignments in the compressed time scales that frequently apply. The same is true of multinational management for 500 to 1,000 people worldwide at its peak. Consulting assignments, mergers and acquisitions, insolvencies may each call for hundreds of people at any one time. So scale is needed simply to get some of these assignments done. And scale also gives the resources to invest in further improving our services and working methods.

Are there enough large firms? Again, I say "yes." Competition is fierce, choice is there, and there are numerous alternative suppliers inside and outside the accounting business for many of the services provided by the big firms.

Should we be allowed to continue and expand our range of services? Of course. The large diversified accounting firms are a major asset for this country. In the 1990s a key success factor for countries and companies alike will be their ability to leverage their knowledge base. The large accounting firms already constitute a mechanism for the provision of knowledge-based advisory services on a scale which exists in no other European country.

As the European market opens up it would be quixotic indeed if this significant advantage were surrendered in response to exaggerated concerns about scale, lack of competition or independence.

Brandon Gough is chairman of Coopers & Lybrand Deloitte.

Divisional Accountant

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TIME: 6.45 pm

PLACE: The Walkers Hotel, Aldwych, London WC2

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The Group's growth has created an opportunity for a commercially aware Finance Director to join the existing main Board of executive and non-executive Directors, assuming full responsibility for the Group's finance function while playing a key role in future developments.

The successful candidate, aged 35-45, must have a proven track record within the industry, combined with a professional Accountancy qualification. As a member of the senior

management team, the applicant must possess an enthusiastic hands-on approach, coupled with the personal presence necessary to succeed in a commercial entrepreneurial environment.

The remuneration package will reflect the importance of the appointment and will include an excellent salary, share options, pension and private medical cover together with an executive car, and relocation assistance where appropriate.

All applications will be dealt with in the strictest of confidence. Interested candidates should forward a full curriculum vitae, including details of present salary package, to Mary Byrne at Stark Brooks Associates Ltd., 2nd Floor, St. James's Buildings, Oxford Street, Manchester M1 6FQ, or alternatively telephone her on 061 236 1212 (office hours), 061 485 7430 (evenings and weekends).

STARK BROOKS ASSOCIATES

Accountancy Recruitment Consultants

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please call

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071-873 3607
Denise Morris
071-873 3199
Richard Jones
071-873 3460
Georgina Harris
071-873 3392

MANAGEMENT ACCOUNTANT

Northampton Area

c. £25,000 + Car

As a major player in a specialised field in the world of leisure our client enjoys an international reputation for excellence and efficiency.

At their offices in Northampton they are seeking to appoint a Management Accountant to take responsibility for their accounting area under the Financial Director.

Probably in your late 20's and ideally ACCA/CIMA qualified, although a part qualification and exceptional skills will be considered, you will be responsible for producing monthly reports and budgets, preparing accounts to audit level for both main and operating Boards, interpreting accounts

and reporting on financial variances and accounting trends.

Computer literacy, man management and effective communication skills are also essential.

Remuneration will be around £25,000 to include an element of profit share. A company car is also provided together with a good benefit package which could include re-location assistance if required.

All interviews will be held with our client but in the first instance please send your full CV to Victoria Philpot.

071-603 8137

PLANNED PRE-SELECTION SERVICES

75 HAMMERSMITH ROAD, LONDON W14 8UZ

**Finance Director****Excellent Package**

sound business judgement and at least 5 years experience in a senior finance role preferably within an international environment. You should be able to demonstrate product knowledge and a practical aptitude in addition to a sound technical skill base, coupled with the capacity to think strategically and independently. Strong interpersonal skills are essential.

Please write enclosing a comprehensive CV with daytime telephone number quoting ref 452 to:

Barry A Oller BA, ACA, Whitehead Rice Ltd,

43 Welbeck Street, London W1M 7PG.

Tel: 071-637 8736

Whitehead Rice

LONDON**£25,000 plus FULL BENEFITS**

CAVIAR HOUSE, an international group of companies specialise in the retailing of fine foods at airports and major cities worldwide.

From its origins in 1950 the Geneva company has become the world's leading caviar importer, producer of smoked salmon and retailer of luxury foods.

Growth and expansion in the UK operation now requires a higher level of financial control for this appointment.

Reporting to the Senior Financial Controller in Switzerland and working closely with the UK General Manager, the appointee will be involved in all aspects of financial

Please write in confidence - with CV to:

Mr Jon Coles
Caviar House Limited
Lawrence Parade, Swan Street, Old Isleworth, Middx TW7 6RJ



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**FINANCIAL DIRECTOR
(DESIGNATE)**

c.£35k + Car + Benefits **West Yorkshire**

Our client is a private, director owned and rapidly expanding company designing and supplying high technology electronics to both television and computer manufacturers. Their current turnover is approaching £20 million and rising. The company has reached an important stage in its growth when strategic decisions need to be taken on future control and direction. The directors are now looking to recruit someone to participate in shaping the future of the company and to specifically:

- develop company financial management to support the next phase of growth;
- devise and implement computerised management information systems;
- oversee the production of regular financial statements including management and statutory accounts;
- manage company funds.

The ideal candidate will hold a recognised accountancy qualification, have experience of the above work and, most importantly, the personal "presence" to make an impact on the future of the business. Future prospects are in line with those of the company's potential.

Apply in confidence, by sending a cv, including salary details, to Trevor Tindell, Executive Selection Division, Grant Thornton Management Consultants, St Johns Centre, 110 Albion Street, Leeds, LS2 8LA, quoting reference C125.

Grant Thornton
MANAGEMENT CONSULTANTS
The U.K. member firm of Grant Thornton International

FINANCE DIRECTOR

To help drive a flourishing service business

c.£40,000 + car **West London**

Above all, this is a job for a Director who runs the finance function, not for an Accountant who happens to be called a director. This highly profitable subsidiary of a major group leads its own specialist sector, turning over £40 million from products which, though intangible, have enormous vitality. The UK Managing Director will expect a real contribution to the commercial decision making process, as well as expert financial guidance; there's an enthusiastic, highly professional young management team to work with and a complex department of thirty-plus to manage, so inter-personal skills are crucial; new management information systems are in place, but their further development, increasingly integrating finance into the business, is a key issue. Financial understanding, analytical strength and the ability to meet tight reporting deadlines – all hallmarks of the top class FD – come into the "sine qua non" category. Ideal candidates, probably in their late thirties, will be qualified accountants, as articulate as they are numerate, with the brain usually associated with a degree. The company's success has been based on the service it provides, so our best candidates will have grown up in a service-oriented environment, where rapid change is endemic and where energy and humour contribute to real achievement. Please send full career details, quoting reference WE 0160, to Terry Ward, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 071-439 4581.

WARD EXECUTIVE
LIMITED
Executive Search & Selection

Group Financial Controller

Central London

c.£50,000 + Bonus + Car

Our client is a highly profitable UK PLC operating in a range of property and asset based finance markets. Their impressive history of sustained growth and innovative management style provide a strong platform for further organic and acquisitive growth.

Leading a small central team, the successful applicant will be responsible to the Group Finance Director for management and statutory accounting, budgets and long range plans, group taxation and treasury. He or she will be expected to contribute significantly to the commercial strategy of the business, working closely with the Group Board on the evaluation of acquisitions and other business development opportunities.

MP
Michael Page Finance
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

BBC NETWORK TELEVISION

Head of Accounting Services

Salary c.£34k plus car

Any organisation that has a budget of £250 million per annum needs top quality financial managers.

When you discover that our organisation, BBC Television, is also one of the largest producers of television programmes in the world, and that it is operating in one of the fastest moving industries in the country, you will appreciate that we expect not only first class professional ability from our financial executives, but also excellent managerial and communication skills.

The Chief Accountant Television is currently looking for an experienced professional to lead his Accounting Services team. He wants an energetic and imaginative individual to take responsibility for the operation and development of accounting systems and to provide high quality financial information and advice to Senior Managers and Programme makers throughout Network Television.

BBC
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SURREY **c.£40,000 PACKAGE (NEGOTIABLE)**

Financial Controllers

Following extensive restructuring, this major nationwide organisation, with turnover in excess of £200m, is embarking on a programme of substantial commercial development. The establishment of a decentralised finance function in its project offices, each of which has a turnover in excess of £30m, will play an important role in successfully achieving corporate objectives.

Each Financial Controller will be a key member of the office management team reporting to the office Managing Director. Key initial objectives will be to strengthen the finance team to provide timely and accurate financial and management information and support the ongoing development of the business. You will be expected to provide input to the implementation of a new IT strategy which will enable greater local financial control and accountability.

Candidates should be qualified accountants with broad financial and management accounting skills.

Coopers & Lybrand Deloitte **Executive Resourcing**

Production Accounting Manager
Ensuring success on a worldwide scale

To £30,000 + Car **Kent**

Abbott Laboratories is one of the world's leading healthcare companies. Our success is a result of our strong and continuing commitment to the discovery and development of a broad range of human healthcare products and services.

With global sales amounting to over \$5 billion, our UK subsidiary currently contributes sales of more than £100 million. From our advanced manufacturing base in Queenborough, Kent, we supply Chemical and Pharmaceutical products for both the UK and export markets. To take overall managerial responsibility for production accounting activities, we are now searching for an innovative and experienced accounting professional to join us.

Managing the 7-strong Queenborough accounting team, you will monitor manufacturing performance including variance analysis and inventory control. On a day-to-day basis, you will liaise closely with the Technical Director and senior Production Managers, with direct line reporting to the Financial Controller.

A qualified accountant – ACCA or CIMA – with sound knowledge of production accounting, you will ideally bring some management experience to the role. Excellent communication skills, energy and drive will be prerequisite.

You will enjoy in return an attractive salary backed by excellent large company benefits, including a car and relocation assistance as appropriate. The rewards for high achievement could also include career development opportunities in the UK and overseas.

To find out more about this challenging role and about Abbott, please forward a full cv or telephone Louise Barrett, Personnel Manager, Abbott Laboratories Limited, Abbott House, Moorbridge Road, Maidenhead, Berkshire SL6 8JG. Telephone: 0628 773355.

ABBOTT

THE LEADING HEALTHCARE COMPANY IN THE WORLD

Financial Controller

London **c.£35,000 + bonus + benefits**

The life assurance subsidiary of a leading banking and financial services group has recently established an office in London in line with its positive commitment to expansion. Whilst depending initially for distribution on the existing bank network, the company intends to develop its business rapidly through a range of other distribution channels. This will be backed by a high level of quality service and support.

In order to back up their programme of expansion, the company seeks to recruit an experienced finance professional to take overall responsibility for the finance function. Reporting directly to the UK Director, the Financial Controller will be responsible for all aspects of financial planning and control and for developing the full range of accounting and reporting procedures. As an integral part of the senior management team the successful candidate will also play a significant role in formulating and implementing corporate strategy.

Candidates will be qualified accountants with a minimum of three years experience gained within a UK life office. They will have a good understanding of regulatory issues and requirements as well as the ability to take an active lead in controlling the business.

This opportunity offers the rare chance to be involved in the start-up of a dynamic and fast moving business. The position carries a generous remuneration package, together with excellent benefits and relocation expenses where necessary.

We intend to discuss all applications with our client – candidates should specify any organisations to whom they would not wish their papers disclosed.

To find out more please contact Charles Ritchie on 071-939 5190 or write to him enclosing CV and current salary details, quoting reference D/1088 at:

Executive Selection Division
Price Waterhouse
Management Consultants
No. 1 London Bridge
London
SE1 9QL

Price Waterhouse

Associate Director Internal Audits

c.£50,000 + Car and executive benefits **London**

Our Client, a major UK retailing group, is a progressively managed organisation, with considerable emphasis placed on improved financial control, working practices and codes of conduct.

This new position, reporting to the Group Finance Director, provides a high profile point of entry to the Group and career potential to a senior financial generalist role. Managing a small, flexible, high calibre team, the Associate Director of Audits will establish and maintain an effective audit of control systems and management processes.

Applicants should be highly motivated Chartered Accountants with at least ten years' post-qualification experience, including substantial audit responsibility at a managerial level, preferably with a major professional

firm. Sound leadership and management skills coupled with vision, drive, mental alertness and technical discipline, are the attributes that best describe the person we seek.

A generous package of executive benefits supplement an initial salary level of c.£50,000, plus car and annual bonus.

In order to expedite the selection process, please send or fax your CV to Carrie Barnes, Juniper Woolf Consulting Partners, Gemini House, 180 Bermondsey Street, London SE1 3TQ. Telephone: 071-357 7141. Fax: 071-407 6176.

Juniper WOOLF

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Financial Controller Financial Services

to £40,000

Outstanding career prospects for ambitious, young finance professional with this dynamic, international financial services group.

THE COMPANY

- ◇ Highly profitable division of well established consumer-oriented financial services organisation entering exciting period of change and growth.
- ◇ Large client base and expanding product portfolio.
- ◇ Young, highly motivated professional management team, strong financial base, vigorous development plans.

THE POSITION

- ◇ Key member of management team reporting to Director of Finance. Responsible for all financial and statutory reporting for group companies. Ad hoc financial analyses and projects for M.D. and F.D.

Thames Valley

Please reply in writing, enclosing full cv,
Reference 19J/517
Orion House, Grays Place, Slough, SL2 5AF



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BRISTOL • 0272 308659 • GLASGOW • 041-204 4334 • HONG KONG • (852) 5 217133

Finance Director London Transport

Substantial Package + Bonus

London transport has the vital responsibility for providing London's public transport through its subsidiaries, London Underground, London Buses and the Docklands Light Railway. It is answerable to the Secretary of State for Transport.

THE COMPANY

- ◇ 42,000 employees. Revenues in excess of £1 billion.
- ◇ Strongly established, sophisticated finance function. 150 staff reported.
- ◇ Autonomously managed but close liaison with Department of Transport.

THE POSITION

- ◇ Totally responsible for finance function covering Finance, Audit, Pensions and Administration.
- ◇ Major emphasis on project finance, project accounting and information technology.



Central London

Please reply in writing, enclosing full cv,
Reference J9927
54 Jermyn Street, London, SW1Y 6LX



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FINANCIAL CONTROLLER

DO YOU HAVE PROPERTY OR SERVICE SECTOR EXPERIENCE?

Birmingham

From £35,000 + Bonus + Car

Our Client is one of the UK's leading Property Consultants with a name synonymous with quality and professionalism. Central to their ongoing success of their Property Management Division is the effective management of its financial systems and procedures, and it is against this background that they wish to appoint a Financial Controller.

You will assume front line responsibility for the effective management of the busy finance function. Working closely with a small team of dedicated staff, you will be tasked with ensuring that the function has effective systems and procedures in place to support the highest level of client service. To this end, responsibilities will include the effective "hands on" financial management of the Division and developing procedures appropriate for operational control and profit maximisation.

To succeed in the role, you will be an effective and determined 'team player' favouring an approachable, informal style of management. It is essential that the appointee has presence and the ability to instill confidence in clients and internal personnel at all levels. Experience of the Property Management Sector would be highly advantageous. This is a high profile role and one destined to grow with the business.

Interested applicants are invited to send a full curriculum vitae and salary details to Steven French, quoting reference B/307/90.



Peat Marwick Executive Selection

Peat House, 2 Cornwall Street, Birmingham B3 2DL.

Deputy Finance
Director

London

To £40,000 + Car
+ Benefits



Our client, a subsidiary of a major blue chip PLC, is a world leader in its field of project management. Dynamic leadership coupled with innovative marketing strategies has been effective in producing accelerated organic growth, both globally and in the UK.

A recent increase in demands on the finance function has generated the need to augment the management team with the appointment of a Deputy Finance Director. Reporting to the Finance Director, the appointee will be primarily responsible for the financial management of the group's operations. This highly proactive role encompasses the development and implementation of group systems, computerisation, treasury management, and active participation in the strategic planning process. In addition, the successful applicant will be expected to actively contribute to the development of the group through a commercial and practical approach.

This opportunity will appeal to a qualified accountant, in the age range 33-38, with a record of hands on achievement, and relevant experience in a multi-site international environment. The ability to liaise with professionals at senior levels, impartially assess organisational problems, and constantly adapt to a fast moving and challenging operation, is a prerequisite.

The rewards include an attractive remuneration package, together with fully expensed company car, large company benefits and the opportunity to develop a stimulating career within this high profile international group.

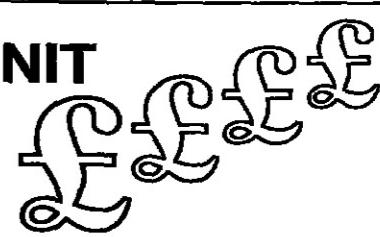
For further information in strict confidence contact Brian Hamill on 071-287 6285 (evenings and weekends on 071-627 4974). Alternatively, forward a brief résumé to our London office quoting Ref: BH 1159.

WALKER HAMILL
Financial Recruitment Consultants
29-30 Kingly Street
London W1R 5LB

Tel: 071 287 6285
Fax: 071 287 6270

HEAD OF ACCOUNTING UNIT

A stimulating, challenging opportunity to apply your accounting and management skills



This is a challenging opportunity for a professionally-qualified accountant in the Inland Revenue, and we are not talking about the assessment and collection of taxes. Instead you will be running the Accounting Unit in a £1.5 billion organisation.

We are aiming to appoint someone to head up 90 staff in our Accounting Unit which is based in pleasant surroundings in Worthing.

The starting salary will be in the range of £27,871 to £35,720 with a subsequent performance package taking the salary to £41,650.

You would lead and manage the Unit which is responsible for:-

- Preparing the Department's annual accounts.
- Maintaining the Department's accounting and budgeting systems.
- Developing these systems to meet future needs.

The Government has launched its initiative on "Next Steps" agencies and you will, as Project Director, be responsible for ensuring that the Department's accounting and budgeting systems are developed on commercial lines to accord with these requirements.

You will require energy, enthusiasm, commitment and organisational and management skills. You will need to divide your time between Worthing and the Central London Head Office.

Applicants must hold a recognised accounting qualification with several years' relevant post-qualification experience and be familiar with the latest computer systems and techniques. Prospects for advancement are good. For an informal discussion phone Paul Willingham on 071-438 6724.

For further details and an application form (to be returned by 19 September 1990) contact the Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1JB, or telephone Basingstoke (0256) 468551 (24-hour answering service). Please quote ref: G/8581.

An equal opportunity employer



PLC Group Secretary

£70,000 package + car and relocation

East Midlands

Our client is a highly successful £600m turnover international PLC. Led by an imaginative management team, the Group is increasingly looking towards international growth both by acquisition and organically.

The Group Secretary, reporting to the Finance Director, is a key member of the executive team leading the negotiations for acquisitions and international business agreements. There is a clear responsibility for the accuracy and effectiveness of all contracts, particularly ensuring that they embody group commercial objectives. As Group Secretary there is an opportunity to influence Board discussions through attendance at Board Meetings in a Group which thrives on open management style.

Candidates, CIS, CA or qualified lawyers, will come from a group secretarial role in a multi-national plc, preferably with knowledge of US or Latin American or European business practices. The person appointed must be a high achiever with the energy, determination and international outlook that matches the dynamic environment of this Group.

CLARK WHITEHILL
Search and Selection

For further information, please contact
Jeff Aldock, Clark Whitehill Consultants Limited,
25 New Street Square, London EC4A 3LN.
Telephone: 071 353 1577. Fax: 071 583 1720.

Corporate Development Manager

A Key New Banking Position

Excellent Salary + Car + Banking Benefits

Our client is a long-established UK banking subsidiary of a major international financial group. It has built a strong position in the UK mortgage, consumer finance and savings markets, and has an expanding commercial loan portfolio. The bank's Head Office and branch network is concentrated in the southern counties of England.

The bank has ambitious growth and diversification objectives, and in order to strengthen the planning and development process, the new position of Corporate Development Manager has been established reporting directly to the bank's Managing Director. Key tasks will include the analysis and selection of new growth strategies, the assessment and monitoring of the bank's current operations, the appraisal of the bank's financial structure and the effects on assets and liabilities of changing economic conditions, and substantial participation in the ongoing planning process.

As the successful candidate, you will be a

graduate with an accounting qualification, and will have had experience in the planning and corporate development function in a UK financial services organisation. You will be familiar with planning and development techniques and processes, including the use of computer-based modelling and analytical methods, and will have a keen analytical mind with excellent verbal and written communication skills.

The appointment will command an attractive salary and the benefits will include a subsidised mortgage and a car. The position is based in an attractive area of southern England, and where appropriate, assistance will be given with relocation costs.

If you have the experience and qualities required and wish to be considered for this appointment, please write in confidence enclosing a CV and details of current remuneration to Douglas Austin, Ref: 7172, MSL International (UK) Limited, 32 Aybrook Street, London W1M 3JL. Tel: 071-487 5000.

MSL International

COMMERCIAL DIRECTOR DESIGNATE AN OUTSTANDING OPPORTUNITY FOR A YOUNG MANAGEMENT ACCOUNTANT

NORTH EAST

c£28,000+CAR+BENEFITS

This position offers significant career development within an autonomous subsidiary of a major UK plc. The business specialises in the production of high volume, high quality components for blue chip clients within the consumer packaging industry. The prime role is to be responsible for the total financial function of this autonomous plant. Major emphasis will be placed on strategic development, budgeting, planning and forecasting. A major requirement is the ability to develop through finance into a broad range of commercial issues. Candidates will be graduate qualified accountants aged 27-30. Experience in a manufacturing environment preferably FMCG is essential, together with a sound technical base. Some commercial experience would be advantageous. This is a highly proactive role, requiring well developed personal skills, as customer contact will be an integral part of the envisaged appointment. A relocation package will be available.

For a confidential application form telephone LORNA DINNING on Tyneside (091) 261 6940, or forward a comprehensive CV with full salary details to Northern Recruitment Group, Vine House, Vine Lane, Newcastle upon Tyne NE1 7PU. Please quote reference number CLD1045.



FINANCE DIRECTOR

NEW ROLE

GREENFIELD OPERATION

NORTH EAST

TO £35,000+QUALITY CAR+BONUS+BENEFITS

Major recent restructuring within this autonomous subsidiary of a major UK plc has resulted in the relocation of its substantial manufacturing base to the North East, thereby consolidating its operations. As leaders in the manufacture of plastic containers for the pharmaceutical industry, substantial capital investment will ensure fast growth in the market place. Reporting to the Managing Director, the successful applicant will be responsible for finance, systems and administration. Prime tasks include systems development, both financial and manufacturing, preparation of period management accounts, budgeting, strategic planning and forecasting. Candidates aged 30-35 will be graduate qualified accountants with systems development experience, particularly in manufacturing areas, and ideally some knowledge of acquisitions. Personal qualities of drive, energy and enthusiasm are prerequisite for this demanding new role.

For a confidential application form telephone LORNA DINNING on Tyneside (091) 261 6940, or forward a comprehensive CV with full salary details to Northern Recruitment Group, Vine House, Vine Lane, Newcastle upon Tyne NE1 7PU. Please quote reference number CLD1046.



UNIQUE OPPORTUNITY FOR YOUNG ACA

c£25k + BENEFITS CITY + INTERNATIONAL TRAVEL

This is an exceptional opportunity for a young ACA to join an established international organisation as a forensic accountant.

Specialising in the field of investigative accounting and litigation support you will be based in the City and would enjoy worldwide travel. Each assignment is varied and interesting enabling you to develop your analytical, professional and communication skills.

Initially working on joint assignments you will quickly be given every opportunity to develop your knowledge and you will ultimately be involved in the development of future work for the international practice.

Above average accountants with initiative and who are eager to develop their professional skills should send C.V. to:

Campos & Stratis
3rd Floor
17 Devonshire Square
London EC2M 4SQ.
(No Agencies)

Finance Accounting Manager

Our client, an independent major force in the Communications industry is recognised and respected for providing innovative network solutions all over the world.

This new position of Finance Accounting Manager has been created to provide and communicate vital business information which will help shape the future of the company's operation in the UK.

The successful candidate, who will be a senior manager reporting to the UK Financial Director, will manage all resources connected with Payroll, Cashier and Bought Ledger functions, with the prospect of additional management responsibilities within 6-12 months.

Key tasks are the preparation of UK and USA management accounts, financial analysis, supporting schedules, P&L, forecasting and cash flow management. The candidate must be a finalist or qualified in CACA or CIMA with financial analysis experience. You should also be familiar with the latest computerised financial modelling tools, spreadsheets and the application of data in wider commercial issues. Equally important you will possess the appropriate management skills together with the ability to influence at all levels within the Company. In addition to an attractive base salary and comprehensive benefits package our client offers an intensive personal development programme aimed at enhancing your skills.

£24k
BASED IN
THAMES VALLEY



For a confidential discussion please telephone PHIL FOULKES on Reading (0734) 509 151 (after hours answer phone), quoting reference no: 90/24. Alternatively write to him at Professional Search and Selection Ltd, 24-26 Queens Road, Reading, Berkshire RG1 4AU.

CONTROLLER FOR EUROPEAN CO-ORDINATION CENTER IN BRUSSELS

SnyderGeneral makes, sells and services Air Conditioning, Ventilating, Air Filtration and Air Pollution Control products.

European sales are over USD 200 million, generating high profit.

European co-ordination center now set up in Brussels.

SnyderGeneral seeks a highly qualified Controller for Europe with 10 years experience in production, cost control, international tax planning and acquisitions. Should be multi-lingual.

Excellent pay package.

Send CV to SnyderGeneral Netherlands BV, P.O. Box 7928, 1008 AC Amsterdam, The Netherlands, for the attention of Mrs. L.C. Mul.

SnyderGeneral

Financial Controller

North West

£35,000 + Car

Our client is a highly profitable PLC, engaged in property development and investment, predominantly in the UK. Their northern property portfolio has a capital value in excess of £250m.

A Financial Controller is now required to assume full responsibility for all financial aspects of their northern business. Key areas of involvement will include the re-organisation of control and reporting structures and the rapid development of computer-based systems. As a member of the regional management team, the individual must be fully capable of participating in the overall commercial management of the business.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL CONTROLLER - SOUTH WEST

£25,000 + 2 LITRE CAR

Subsidiary of Expanding PLC

Fast Track Commercial Environment

This is an outstanding opportunity to join a recently acquired subsidiary of Eurocopy PLC, a highly successful and rapidly expanding quoted company, which is one of the United Kingdom's largest independent suppliers of photocopying equipment.

Reporting to the local finance director you will lead a small team responsible for the accounting and financial control of the subsidiary company. Key tasks will include the timely production of financial and management information, budgeting, capital expenditure control, systems development and enhancement.

Candidates should be qualified accountants of graduate calibre, probably aged 25 to 32, with a strong commercial approach. Good computer skills and a hands on management approach are further requirements for this key position. In addition you must be highly motivated with strong leadership and management abilities and be able to demonstrate first class technical and interpersonal skills.

This is a high profile role within this acquisitive group and prospects are limited only by individual ability.

Please apply in writing under private & confidential cover to:

Sorley Greig - Finance Director,
Equipu Plc, Ashridge Road,
Bristol BS12 4QU

Euro
Recruitment

MIDLANDS

£50,000+GENEROUS BENEFITS

DIRECTOR OF FINANCE

This highly successful and ambitious financial services business aims to be the leader in its field in the Midlands within a three year time span. Its recent enviable record demonstrating the ability to outperform the majority of its competitors stems from a combination of focus and drive from a strong general management group, led by the Chief Executive who is both progressive and innovative. Emphasis has been placed on marketing, retailing, information and change management in what has predominantly been a conservative business sector.

The organisation now needs the support of a strong Director of Finance to lead the finance function in the general management team. He/she will ensure that not only are the necessary financial and management information controls maintained during a period of rapid expansion and change, but also that there is a major input into the strategic planning and development process of the business.

You will probably be around 40 years of age, a qualified accountant who is commercial in nature, a strong man manager and communicator, and one who has the necessary innovative approach to contribute to the business development process and to challenge the Chief Executive on key issues when necessary. Your background will demonstrate rapid career development probably within the retail sector financial services field.

Please send full personal and career details, including current remuneration level and day time telephone number in confidence, to John Elliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 43 Temple Row, Birmingham B2 5JT quoting reference JE83.

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INTERNAL CONSULTANT

New proactive role with
progressive UK Group

INTERNAL CONSULTANT

South
Yorkshire

£30k + bonus
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An active policy of strategic growth has enabled our client to develop from a strong core activity into new business sectors, making it a major player in the provision of services to industry. This philosophy, together with a commitment to the highest standards of quality and customer service, is reflected in its excellent profit growth record and turnover approaching £100m.

For this new senior management appointment, reporting directly to the Financial Director, a positive approach is required to meet the challenge of a high-profile role. Your initial brief will be to develop an appropriate strategy and methodology. Your small team will undertake a critical appraisal of organisational performance, making recommendations that will enable the Group to further improve operational efficiency and setting standards of best practice throughout all areas of the business.

You will be a qualified Accountant or MBA, commercially astute, with the enthusiasm and determination to excel in this demanding role. A degree of personal mobility will be required, primarily into the North and Midlands. For the right candidate prospects for progression, particularly into general management, are excellent.

To apply, please contact Jackie Hardisty at our Leeds office.

Ref LD256.



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Finance Director Designate

c£50,000 + car + benefits

Kesperny Ltd is a well-established financial futures and commodity broking house that provides highly esteemed service to both private and professional clients.

As a result of sustained expansion and thorough reorganisation, under the supervision of the Chief Executive, there is now identified a need for a Finance Director Designate.

The role has responsibility for all aspects of the Group's financial functions which will include long term strategic/financial planning as well as statutory and management reporting.

Main Board appointment is expected to occur within 18 months.

The successful candidate will be a graduate qualified accountant whose career to date evidences both in-depth financial services experience in addition to team building and financial systems development.

In the first instance, interested applicants should send their details to Steve Hunt of the Fleet Partnership who is advising on this appointment.

the fleet partnership

Financial Recruitment Consultants, 37/41 Bedford Row,
London WC1R 4JH. 071-831 1101 (24 hours)

PARLEZ-VOUS FRANCAIS?

Our client is a rapidly expanding hi-tech group, based in the UK, who urgently requires an ACCOUNTANT to manage the finances of two of its leading subsidiaries in PARIS.

As well as ensuring the prompt production of the monthly accounting and management information package, the successful applicant will be responsible for the preparation of cash flows and budgets, safe custody of inventories and the design and implementation of systems.

Fluent French and a knowledge of French accounting principles are essential. Previous experience of working in France is desirable.

If you are interested in this excellent career opportunity, then please write, in the first instance, to David Stadden, RA Advertising, Ames House, Kings Cross Lane, South Nuffield, Redhill, Surrey RH1 5NG

FINANCIAL DIRECTOR

Engineering
West Midlands
Package up to £45,000 + car

OUR CLIENT, the subsidiary of a well known plc, manufactures a wide range of components for customers both in the UK and overseas. A forceful and energetic financial executive is now required to head up the accounting function.

Reporting to the MD, the person appointed will need to review and upgrade the existing systems and procedures, improve financial disciplines, advise the Board and make a significant contribution to the development of the company.

Aged 30 to 50, candidates must be ACMA or ACCA with at least five years experience in financial management, ideally in the engineering industry. They must be thoroughly versed in the preparation and interpretation of financial and management accounts, and have detailed experience of standard costing, cash and credit control, systems development and computers. The ideal candidate will have a proven track record in financial control and innovation, coupled with good all round commercial acumen.

The remuneration package is negotiable and includes a profit related bonus, a company car, pension scheme and medical insurance.

Please write or telephone for an application form or send a detailed CV quoting Ref: PBM/454/DJD to David Dewhurst at the following address: PA Consulting Group, 6 Highfield Road, Edgbaston, Birmingham B15 3DJ. Tel: 021-454 5791.


Creating Business Advantage
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EMI MUSIC INTERNATIONAL
Finance Manager

The Company: A member of the worldwide EMI organisation, EMI Music International markets, manufactures and distributes in 15 countries throughout South East Asia, Australasia, South Africa and Latin America.

The Role: Reporting to the Finance Director - EMI Music International, and responsible for:

- financial analysis, planning & control of a major international business
- identification of key local business issues and assessment of their impact at Sector and worldwide Group level
- advising and assisting territorial management in the development of established and profitable business
- identification and evaluation of proposals for new ventures and acquisitions


London

development of financial management expertise and initiative at country level

- The Candidates:
- aged 28-35, qualified accountants, probably graduates
 - previous experience in international companies in the FMCG and Service sectors
 - bright, analytical team players with first-class personal communications
 - at least one language other than English desirable

Candidates should write in the first instance to Elizabeth Parry at the address below, enclosing their CVs. An excellent salary will be negotiated with the successful candidate and the position carries the usual large company benefits.

Appointments Advertising
also appears
on page 20

Regional Audit Manager - Designate

Europe, Africa, South America, Middle East
Major US multinational seeks next generation of financial managers for subsidiaries throughout Europe and worldwide
BRUSSELS
**£40-45K
Tax Efficient**
**Plus Benefits
Plus Car**

This company has manufacturing operations in most European countries. With 40,000 employees in this region and sales of US\$3.5 billion - opportunities for achievers are unlimited.

The Brussels Audit team is seen as the priority route for promotion into these roles. It has 15 members, drawn equally from public practice, industry and commerce. This active policy of Internal Advancement has resulted in several promotions to middle and senior management (line functions) in the last year. Due to a recent promotion, they now seek an Audit Manager.

Based in Brussels, and initially reporting to the Regional Audit Manager, the successful candidate will be groomed for succession in the near future. You will be responsible for supervising professionals in the conduct of financial and operational audits, as well as assisting in the management of the Brussels regional office, including budgeting, scheduling, training and recruiting.

Candidates should be graduate Chartered Accountants or hold an MBA degree, aged 33 years plus, and have experience of both auditing and line management. Fluency in English and at least one other language, along with a willingness to travel (40% content), are required.

This is a high profile appointment, dealing with top-level international management. Remuneration will include an excellent tax efficient salary and a fully expensed company car.



Insurance Accountant

c£28,000 + Car
City

Our client is the European arm of a dynamic Japanese insurance company, forming part of one of the world's largest financial services organisations. Development plans and expected growth in European markets in the 1990s have created the need to strengthen the finance team by recruiting a qualified accountant. Reporting to the Chief Accountant, the successful candidate will assume responsibility for all management reporting and financial matters, including:

- * Management accounts and reporting to Head Office.
- * Statutory and regulatory reporting.
- * Systems development.
- * Control of investment accounting and


Michael Page Finance

 International Recruitment Consultants
 London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
 Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL CONTROLLER

c£35,000 + Car
Derby

Our client, Blue Circle Property Services, is a highly successful operation offering a comprehensive range of services to the group.

As a result of the internal success and development, the operation is now embarking onto a highly commercially orientated business programme, marketing its services to external clients.

In order to strengthen resources, a new role of Financial Controller has been created. Reporting to and working closely with the Director, the role will encompass the total responsibility for the finance function. The major initial thrust will be the development and implementation of effective performance measures and controls. The position will require a high visibility and considerable involvement with operational executives to assist the commercial development of their services.

Candidates must be qualified accountants with management experience, preferably gained within a professionally managed service environment. A close involvement in the development, implementation and monitoring of detailed operational plans is essential, together with the innovative skills and commitment necessary to make a significant contribution to both the commercial and financial management of the operation.

Our client can offer a highly attractive employment package including company car and generous large company benefits. The position offers an excellent senior level opportunity to contribute at an exciting development stage of the operation.

Please apply in writing quoting reference N/16/90 with full personal, career and salary details to Chris Scott.


Peat Marwick Executive Selection

St. Nicholas House, 31 Park Row, Nottingham NG1 6JR.

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ITS • Intertrade Scientific
• Corporate

GROUP FINANCIAL CONTROLLER
Competitive and flexible salary
Munich

Our company, a recognised leader in its field, markets specialised high technology products to end users in Europe. Based in the Corporate Head Office and reporting to the President, the Controller will take responsibility for:

- Co-ordination of group consolidation and reporting
- Budget preparation, review and control using goal settings and performance analysis
- Internal control systems and procedures throughout the group
- Treasury

The successful candidate should be:

- A qualified accountant ideally with experience of financial management and audit either in industry or public practice
- Capable of working with U.S. and European management and liaising with Financial Managers in four European countries
- Travel throughout Europe is essential
- Experienced on PCs and Lotus 1,2,3 or similar packages
- Fluency in English is essential
- Knowledge of U.S. reporting should be an advantage

This is an ideal role for a motivated accountant with industrial experience to gain a sound and varied European background.

If you are interested in this exciting opportunity, please apply with detailed C.V. (plus photo) to:

ITS • Intertrade Scientific
• Corporate

 Mr. Wolf Erben, President
 Bonzstr. 28, 8033 Puchheim/Munich
 West Germany

alternatively, telephone us on Monday from 1400 - 1700 on (089) 80085-41.
 We are looking forward to your application!

FINANCIAL CONTROLLER

Watford £35,000 + Car + Benefits

Our Client is an extremely successful Public Limited Company with an outstanding growth record. It is the leading IBM Midrange Systems Software House operating through its 12 Branches in the UK and overseas subsidiaries.

They now require a Financial Controller to head a small Head Office team and to work closely with the subsidiaries in developing and controlling the flow of financial and commercial information to the main board. Duties will include the key areas of consolidation and Board presentation, budget preparation and monitoring, treasury and cash management.

Applicants should be qualified accountants, aged at least 30. The ideal background will include plc exposure with a sound knowledge of computers and computer systems, with special reference to the development and application of management information systems.

If you feel you have the appropriate skills and experience, write enclosing a current curriculum vitae to:

Sieff Davidson,
 22 Oaklands Gate, Northwood, Middlesex HA6 3AA
 Quoting Reference: SD/B136

FINANCIAL DIRECTOR (DESIGNATE)

c £30,000

We are a small, successful business to business publishing company in Central London. Owing to recent expansion we are seeking a self motivated and commercially aware accountant to join the Executive team. We are backed by a major financial institution and have ambitious plans for the future.

You will have overall responsibility for the company's financial and administrative functions and we envisage the role will grow in proportion to the growth of the business. A board position is envisaged in the future.

The ideal candidate will be a qualified accountant aged between 29 and 35 with extensive managerial experience. An understanding of publishing would be advantageous as you will be expected to provide a major contribution to our future commercial development.

The salary package will be competitive dependent on age and experience.

Please send a comprehensive CV including current salary to Jackie Wild, Hutton Wild Communications Ltd, 63 Charterhouse Street, London EC1M 6HJ.

HUTTON WILD

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 + Car

C. London

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100% inc 15%

LLOYD'S OF LONDON**Central role at PLC HQ****GROUP FINANCIAL ACCOUNTANT****London W1****c£35,000 + car**

Having a turnover exceeding £200m derived from a broad range of manufacturing interests our client has recently decided to strengthen further its finance function.

Within this dynamic environment a need has been recognised for a Chartered Accountant with sound practical and technical ability. As part of a small head office team you will work closely with the Board in the provision of statutory and management information and with the operating divisions in the direction of their businesses. There will be an opportunity in the short term to specialise or develop expertise in one or more key areas such as planning, treasury or systems. Aged 28-33, post-qualifying experience will include the use of reporting, consolidation and analytical skills gained in a sophisticated, quoted group where presentation talents are important.

The role will develop further and offers attractive career opportunities to individuals with drive and ambition.

Please write, enclosing a career/salary history and daytime telephone number, to John Sleigh FCCA quoting reference J/946/F.

xi

100% inc 15%

Director of Finance**£34K-£36K + p.r.p. and Car**

Can you put a price on London's health?

The London Ambulance Service is much more than an integral part of the capital's life. Already the world's largest ambulance service, we have made a huge commitment to developing a uniquely professional and responsive approach - embracing statutory legislation that will see a stronger shift towards implementing business techniques.

As we move towards becoming a self-governing Trust, we are looking for an astute, qualified accountant to join our management team. With financial expertise centred on optimising the performance of both Patient Transport and Accident and Emergency Services, the Finance Director will be vital in establishing the strategy, financial structure and commercial impetus for an organisation with a budget exceeding £51m. Reporting directly to the Chief Executive, your results will be immediately recognised - involving the organisation and management of accounting systems, annual budget and forecast, a capital development programme and contract negotiation. Your professional instincts, planning skills and forward-thinking will be crucial to our success in serving the public while competing in a more commercial environment.

A fully-qualified professional with at least five years' management experience, you will have the flexible approach and self-motivation necessary to realise the potential of one of London's leading services.

An excellent salary is offered, with a benefits package that includes leased car and performance related pay.

Please write in complete confidence with full career details to John Wilby, Chief Executive, London Ambulance Service, 220 Waterloo Road, London SE1 8SD. We are an equal opportunities employer.

**Move into Management Consultancy****Central London****To £40,000 + Car**

Since its launch in 1988 our client, a growing firm of Management Consultants, has successfully developed a varied blue chip client base.

They currently seek to recruit a qualified accountant, aged 25-35 to work within their financial systems team. The post will involve the specification, selection and implementation of computerised financial systems. Initially you will be part of a small team working with clients at all levels. New members are quickly given responsibility for handling major assignments.

The successful candidate will have some experience of one or more of the major accounting packages and the ability to assist in the future development of the firm's business.

In return for your commitment they offer a highly competitive salary package, car, bonus, pension scheme etc. To apply please contact Lee Acton, Senior Consultant on 071-233 5204 or fax your c.v. to him on 071-233 6971.

J P M S
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JPMS Recruitment Consultants
3 Catherine Place
Westminster London SW1E 6DX
Telephone: 071-233 5204
Facsimile: 071-233 6971

Bata

The Bata Shoe Organisation is the leading marketer and manufacturer of footwear with more than 6000 stores and 70 factories, employing 70,000 people around the world

CHIEF FINANCIAL OFFICER PAKISTAN

This senior position will be responsible for all finance and controllership functions and will report directly to the Managing Director

- * Preference will be given to candidates with a university degree related to Finance and Administration and C.A. or equivalent designation.
- * Candidates should have a minimum of 5 years experience, preferably at an international level.
- * This is an interesting opportunity for a self-starting professional to work in an international environment.

The company offers commensurate remuneration and attractive benefits package along with good career opportunities within the Bata Shoe Organisation

Please write to: Mr B. Gunnarsson,
Vice President Personnel,
Bata Shoe Organisation
c/o Essex Commercial Enterprises Ltd.,
P.O. Box 4DB, London W1A 4DB, England

Group Accountant Publishing**London SW1 £33,000 + car**

Our client, a well respected and profitable publishing group, is looking to recruit a young, qualified accountant to the newly created position of Group Accountant.

Reporting to the Group Financial Director, the role will take responsibility for the Group's financial accounting and management information activities on a daily basis and ensure that accounting and computing policy is implemented to provide a cost effective service for the Group.

The Group is situated in newly refurbished prestigious offices within easy reach of Victoria and Vauxhall main line and underground stations. Applicants for the position should be qualified financial accountants with a minimum of three years post qualification experience and who are looking to make a positive contribution in what may be, their first commercial role. Familiarity with modern computing techniques is essential and candidates should be able to demonstrate a commercially orientated and progressive career development path to date.

Interested applicants should send a comprehensive curriculum vitae with salary details, a daytime telephone number and quoting reference 6117/45 to:

Jeff Cottrell, Senior Consultant
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden
London EC1N 8JA

Pannell Kerr
Forster
Associates
MANAGEMENT CONSULTANTS

FINANCE MANAGER**Package to £33K inc Car.**

Our client, based in the West End of London, is the UK subsidiary of a major US Financial Services Group. Their success during the 1980s has led them to become one of the world-wide market leaders in their sector. As a direct consequence of this success and their continued growth, they wish to appoint a key individual to their senior management team.

Responsible for providing close support to the Finance Director in day-to-day operational matters, you will also be expected to achieve the following objectives:

- Development of Computerised Client Reporting System
- Development of Management Reporting Method & Structures
- Ongoing Business Evaluation

You will probably be a recently qualified ACA or ACCA with an acute understanding of the service industry ethos and will be able to demonstrate the following additional qualifications:

- Thorough understanding of Computerised Systems including use of spreadsheets/Excel 123
- A committed team player
- Good verbal and written communication skills

A key position in a fast-moving area which will offer the successful candidate significant career opportunities. For further information and an early interview please contact:

Robert Milne or Chris Wallagrove
Executive Division, Crawford Recruitment Services
071 255 3580
Walmar House, 288 Regent Street, London W1R 5HE.

FINANCIAL DIRECTOR

DESIGNATE

Due to internal reorganisation, the position of Financial Director Designate, (Board Appointment within six months) has become available. Package c.£30K. Salary + Bonus + Executive car + other benefits, including share options.

We are an international business which offers a complete range of manufactured equipment and services to a niche market. We are an autonomous trading division of a successful and growing plc.

The key tasks will include:

- working with the management on business plans, forecasts and budgetary control
- ensuring compliance with group accounting requirements and providing timely and meaningful management information
- taking responsibility for the management and development of the in-house computer system

The successful applicant will be a qualified accountant, and will probably be in the age range of 28-35. There is a requirement that the candidate can demonstrate that he/she has had full responsibility for accounting and management reporting.

The position will be based at our head office in Hertford.

If you are interested in the above position, please send your updated C.V. to the Chief Executive, CASE/ICC Ltd., Unit 10, Custom Hill Industrial Estate, Hertford SG13 7NE.

CASE
"Wherever money matters"

FINANCIAL CONTROLLER
Property Sector**£30K + bonus + car****City of London**

Our Client, a highly reputed independent firm of Chartered Surveyors, with offices throughout the UK and Europe, has seen consistent profitable growth over the past decade and currently employs some 300 people.

As part of its continuous enhancement of professional standards, the Property Management Services Department, with a prestigious client portfolio, collecting over £50m rental income annually, has created a new highly visible position of FINANCIAL CONTROLLER to take charge of all its financial operations. Reporting directly to the Partner in charge, this coordinating role includes three main areas of responsibility:

- property management accounting • departmental management • ongoing computer projects
- Highly skilled in man management, with strong organisation and team leadership ability, you will have hands-on experience of the redesign of computerised accounting systems. Property sector knowledge would be useful but is not essential – far more important is the commercial acumen to respond effectively to client needs.

Please send full CV to Dorothy Morfett, Hogg Clarke International, 44 Holly Walk, Leamington Spa, CV32 4HY.

HOGG CLARKE INTERNATIONAL
HUMAN RESOURCE CONSULTANTS

UNITED KINGDOM · FRANCE · GERMANY · SPAIN

GROUP FINANCIAL CONTROLLER
(Director Designate)**London****c. £50k + car**

Our client is a successful and expanding public company.

A Financial Controller is now required to take firm control of the group and divisional finance. Reporting to the Chairman, he/she will make an important contribution to the successful running of the business and to the formation of policy for the future. This will entail gaining a thorough understanding of the finances of the group and the divisions, reviewing systems, procedures and controls, advising on acquisitions and providing vital management information on which to base strategic decisions.

Candidates will be Chartered Accountants, probably aged in their early 30's, who have gained some post qualification experience in a major firm before moving into commerce. A strong personality with an enquiring mind is essential, together with managerial ability and commercial acumen.

An attractive remuneration is negotiable and future prospects are excellent

with appointment to the Board expected within 12 months.

Please apply in confidence, quoting reference 042/3, to Mike Cross at Barkers Selection, 30 Farringdon Street, London EC4A 4EA. Tel: 071-534 1143.

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